

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2007 BUDGET AND FINANCIAL PLAN 2007 - 2011

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REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
Funds Summary

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
GENERAL REVENUE FUND:					
Revenues	\$ (49,418,898)	(49,553,342)	(51,340,574)	(52,619,822)	(53,831,132)
Expenditures	\$ 49,418,898	49,553,342	51,340,574	52,619,822	53,831,132
(Surplus)/Deficit	\$ 0	0	0	0	0
GENERAL CAPITAL FUND:					
Revenues	\$ (8,822,038)	(15,278,719)	(1,655,000)	(2,415,000)	(822,000)
Expenditures	\$ 8,822,038	15,278,719	1,655,000	2,415,000	822,000
(Surplus)/Deficit	\$ 0	0	0	0	0
WATER REVENUE FUND					
Revenues	\$ (966,320)	(923,283)	(997,622)	(1,035,719)	(1,069,436)
Expenditures	\$ 966,320	923,283	997,622	1,035,719	1,069,436
(Surplus)/Deficit	\$ 0	(0)	(0)	(0)	0
WATER CAPITAL FUND					
Revenues	\$ (1,624,500)	(1,336,500)	(3,165,000)	(1,008,077)	(165,572)
Expenditures	\$ 1,624,500	1,336,500	3,165,000	1,008,077	165,572
(Surplus)/Deficit	\$ 0	0	0	0	0
SEWER REVENUE FUND					
Revenues	\$ (4,064,194)	(4,790,661)	(5,442,551)	(5,813,246)	(6,271,381)
Expenditures	\$ 4,064,194	4,790,661	5,442,551	5,813,246	6,271,381
(Surplus)/Deficit	\$ 0	(0)	(0)	0	(0)
SEWER CAPITAL FUND					
Revenues	\$ (7,630,016)	(5,980,764)	(2,854,401)	(3,249,693)	(2,240,472)
Expenditures	\$ 7,630,016	5,980,764	2,854,401	3,249,693	2,240,472
(Surplus)/Deficit	\$ 0	0	0	0	0
RESERVE FUNDS					
Revenues	\$ (2,572,431)	(2,475,000)	(2,150,000)	(2,150,000)	(2,150,000)
Expenditures	\$ 2,572,431	2,475,000	2,150,000	2,150,000	2,150,000
(Surplus)/Deficit	\$ 0	0	0	0	0

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
GENERAL REVENUE FUND**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
REVENUE SUMMARY					
Conditional Transfers - Provincial					
Electoral Area Requisitions	\$ (16,404,028)	(18,034,484)	(18,781,319)	(19,593,997)	(20,590,679)
Parcel Taxes	(901,794)	(909,647)	(909,647)	(868,874)	(759,756)
Conditional Transfers - Kelowna					
Requisition	(8,069,383)	(8,126,025)	(8,341,674)	(8,505,656)	(8,417,308)
Parcel Taxes	(391,445)	(391,445)	(391,445)	(391,445)	(391,445)
MFA Debt	(7,549,136)	(7,549,136)	(7,549,136)	(7,549,136)	(7,549,136)
Conditional Transfers - Peachland					
Requisition	(408,364)	(410,184)	(419,300)	(426,268)	(451,012)
Parcel Taxes	(1,252)	(1,252)	(1,252)	(1,252)	(1,252)
MFA Debt	(580,126)	(580,126)	(580,126)	(580,126)	(580,126)
Conditional Transfers - Lake Country					
Requisition	(699,649)	(703,718)	(722,846)	(737,402)	(822,087)
Parcel Taxes	(131,408)	(131,408)	(131,408)	(131,408)	(131,408)
MFA Debt	(1,065,950)	(1,065,950)	(1,065,950)	(1,065,950)	(1,065,950)
Other Revenues	(9,384,001)	(11,649,967)	(12,446,471)	(12,768,308)	(13,070,973)
Prior Year Surplus	(3,832,362)	0	0	0	0
TOTAL REVENUES	<u>(49,418,898)</u>	<u>(49,553,342)</u>	<u>(51,340,574)</u>	<u>(52,619,822)</u>	<u>(53,831,132)</u>

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
EXPENDITURE SUMMARY					
General Government Services					
001 -- Regional District Board	\$ 393,423	401,291	409,317	417,504	425,854
002 -- Administration	1,222,398	1,117,746	1,219,401	1,242,789	1,266,645
003 -- Finance	962,182	964,726	982,620	1,000,873	1,019,490
004 -- Engineering	812,376	776,824	791,560	806,591	821,923
005 -- Human Resources	274,238	279,723	285,317	291,024	296,844
006 -- Information Systems	1,078,482	1,097,752	1,117,407	1,137,455	1,157,904
007 -- Electoral Areas Only	155,382	158,490	161,659	164,893	168,190
008 -- Westside Regional Office	109,051	111,232	113,457	115,726	118,040
009 -- Electoral Area Ellison / Joe Rich	6,147	6,270	6,395	6,523	6,654
011 -- Regional Grants In Aid	230,217	230,217	230,217	230,217	230,217
012 -- Elect. Area Westside Grants in Aid	95,000	60,000	60,000	60,000	60,000
013 -- Elect. Area Ellison / Joe Rich Grants in Aid	9,000	9,000	9,000	9,000	9,000
014 -- Boys and Girls Club Grant in Aid	25,000	25,000	25,000	25,000	25,000
015 -- Westside Community Policing Office	93,586	343,283	870,428	872,375	874,361
016 -- Westside Land and Property Management	209,022	208,522	208,522	208,522	208,522
Total General Government	<u>5,675,504</u>	<u>5,790,074</u>	<u>6,490,301</u>	<u>6,588,491</u>	<u>6,688,644</u>
Protective Services					
017 -- Upper Ellison Fire Protection Boundary Ext	\$ 13,471	13,471	13,471	13,471	13,471
018 -- Westside Fire Protection	3,903,787	4,790,556	5,145,304	5,610,411	5,957,782
019 -- Electoral Area Fire Prevention	70,247	46,652	47,585	48,537	49,507
020 -- Lakeshore Road Fire Protection	9,289	9,475	9,664	9,858	10,055
021 -- Ellison Fire Department	349,910	356,208	362,632	369,185	375,869
022 -- Joe Rich Fire Department	238,232	243,652	244,786	248,161	251,605
023 -- North Westside Road Fire / Rescue	551,425	479,473	468,599	456,618	361,427
024 -- Wilson's Landing Fire Department	128,520	127,490	129,500	131,550	133,641
025 -- Tamarack Fire Protection	29,275	29,275	29,275	0	0
026 -- Traders / Pine Point / Jenny Creek Fire	25,778	25,807	25,807	25,807	25,807
027 -- Ridgeview Fire	16,562	16,562	16,562	16,562	16,562
028 -- June Springs Fire Protection	9,462	9,651	9,844	10,041	10,242
029 -- Brent Road Fire Protection	33,341	33,778	34,223	23,180	23,644
030 -- Regional Rescue Service	1,259,553	1,119,544	1,139,935	1,160,734	1,181,948
031 -- 911 Emergency Telephone Service	900,882	826,900	843,238	859,902	876,900
033 -- Wilson's Landing Boundary Ext. Bella Vista	2,132	2,132	2,132	2,132	2,132
040 -- Crime Stoppers	194,414	198,302	202,268	206,314	210,440
041 -- Victims / Witness Assistance	246,871	291,708	287,243	292,887	298,645
042 -- Regional Crime Prevention	206,254	210,379	214,587	218,878	223,256
043 -- Business Licenses	134,583	127,015	130,495	134,025	136,605
044 -- Building Inspection	1,199,747	1,213,242	1,237,207	1,261,651	1,291,584

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
GENERAL REVENUE FUND**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<u>Protective Services Cont'd.</u>					
045 -- Line of Vision	\$ 5,000	5,100	5,202	5,306	5,412
046 -- Dog Control	719,824	733,420	779,575	793,721	878,149
047 -- Mosquito Control	178,750	27,915	28,473	29,043	29,624
049 -- Prohibited Animal Control	2,294	2,340	2,387	2,434	2,483
Total Protective Services	<u>10,429,603</u>	<u>10,940,047</u>	<u>11,409,994</u>	<u>11,930,408</u>	<u>12,366,790</u>
<u>Transportation Services</u>					
050 -- Transportation Demand Management	\$ 296,755	302,690	308,744	314,919	321,217
051 -- Lakeshore Road Improvements	3,200	10,920	10,920	10,920	10,920
055 -- Shamrock Drive Street Lights	2,968	2,968	2,968	2,968	0
058 -- Scotty Heights Street Lights	8,400	8,568	8,739	8,914	9,092
064 -- Westside Road Street Lights	340	347	354	361	368
069 -- Westside Street Light Consolidation	180,725	185,300	188,945	192,664	196,458
083 -- Westside Transit	1,857,525	2,092,676	2,332,529	2,577,180	2,826,723
084 -- Handi-Dart Transit	157,767	160,922	164,141	167,424	170,772
085 -- Ellison Transit	15,163	15,466	15,776	16,091	16,413
Total Transportation Services	<u>2,522,843</u>	<u>2,779,857</u>	<u>3,033,116</u>	<u>3,291,440</u>	<u>3,551,963</u>
<u>Environmental Health Services</u>					
091 -- Effluent Disposal	\$ 373,434	380,403	387,511	394,761	402,156
093 -- Westside Sanitary Landfill	1,451,125	1,131,269	1,153,694	1,176,568	1,199,899
094 -- Solid Waste Management	535,002	650,702	561,616	572,748	584,103
095 -- Solid Waste Collection	755,324	770,430	785,839	801,556	817,587
096 -- Recycling	1,746,371	1,781,298	1,816,924	1,853,263	1,890,328
097 -- N.O.W.E.S.I. Transfer Station	72,716	74,170	75,654	77,167	78,710
101 -- Okanagan Basin Water Board	1,860,757	1,897,972	1,935,932	1,974,650	2,014,143
102 -- Air Quality Monitoring	155,500	155,500	155,500	155,500	155,500
105 -- Noise Abatement	6,216	2,340	2,387	2,435	2,484
106 -- Untidy Premises	53,682	54,756	55,851	56,968	58,107
Total Environmental Health	<u>7,010,127</u>	<u>6,898,841</u>	<u>6,930,908</u>	<u>7,065,616</u>	<u>7,203,018</u>
<u>Environmental Development Services</u>					
110 -- Regional Planning	\$ 123,432	75,000	75,000	75,000	75,000
111 -- Electoral Area Planning	1,353,535	1,382,606	1,410,218	1,438,382	1,467,110
115 -- Noxious Insect Control	18,591	18,931	19,277	19,631	19,992
116 -- Weed Control	97,351	99,738	101,663	103,626	105,629
117 -- Sterile Insect Release Program	1,536,537	1,567,268	1,598,613	1,630,585	1,663,197
120 -- Economic Development Commission	609,128	594,611	604,803	615,199	625,803
Total Environmental Development	<u>3,738,574</u>	<u>3,738,153</u>	<u>3,809,574</u>	<u>3,882,423</u>	<u>3,956,730</u>
<u>Recreational and Cultural Services</u>					
121 -- Ellison Community Heritage Hall	\$ 174,248	149,289	153,837	155,422	158,631
122 -- Mount Boucherie Community Centre	440,043	449,790	461,312	475,151	489,406
123 -- Joe Rich Community Hall	30,229	24,810	24,947	25,087	25,229
125 -- Johnson Bentley Aquatic Centre	686,592	675,780	687,780	700,035	712,549
130 -- Mount Boucherie Arena	1,761,531	1,633,398	1,657,106	1,677,870	1,702,767
131 -- Winfield Recreation Centre	55,000	55,000	55,000	55,000	55,000
142 -- Regional Parks	4,091,280	3,574,325	3,699,645	3,771,760	3,845,845
143 -- Westside Community Parks	1,944,870	1,966,235	2,005,069	2,044,416	2,084,991
144 -- Eastside Community Parks	85,755	77,210	79,006	80,838	82,731
161 -- Westside Seniors Activity Centre	75,953	68,658	69,982	71,209	72,593
165 -- Westside Recreation Programs	96,855	106,360	119,075	121,751	124,489
166 -- Westside Youth Centre	186,775	188,826	192,730	196,717	198,074
171 -- Okanagan Regional Library	1,212,625	1,236,199	1,260,702	1,285,697	1,311,190
Total Recreational and Cultural	<u>10,841,756</u>	<u>10,205,880</u>	<u>10,466,191</u>	<u>10,660,953</u>	<u>10,863,495</u>
<u>Municipal Finance Authority Debt</u>					
181 -- Brown Road Sidewalks	\$ 5,279	5,279	5,279	5,279	5,279
189 -- Member Municipalities	9,195,212	9,195,212	9,195,212	9,195,212	9,195,212
Total M.F.A. Debt	<u>9,200,491</u>	<u>9,200,491</u>	<u>9,200,491</u>	<u>9,200,491</u>	<u>9,200,491</u>
TOTAL EXPENDITURES	<u>49,418,898</u>	<u>49,553,342</u>	<u>51,340,574</u>	<u>52,619,822</u>	<u>53,831,132</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
GENERAL CAPITAL FUND

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
REVENUE					
Transfer from Reserves	\$ (897,796)	(674,500)	(987,000)	(582,000)	(512,000)
Loan Payback	(20,000)	0	0	0	0
Transfer from Facility Reserve Fund	0	(370,000)	(300,000)	(500,000)	0
Transfer from Park Land Reserve Fund	(52,000)	0	0	0	0
Sale of Assets	(6,000)	(20,000)	(18,000)	(18,000)	0
Grants / Donations / Misc.	(312,340)	0	0	0	0
Capital Financing	(5,339,796)	(13,559,219)	0	(650,000)	0
Transfer from General Revenue Fund	(2,194,106)	(655,000)	(350,000)	(665,000)	(310,000)
TOTAL REVENUE	<u>(8,822,038)</u>	<u>(15,278,719)</u>	<u>(1,655,000)</u>	<u>(2,415,000)</u>	<u>(822,000)</u>

EXPENDITURES					
002 -- Administration	\$ 140,000	163,000	0	0	0
003 -- Finance	0	25,000	25,000	25,000	150,000
004 -- Engineering	35,000	0	35,000	0	35,000
006 -- Information Systems	75,000	75,000	165,000	200,000	75,000
015 -- Westside Community Policing	2,500,000	5,713,719	0	0	0
018 -- Westside Fire Protection	1,000,000	7,860,000	0	1,350,000	0
021 -- Ellison Volunteer Fire Department	60,000	0	0	0	0
022 -- Joe Rich Vol. Fire Dept & Hall	0	200,000	0	0	0
023 -- North Westside Vol Fire/ Rescue Dept	340,000	0	400,000	0	300,000
024 -- Wilson's Landing Fire	0	0	200,000	0	0
030 -- Regional Rescue Service	310,000	247,000	236,000	48,000	62,000
041 -- Victims / Witness Assistance	0	25,000	0	0	0
043 -- Business Licenses	0	0	0	26,000	0
044 -- Building Inspection	0	42,000	44,000	42,000	0
046 -- Dog Control	28,000	428,000	28,000	24,000	0
093 -- Westside Sanitary Landfill	175,000	300,000	300,000	500,000	0
115 -- Noxious Insect Control	0	0	5,000	0	0
116 -- Weed Control	0	0	17,000	0	0
121 -- Ellison Heritage School Community Ctr	46,000	0	0	0	0
122 -- Mount Boucherie Community Centre	96,250	0	0	0	0
125 -- Johnson Bentley Aquatic Centre	99,000	100,000	100,000	100,000	100,000
130 -- Mount Boucherie Arena	3,522,338	50,000	50,000	50,000	50,000
142 -- Regional Parks	323,000	0	0	0	0
143 -- Westside Community Parks	51,500	50,000	50,000	50,000	50,000
161 -- Westside Seniors Activity Centre	6,500	0	0	0	0
166 -- Westside Youth Centre	14,000	0	0	0	0
171 -- Okanagan Regional Library	450	0	0	0	0
TOTAL EXPENDITURES	<u>8,822,038</u>	<u>15,278,719</u>	<u>1,655,000</u>	<u>2,415,000</u>	<u>822,000</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
WATER REVENUE FUND

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
REVENUE					
User Fees	\$ (978,388)	(1,036,047)	(1,089,317)	(1,130,712)	(1,189,794)
Developers' Contribution	0	0	0	0	0
Parcel Tax	(22,529)	(22,529)	(46,814)	(46,814)	(24,285)
Prior Year (Surplus) / Deficit	(97,565)	0	(0)	0	0
Administration Overhead Recovery	132,162	135,293	138,509	141,807	144,643
TOTAL REVENUE	<u>(966,320)</u>	<u>(923,283)</u>	<u>(997,622)</u>	<u>(1,035,719)</u>	<u>(1,069,436)</u>
EXPENDITURES					
301 -- Killiney Beach Water	\$ 93,365	106,034	116,564	118,736	121,029
302 -- Pritchard Water	25,460	39,597	48,236	49,097	49,972
303 -- Falcon Ridge Water	40,433	41,718	42,202	42,701	36,301
304 -- West Kelowna Water	318,799	264,866	278,056	293,704	309,858
305 -- Sunset Ranch Water	58,246	45,266	52,334	59,746	67,618
306 -- Trepanier Bench Water	5,158	6,749	7,693	7,886	8,084
307 -- Westshores Water	106,717	103,691	132,087	136,392	142,567
350 -- Sunnyside Water	318,142	315,362	320,450	327,458	334,007
TOTAL EXPENDITURES	<u>966,320</u>	<u>923,283</u>	<u>997,622</u>	<u>1,035,719</u>	<u>1,069,436</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
WATER CAPITAL FUND

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
REVENUE					
Capital Financing	\$ 0	(372,500)	0	0	(46,191)
Developer Contribution	0	0	(1,665,000)	0	0
Transfer from Reserve Funds	(1,624,500)	(964,000)	(1,500,000)	(1,008,077)	(119,381)
TOTAL REVENUE	<u>(1,624,500)</u>	<u>(1,336,500)</u>	<u>(3,165,000)</u>	<u>(1,008,077)</u>	<u>(165,572)</u>
EXPENDITURES					
301 -- Killiney Beach	\$ 150,000	131,000	0	0	55,191
302 -- Pritchard Water	20,000	215,000	0	0	0
303 -- Falcon Ridge Water	0	20,000	0	8,077	0
304 -- West Kelowna Estates	500,000	500,000	3,165,000	1,000,000	0
305 -- Sunset Ranch Water System	20,000	0	0	0	110,381
306 -- Trepanier Bench Water	0	1,000	0	0	0
307 -- Westshore	22,500	469,500	0	0	0
350 -- Sunnyside	912,000	0	0	0	0
TOTAL EXPENDITURES	<u>1,624,500</u>	<u>1,336,500</u>	<u>3,165,000</u>	<u>1,008,077</u>	<u>165,572</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
SEWER REVENUE FUND

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
REVENUE					
User Fees	\$ (2,796,176)	(3,005,056)	(3,214,273)	(3,423,835)	(3,635,443)
Debt Service Fee	(1,158,478)	(1,386,396)	(1,833,788)	(2,070,794)	(2,325,401)
Parcel Tax	(460,353)	(661,469)	(663,936)	(608,198)	(608,198)
O.B.W.B. & Other Grants	(11,692)	(72,625)	(73,166)	(60,931)	(60,931)
Prior Year (Surplus) / Deficit	58,411	0	0	0	0
Administration Overhead Recovery	304,094	334,885	342,612	350,512	358,592
TOTAL REVENUE	<u>(4,064,194)</u>	<u>(4,790,661)</u>	<u>(5,442,551)</u>	<u>(5,813,246)</u>	<u>(6,271,381)</u>
EXPENDITURES					
401 -- Westside Sewer System	\$ 2,528,136	3,025,209	3,221,652	3,346,981	3,540,152
499 -- Ellison Sewer System	42,461	48,433	56,488	64,848	75,205
Sewer Debt Financing	1,493,597	1,717,019	2,164,411	2,401,417	2,656,024
TOTAL EXPENDITURES	<u>4,064,194</u>	<u>4,790,661</u>	<u>5,442,551</u>	<u>5,813,246</u>	<u>6,271,381</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
SEWER CAPITAL FUND

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
REVENUE					
Capital Financing	\$ (3,850,016)	(4,780,764)	(2,529,401)	(2,720,693)	(1,372,472)
Transfer from Reserves	(280,000)	(1,200,000)	(325,000)	(529,000)	(868,000)
Transfer from DCC Fund	(3,000,000)	0	0	0	0
Transfer from Sewer Revenue Fund	(500,000)	0	0	0	0
TOTAL REVENUE	<u>(7,630,016)</u>	<u>(5,980,764)</u>	<u>(2,854,401)</u>	<u>(3,249,693)</u>	<u>(2,240,472)</u>
EXPENDITURES					
401 -- Westside Sewer System	\$ 7,030,000	0	0	250,000	750,000
Glenrosa # 103	200,000	3,211,507	1,800,717	2,265,011	1,490,472
Casa Loma / Lakeview # 701	400,016	2,769,257	1,053,684	734,682	0
TOTAL EXPENDITURES	<u>7,630,016</u>	<u>5,980,764</u>	<u>2,854,401</u>	<u>3,249,693</u>	<u>2,240,472</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 BUDGET AND FINANCIAL PLAN 2007 - 2011
RESERVE FUNDS

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
REVENUE					
Sewer DCC's	(1,652,431)	(1,600,000)	(1,400,000)	(1,400,000)	(1,400,000)
East Trunk DCC's	(200,000)	(175,000)	(150,000)	(150,000)	(150,000)
Westside Parks DCC's	(720,000)	(700,000)	(600,000)	(600,000)	(600,000)
TOTAL REVENUE	<u>(2,572,431)</u>	<u>(2,475,000)</u>	<u>(2,150,000)</u>	<u>(2,150,000)</u>	<u>(2,150,000)</u>
 EXPENDITURES					
Transfer to DCC Reserves	\$ 2,572,431	2,475,000	2,150,000	2,150,000	2,150,000
TOTAL EXPENDITURES	<u>2,572,431</u>	<u>2,475,000</u>	<u>2,150,000</u>	<u>2,150,000</u>	<u>2,150,000</u>

ENGINEERING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 004 -- Engineering

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Conn Insp/Gifting Admin Fee	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Previous Year's Surplus/Deficit	(66,875)	0	0	0	0
Administration OH	(345,501)	(536,824)	(561,560)	(606,591)	(646,923)
Engineering Administration	(300,000)	(140,000)	(130,000)	(100,000)	(75,000)
Total Revenue	(812,376)	(776,824)	(791,560)	(806,591)	(821,923)
Expenses:					
Operations	722,376 ^a	736,824	751,560	766,591	781,923
Transfer to Reserves	55,000	40,000	5,000	40,000	5,000
Transfer to Capital	35,000	0	35,000	0	35,000
Total Expenses	812,376	776,824	791,560	806,591	821,923
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Revenue Fund	(35,000)	0	(35,000)	0	(35,000)
Total Revenue	(35,000)	0	(35,000)	0	(35,000)
Expenses					
Vehicles	35,000		35,000	0	35,000
Total Expenses	35,000	0	35,000	0	35,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(85,394)	(127,102)	(134,644)	(177,337)	(185,883)

Notes

a. Increases: Payroll \$48,900, Training \$10,000. Contract services decrease \$40,000 re: projects.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections

Program: 017 -- Upper Ellison Fire Protection Boundary Extension

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(13,471)	(13,471)	(13,471)	(13,471)	(13,471)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(13,471)	(13,471)	(13,471)	(13,471)	(13,471)
Expenses:					
Debt Payments	13,471	13,471	13,471	13,471	13,471
Total Expenses	13,471	13,471	13,471	13,471	13,471
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(13,471)	(13,471)	(13,471)	(13,471)	(13,471)
Parcel Tax Rate	192.44	192.44	192.44	192.44	192.44

Notes

The Ellison Fire Protection area has been extended and a new fire truck purchased under Capital Budget cost centre 021 -- Ellison Volunteer Fire Department. The parcel tax has been set up for the extended fire protection area to finance the truck.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 018 -- Westside Fire Department

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(3,417,094)	(4,361,455)	(4,693,931)	(5,119,068)	(5,447,259)
Services - WFN	(567,922)	(724,875)	(780,133)	(850,791)	(905,336)
Previous Year's Surplus/Deficit	(186,454) a	0	0	0	0
Administration OH	267,683	295,774	328,760	359,448	394,813
Total Revenue	(3,903,787)	(4,790,556)	(5,145,304)	(5,610,411)	(5,957,782)
Expenses:					
Operations	3,239,647 b	3,585,144 d	3,984,973 e	4,356,941 d	4,785,614 e
Debt Payments	177,686	855,412 f	810,331	903,470 f	789,668
Transfer to Reserves	0	0	350,000	0	382,500
Transfer to Capital	486,454 a	350,000	0	350,000	0
Total Expenses	3,903,787	4,790,556	5,145,304	5,610,411	5,957,782
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(3,417,094)	(4,361,455)	(4,693,931)	(5,119,068)	(5,447,259)
Residential Tax Rate	0.6614	0.8235	0.8605	0.9111	0.9413

(per \$1000 of assessment)

Maximum Residential Tax Rate 1.3000

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	0	(7,443,000) f	0	(650,000) f	0
Transfer From Reserves	(513,546)	(67,000)	0	(350,000)	0
Transfer From Revenue Fund	(486,454) a	(350,000)	0	(350,000)	0
Total Revenue	(1,000,000)	(7,860,000)	0	(1,350,000)	0
Expenses					
Pumper Truck	0	360,000	0	600,000	0
Ladder Truck	1,000,000 c	0	0	0	0
Fire Hall	0	7,500,000 h	0	750,000 g	0
Total Expenses	1,000,000	7,860,000	0	1,350,000	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(74,358)	(7,505)	(357,655)	(7,808)	(390,465)

Notes

- 2006 surplus transferred to capital in addition to annual \$300,000 contribution to reserves / capital.
- Major Increases: Payroll costs \$561,000 to add 1 fire inspector and 8 firefighters in July and for new contract increase, and full year salaries for the firefighters hired last year. Vehicle operations increased by \$60,000 to reflect last year's actual costs. A mechanic had been included in last year's payroll costs, but was not hired, so additional vehicle costs were incurred. Hydrant maintenance \$30,000, to be paid to Sunnyside and West Kelowna Estates Water Utilities (other systems already receiving payment). Office Equipment \$21,000 (photocopier), Communication Equipment \$28,000, Uniforms \$22,000, Training \$10,000, Contract Services \$20,000 for hiring, and various other line items.
- Ladder truck purchase will not have to be financed. There are enough funds in reserves and capital transfers.
- Adding the other half a year's salaries for the 8 firefighters and removing \$20,000 in hiring costs.
- Proposing to add 8 firefighters in June every other year in 2007, 2009, and 2011 (rather than 4 a year - to reduce hiring costs) for full time staffing at Westbank and Lakeview Halls ending up with 20 at each hall to accommodate all shifts.
- The new fire hall in 2008 is financed over 20 years, at 6%. The Pumper truck and Lakeview Hall upgrade in 2010 will be financed over 10 years at 6%. To be conservative, and for simplicity, it is also assumed that full year payments will be made in the year the financing is required.
- Lakeview Hall upgrade and truck purchase. Financed over 10 years at 6%.
- Revised estimate of costs for Westbank hall reconstruction.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 019 -- Electoral Area Fire Prevention Program

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(32,657)	(53,076) b	(54,137)	(55,220)	(56,325)
Grants	(25,000) a	0	0	0	0
Previous Year's Surplus/Deficit	(22,077)	0	0	0	0
Administration OH	9,487	6,424	6,552	6,684	6,817
Total Revenue	(70,247)	(46,652)	(47,585)	(48,537)	(49,507)
Expenses:					
Operations	70,247 a	46,652 c	47,585	48,537	49,507
Total Expenses	70,247	46,652	47,585	48,537	49,507
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(32,657)	(53,076) b	(54,137)	(55,220)	(56,325)
Residential Tax Rate	0.0049	0.0078	0.0077	0.0077	0.0076

(per \$1000 of assessment)

Maximum Tax Rate 0.1500

Notes

- a. \$25,000 Fire Study will only be done if grant is received.
- b. Requisition increases because there is no surplus carryforward.
- c. Removed Fire Study costs of \$25,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 020 -- Lakeshore Road Fire Protection

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(10,705)	(10,272)	(10,478)	(10,687)	(10,901)
Previous Year's Surplus/Deficit	650	0	0	0	0
Administration OH	766	797	813	830	846
Total Revenue	(9,289)	(9,475)	(9,664)	(9,858)	(10,055)
Expenses:					
Operations	9,289	9,475	9,664	9,858	10,055
Total Expenses	9,289	9,475	9,664	9,858	10,055
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(10,705)	(10,272)	(10,478)	(10,687)	(10,901)
Residential Tax Rate (per \$1000 of assessment)	0.5364	0.4996	0.4947	0.4899	0.4852
Maximum Tax Rate	1.5000				

Notes

Contract based on assessments.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 021 -- Ellison Volunteer Fire Department

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - Kelowna	(38,134) a	(36,000)	(35,000)	(35,000)	(35,000)
Tax Requisition - Electoral	(302,256)	(347,238) e	(355,202)	(362,307)	(369,553)
Previous Year's Surplus/Deficit	(35,503) b	0	(0)	0	0
Administration OH	25,983	27,030	27,570	28,122	28,684
Total Revenue	(349,910)	(356,208)	(362,632)	(369,185)	(375,869)
Expenses:					
Operations	314,910 c	321,208	327,632	334,185	340,869
Transfer to Reserves	35,000 b	35,000	35,000	35,000	35,000
Total Expenses	349,910	356,208	362,632	369,185	375,869
(Surplus) / Deficit	0	(0)	0	0	(0)

Tax Levy:

Tax Requisition	(302,256)	(347,238)	(355,202)	(362,307)	(369,553)
Residential Tax Rate (per \$1000 of assessment)	0.9313	1.0371	1.0299	1.0199	1.0100
Maximum Tax Rate	1.9500				

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Comm. Hall Loan Payback	(20,000)	0	0	0	0
Transfer From Reserves	(40,000) d	0	0	0	0
Total Revenue	(60,000)	0	0	0	0
Expenses					
Trucks	60,000	0	0	0	0
Total Expenses	60,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(232,805)	(272,461)	(312,910)	(354,168)	(396,251)

Notes

- a. Payment from City of Kelowna re: Kelowna Springs and Country Rhodes.
- b. Transfer surplus to reserves. Reserves required for purchase of truck in 2007 (\$60,000) and 2013 (estimated cost of \$400,000).
- c. Increases: Payroll costs \$18,000 (standardization of rates, additional volunteers, increased hours), and CGI Study \$5,000.
- d. Gaming grant denied. Reserves will be used.
- e. Requisition increases because there is no surplus carry forward.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 022 -- Joe Rich Volunteer Fire Department

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(252,910)	(257,576)	(258,988)	(262,649)	(266,381)
Previous Year's Surplus/Deficit	1,294 a	0	(0)	0	(0)
Administration OH	13,384	13,924	14,203	14,487	14,777
Total Revenue	(238,232)	(243,652)	(244,785)	(248,162)	(251,605)
Expenses:					
Operations	162,225 b	165,470	168,779	172,154	175,598
Debt Payments	2,007	4,182 d	32,007 d	32,007 d	11,034 d
Transfer to Reserves	30,000 c	0	0	0	20,973
Transfer to Capital	0	30,000	0	0	0
Lease Payments	44,000	44,000	44,000	44,000	44,000
Total Expenses	238,232	243,652	244,786	248,161	251,605
(Surplus) / Deficit	0	(0)	0	(0)	(0)

Tax Levy:

Tax Requisition	(252,910)	(257,576)	(258,988)	(262,649)	(266,381)
Residential Tax Rate (per \$1000 of assessment)	1.6271	1.6080	1.5698	1.5456	1.5219
Maximum Tax Rate	3.5773				

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	0	(72,500) d	0	0	0
Transfer From Reserves	0	(97,500)	0	0	0
Transfer From Revenue Fund	0	(30,000)	0	0	0
Total Revenue	0	(200,000)	0	0	0
Expenses					
Water Tender	0	200,000 d	0	0	0
Total Expenses	0	200,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(97,917)	(425)	(434)	(442)	(21,424)

Notes

Community Centre is no longer under this function in 2006.

- Going from a surplus to a deficit.
- Increases: CGI Study \$5,000, other minor increases.
- Continue to build reserves to pay for \$200,000 truck purchase next year. Financing will still be required. Subject to review by Technical Advisory Committee, Engineering Committee and Board.
- Proposing short-term financing for truck as there will not be enough funds in reserves. Continue to pay debt off as if contributing to reserves (\$30,000 per year). When debt is finished, go back to contributing to reserves.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 023 -- North Westside Volunteer Fire / Rescue Department

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(427,258) a	(396,900)	(386,500)	(375,000)	(386,500)
Parcel Tax	(106,150) a	(106,150)	(106,150)	(106,150)	0
Previous Year's Surplus/Deficit	(40,727)	0	50	100	150
Administration OH	22,710	23,628	24,100	24,582	25,074
Total Revenue	(551,425)	(479,422)	(468,500)	(456,468)	(361,276)
Expenses:					
Operations	275,275 b	280,781	286,396	292,124	297,967
Transfer to Reserves	106,150 a	198,692 c	182,203	164,494	63,460
Transfer to Capital	170,000 a	0	0	0	0
Total Expenses	551,425	479,473	468,599	456,618	361,427
(Surplus) / Deficit	0	50	100	150	150

Tax Levy:

Tax Requisition	(427,258)	(396,900)	(386,500)	(375,000)	(386,500)
Residential Tax Rate (per \$1000 of assessment)	1.0241	0.9198 c	0.8696	0.8192	0.8197
Maximum Tax Rate	1.3500				
Parcel Tax	(106,150)	(106,150)	(106,150)	(106,150)	0
Parcel Tax Rate	50.00	50.00	50.00	50.00	0.00

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	(170,000)	0	(400,000)	0	(300,000)
Transfer From Revenue Fund	(170,000)	0	0	0	0
Total Revenue	(340,000)	0	(400,000)	0	(300,000)
Expenses					
Trucks	200,000 d,f	0	400,000 e,f	0	300,000 g
Hall Renovation	140,000	0	0	0	0
Total Expenses	340,000	0	400,000	0	300,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(152,490)	(354,231)	(135,519)	(302,723)	(66,238)

Notes

- As requested by community representatives, the tax rate has been dropped as planned, and reserves built for future equipment purchases so that financing is not required.
- Increases: Payroll \$20,500 (standardization of payroll rates, and overhead now applies for chief becoming full-time). Firefighter recognition \$5,000, Equipment \$5,000, CGI Study \$5,000, Training \$3,000.
- While high growth is likely, due to La Casa, the estimates are conservative for future years to illustrate that even without this growth, the tax rate will continue to come down, and any excess can be transferred to reserves.
- Replace Tender 101 as identified in Equipment Replacement Schedule. Subject to review by Technical Advisory Committee, Engineering Committee and Board.
- Replace Pumper 101 as identified in Equipment Replacement Schedule. Subject to review by Technical Advisory Committee, Engineering Committee and Board.
- Timing and final amounts subject to review by Technical Advisory Committee, Engineering Committee and Board.
- Replace Engine 101. Subject to review by Technical Advisory Committee, Engineering Committee and Board.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 024 -- Wilson's Landing Volunteer Fire Department

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(118,730)	(135,947) b	(138,125)	(140,348)	(142,615)
Previous Year's Surplus/Deficit	(17,918)	0	(0)	0	0
Administration OH	8,128	8,456	8,625	8,798	8,974
Total Revenue	(128,520)	(127,491)	(129,500)	(131,550)	(133,641)
Expenses:					
Operations	98,520 a	100,490	102,500	104,550	106,641
Transfer to Reserves	30,000	27,000	27,000	27,000	27,000
Total Expenses	128,520	127,490	129,500	131,550	133,641
(Surplus) / Deficit	0	(0)	0	0	0

Tax Levy:

Tax Requisition	(118,730)	(135,947)	(138,125)	(140,348)	(142,615)
Residential Tax Rate (per \$1000 of assessment)	0.5936	0.6555	0.6466	0.6379	0.6293
Maximum Tax Rate	2.8500				

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	0	0	(200,000)	0	0
Total Revenue	0	0	(200,000)	0	0
Expenses					
Trucks	0	0	200,000	0	0
Total Expenses	0	0	200,000	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(180,693) c	(211,307)	(38,533)	(66,304)	(94,630)

Notes

- a. Increases: Payroll \$12,600 (standardization of payroll rates), CGI Study \$5,000, Training \$11,000 (have to use outside trainers), Uniforms \$3,650.
- b. Requisition increases because there is no surplus carry forward.
- c. Additional \$16,000 being added to reserves from cc 033 - Bella Vista financing (\$42,000 previously received and included).

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 026 -- Traders Cove / Pine Point / Jenny Creek

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(25,747)	(25,807)	(25,807)	(25,807)	(25,807)
Previous Year's Surplus/Deficit	(31)	0	0	0	0
Total Revenue	(25,778)	(25,807)	(25,807)	(25,807)	(25,807)
Expenses:					
Debt Payments	25,778	25,807	25,807	25,807	25,807
Total Expenses	25,778	25,807	25,807	25,807	25,807
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(25,747)	(25,807)	(25,807)	(25,807)	(25,807)
Parcel Tax Rate	260.07	260.07	260.07	260.07	260.07

Notes

a. Debt re: Hall construction.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 027 -- Ridgeview Fire

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(16,562)	(16,562)	(16,562)	(16,562)	(16,562)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(16,562)	(16,562)	(16,562)	(16,562)	(16,562)
Expenses:					
Debt Payments	16,562	16,562	16,562	16,562	16,562
Total Expenses	16,562	16,562	16,562	16,562	16,562
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(16,562)	(16,562)	(16,562)	(16,562)	(16,562)
Parcel Tax Rate	33.46	33.46	33.46	33.46	33.46

Notes

a. Debt re: Fire Hall Construction.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 028 -- June Springs Fire Protection

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(10,857)	(10,463)	(10,673)	(10,886)	(11,104)
Previous Year's Surplus/Deficit	613	0	0	0	0
Administration OH	782	812	828	845	862
Total Revenue	(9,462)	(9,651)	(9,844)	(10,041)	(10,242)
Expenses:					
Operations	9,462	9,651	9,844	10,041	10,242
Total Expenses	9,462	9,651	9,844	10,041	10,242
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(10,857)	(10,463)	(10,673)	(10,886)	(11,104)
Residential Tax Rate (per \$1000 of assessment)	0.7461	0.6981	0.6914	0.6846	0.6780
Maximum Tax Rate	1.5000				

Notes

Contract based on assessments.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 029 -- Brent Road Fire Protection

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(26,492) a	(24,155)	(24,638)	(25,131)	(25,633)
Parcel Tax	(11,428)	(11,498)	(11,498)	0	0
Previous Year's Surplus/Deficit	2,774	0	0	0	0
Administration OH	1,805	1,875	1,912	1,951	1,990
Total Revenue	(33,341)	(33,778)	(34,223)	(23,180)	(23,644)
Expenses:					
Operations	21,843	22,280	22,725	23,180	23,644
Debt Payments	11,498	11,498	11,498	0	0
Total Expenses	33,341	33,778	34,223	23,180	23,644
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(26,492)	(24,155)	(24,638)	(25,131)	(25,633)
Residential Tax Rate (per \$1000 of assessment)	0.7028	0.6221	0.6161	0.6101	0.6042
Maximum Residential Tax Rate	0.8000				
Parcel Tax	(11,428)	(11,498)	(11,498)	0	0
Parcel Tax Rate	308.86	308.86	308.86	308.86	308.86
Reserve Fund Balance at Y/E	(152)	(155)	(158)	(161)	(165)

Notes

Contract based on assessments.

- a. There is a larger tax requisition because of going from a surplus to a deficit because of higher costs than anticipated last year, and increased costs this year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 030 -- Regional Rescue Service

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(28,193) a	(28,446)	(28,968)	(29,500)	(30,043)
Tax Requisition - Electoral	(236,362)	(238,736)	(243,114)	(247,581)	(252,136)
Tax Requisition - Kelowna	(821,913)	(830,170)	(845,396)	(860,926)	(876,767)
Tax Requisition - Peachland	(34,173)	(34,516)	(35,149)	(35,795)	(36,454)
Tax Requisition - Lake Country	(72,740)	(73,471)	(74,818)	(76,193)	(77,595)
Previous Year's Surplus/Deficit	(148,673)	0	(0)	0	(0)
Administration OH	82,501	85,795	87,511	89,261	91,046
Total Revenue	(1,259,553)	(1,119,544)	(1,139,934)	(1,160,734)	(1,181,949)
Expenses:					
Operations	999,553 b	1,019,544	1,039,935	1,060,734	1,081,948
Transfer to Reserves	0	100,000	100,000	100,000	100,000
Transfer to Capital	260,000 c	0	0	0	0
Total Expenses	1,259,553	1,119,544	1,139,935	1,160,734	1,181,948
(Surplus) / Deficit	0	(0)	0	(0)	(0)

Tax Levy:

Tax Requisition	(1,165,188)	(1,176,893)	(1,198,477)	(1,220,495)	(1,242,952)
Residential Tax Rate (per \$1000 of assessment)	0.0358	0.0351	0.0347	0.0343	0.0339

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	(50,000)	(247,000)	(236,000)	(48,000)	(62,000)
Transfer From Revenue Fund	(260,000) c	0	0	0	0
Total Revenue	(310,000)	(247,000)	(236,000)	(48,000)	(62,000)
Expenses					
Equipment	60,000	47,000	36,000	48,000	62,000
Communications Equipment	200,000 c	200,000	200,000	0	0
EOC Computers	0	0	0	0	0
EOC Upgrades	50,000	0	0	0	0
Total Expenses	310,000	247,000	236,000	48,000	62,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(474,129)	(331,671)	(197,585)	(252,576)	(294,388)

Notes

- Increased contribution from WFN as a result of new Service agreement.
- Increases: Fire Dispatch \$35,000, and Training \$8,000. Decreases: Communications Study \$30,000, Regional Rescue Review \$40,000, Vehicle Operations \$17,000.
- As a result of the communications study, Communications equipment will need to be purchased and funded over the next few years. For 2007, the surplus and room created by budget decreases from last year can be used to fund this year's purchases without increasing the tax requisition.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections

Program: 033 -- Wilson's Landing Boundary Extension - Bella Vista

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(2,132)	(2,132)	(2,132)	(2,132)	(2,132)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(2,132)	(2,132)	(2,132)	(2,132)	(2,132)
Expenses:					
Debt Payments	2,132	2,132	2,132	2,132	2,132
Total Expenses	2,132	2,132	2,132	2,132	2,132
(Surplus) / Deficit	0	0	0	0	0
Parcel Tax	(2,132)	(2,132)	(2,132)	(2,132)	(2,132)
Parcel Tax Rate	304.57	304.57	304.57	304.57	304.57

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 047 -- Mosquito Control

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	0	(1,360)	(1,387)	(1,414)	(1,443)
Tax Requisition - Kelowna	0	(28,033)	(28,594)	(29,167)	(29,749)
Tax Requisition - Lake Country	0	(2,291)	(2,337)	(2,383)	(2,431)
Grants	(208,182) a	0	0	0	0
Previous Year's Surplus/Deficit	5,301	0	(0)	(1)	(2)
Administration OH	24,131	3,769	3,844	3,921	3,999
Total Revenue	<u>(178,750)</u>	<u>(27,915)</u>	<u>(28,475)</u>	<u>(29,045)</u>	<u>(29,626)</u>
Expenses:					
Operations	178,750	27,915 b	28,473	29,043	29,624
Total Expenses	<u>178,750</u>	<u>27,915</u>	<u>28,473</u>	<u>29,043</u>	<u>29,624</u>
(Surplus) / Deficit	<u>0</u>	<u>(0)</u>	<u>(1)</u>	<u>(2)</u>	<u>(2)</u>
Tax Levy:					
Tax Requisition	0	(31,684)	(32,318)	(32,964)	(33,623)
Residential Tax Rate (per \$1000 of assessment)	0.0000	0.0024	0.0024	0.0024	0.0024

Notes

- a. All indications are that the grant is coming.
- b. This budget assumes no grant will be received. If a grant is received, spending would go up.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 051 -- Lakeshore Road Improvements

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(3,200)	(10,920)	(10,920)	(10,920)	(10,920)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(3,200)	(10,920)	(10,920)	(10,920)	(10,920)
Expenses:					
Debt Payments	3,200	10,920	10,920	10,920	10,920
Total Expenses	3,200	10,920	10,920	10,920	10,920
(Surplus) / Deficit	0	0	0	0	0
Parcel Tax	(11,701)	(10,920)	(10,920)	(10,920)	(10,920)
Parcel Tax Rate	300.00	910.00	910.00	910.00	910.00

Notes

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections

Program: 055 -- Shamrock Drive / Ensign Way Street Lights

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(2,968)	(2,968)	(2,968)	(2,968)	0
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(2,968)	(2,968)	(2,968)	(2,968)	0
Expenses:					
Debt Payments	2,968	2,968	2,968	2,968	0
Total Expenses	2,968	2,968	2,968	2,968	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(2,968)	(2,968)	(2,968)	(2,968)	0
Parcel Tax Rate	76.10	76.10	76.10	76.10	0.00

Notes

Debt only.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 058 -- Scotty Heights Street Lights

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(8,073)	(9,005)	(9,185)	(9,369)	(9,556)
Previous Year's Surplus/Deficit	(747)	0	0	0	0
Administration OH	420	437	446	455	464
Total Revenue	(8,400)	(8,568)	(8,739)	(8,914)	(9,092)
Expenses:					
Operations	8,400	8,568	8,739	8,914	9,092
Total Expenses	8,400	8,568	8,739	8,914	9,092
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(8,073)	(9,005)	(9,185)	(9,369)	(9,556)
Residential Tax Rate (per \$1000 of assessment)	0.0802	0.0867	0.0859	0.0850	0.0842

Notes

a. These streetlights are in the Central Okanagan East Electoral Area.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections

Program: 064 -- Westside Road Street Lights

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(324)	(364)	(372)	(379)	(387)
Previous Year's Surplus/Deficit	(33)	0	0	0	0
Administration OH	17	18	18	18	19
Total Revenue	(340)	(347)	(354)	(361)	(368)
Expenses:					
Operations	340	347	354	361	368
Total Expenses	340	347	354	361	368
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(324)	(364)	(372)	(379)	(387)
Residential Tax Rate (per \$1000 of assessment)	0.0672	0.0732	0.0727	0.0719	0.0713

Notes

This service area will not be consolidated into the Westside streetlight function (069 -- Westside Streetlight Consolidation)

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 069 -- Westside Streetlight Consolidation

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(188,677)	(194,597)	(198,429)	(202,337)	(206,324)
Previous Year's Surplus/Deficit	(984) a	0	0	0	0
Administration OH	8,936	9,297	9,483	9,673	9,866
Total Revenue	(180,725)	(185,300)	(188,945)	(192,664)	(196,458)
Expenses:					
Operations	178,725 b	182,300	185,945	189,664	193,458
Transfer to Reserves	2,000	3,000	3,000	3,000	3,000
Total Expenses	180,725	185,300	188,945	192,664	196,458
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(188,677)	(194,597)	(198,429)	(202,337)	(206,324)
Residential Tax Rate (per \$1000 of assessment)	0.0587	0.0588	0.0582	0.0576	0.0570
Maximum Tax Rate	0.0600				
Reserve Fund Balance at Y/E	(2,000)	(5,040)	(8,141)	(11,304)	(14,530)

Notes

a. Increases: Payroll costs \$18,450, Maintenance Program \$24,785. Decrease: Service Calls \$7,800.

Westside Street Light Functions were consolidated into one service area in 2005.

Old Cost Centres:

- 051 -- Casa Loma
- 052 -- Pritchard Drive
- 053 -- Westbank
- 054 -- Shannon Lake
- 060 -- Green Bay
- 068 -- Westside

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 091 -- Effluent / Water Disposal

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(430)	(3,026) c	(3,075)	(3,125)	(3,175)
Tax Requisition - Electoral	(3,607)	(25,398) c	(25,807)	(26,224)	(26,649)
Tax Requisition - Kelowna	(12,544)	(88,316) c	(89,738)	(91,189)	(92,668)
Tax Requisition - Peachland	(522)	(3,672) c	(3,731)	(3,791)	(3,853)
Tax Requisition - Lake Country	(1,110)	(7,816) c	(7,942)	(8,070)	(8,201)
Previous Year's Surplus/Deficit	(107,660) a	0 c	0	(0)	(0)
Administration OH	17,439	18,126	18,488	18,858	19,235
Tipping Fees, Sundry	(265,000)	(270,300)	(275,706)	(281,220)	(286,845)
Total Revenue	(373,434)	(380,403)	(387,511)	(394,761)	(402,156)
Expenses:					
Operations	348,434 b	355,403	362,511	369,761	377,156
Transfer to Facilities Reserves	25,000	25,000	25,000	25,000	25,000
Total Expenses	373,434	380,403	387,511	394,761	402,156
(Surplus) / Deficit	0	0	(0)	(0)	0

Tax Levy:

Tax Requisition	(17,783)	(125,202) c	(127,218)	(129,274)	(131,371)
Residential Tax Rate (per \$1000 of assessment)	0.0005	0.0037	0.0037	0.0036	0.0036

Reserve Fund Balance at Y/E	(54,782)	(55,873)	(56,995)	(58,135)	(59,298)
Facilities Reserve Balance at Y/E	(25,000)	(50,500)	(76,510)	(103,040)	(130,101)

Notes

- a. Large surplus reduced tax requisition.
- b. Increases: Site Closure Costs \$10,000 and Environmental Testing \$2,000.
- c. Tax requisition returns to normal level without surplus.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 093 -- Westside Sanitary Landfill

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tipping Fees	(1,196,965)	(1,236,748)	(1,262,261)	(1,288,284)	(1,314,829)
Parcel Tax	0	(41,003)	(41,003)	(41,003)	(41,003)
Previous Year's Surplus/Deficit	(402,585)	0	(0)	(0)	0
Administration OH	148,425	154,399	157,487	160,636	163,849
Services - WFN Parcel Tax	0	(7,917)	(7,917)	(7,917)	(7,917)
Total Revenue	(1,451,125)	(1,131,269)	(1,153,694)	(1,176,568)	(1,199,899)
Expenses:					
Operations	1,099,283 a	1,121,269	1,143,694	1,166,568	1,189,899
Transfer to Capital	175,000	0	0	0	0
Transfer to Capital Facility Reserve	176,842	10,000	10,000	10,000	10,000
Total Expenses	1,451,125	1,131,269	1,153,694	1,176,568	1,199,899
(Surplus) / Deficit	0	(0)	(0)	0	(0)

Tax Levy:

Parcel Tax	0	(41,003)	(41,003)	(41,003)	(41,003)
Parcel Tax Rate	0.00	5.00	5.00	5.00	5.00

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Closure Reserves	0	(300,000)	(300,000)	(500,000)	0
Transfer From Revenue Fund	(175,000)	0	0	0	0
Total Revenue	(175,000)	(300,000)	(300,000)	(500,000)	0
Expenses					
Transfer Station	25,000	0	0	0	0
Site Closure / Berm Work	150,000	300,000	300,000	500,000 b	0
Total Expenses	175,000	300,000	300,000	500,000	0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(655,208)	(668,312)	(681,679)	(695,312)	(709,218)
Closure Fund Reserve Bal. at Y/E	(1,816,696)	(1,557,030)	(1,292,171)	(818,014)	(844,374)

Notes

a. Decreases: Payroll costs \$24,000. Increases: Garbage Bins \$7,500, Ministry Testing \$4,500, Engineering / Closure Plans \$2,000.
b. Closure year uncertain. May be 2010 or 2011.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 094 -- Waste Reduction Program

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - Kelowna	(411,270)	(559,307) b	(470,680)	(481,755)	(493,051)
Services - Peachland	(19,465)	(26,471) b	(22,277)	(22,801)	(23,336)
Services - Lake Country	(39,587)	(53,836) b	(45,306)	(46,372)	(47,459)
Parcel Tax	(118,727)	(100,000)	(100,000)	(100,000)	(100,000)
Previous Year's Surplus/Deficit	(17,900)	0	0	0	0
Administration OH	71,947	88,913	76,646	78,179	79,743
Total Revenue	(535,002)	(650,702)	(561,616)	(572,748)	(584,103)
Expenses:					
Operations	535,002 a	645,702 b	556,616	567,748	579,103
Transfer to Reserves	0	5,000	5,000	5,000	5,000
Total Expenses	535,002	650,702	561,616	572,748	584,103
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(118,727)	(100,000)	(100,000)	(100,000)	(100,000)
Parcel Tax Rate	7.72	6.70	6.70	6.70	6.70
Reserve Fund Balance at Y/E	(20,823)	(26,240)	(31,765)	(37,400)	(43,148)

Notes

- a. Increases: Payroll \$52,900, Composter Subsidization \$20,000, Memberships \$5,000, Legal Fees \$3,500, Communications \$2,000.
Decrease: E-Waste Operations \$15,000.
- b. Organics Recycling Study \$100,000 included.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 095 -- Solid Waste Collection

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Collection Fees and Tags	(541,540)	(594,571)	(612,101)	(629,982)	(648,221)
Parcel Tax	(294,221)	(281,948)	(281,948)	(281,948)	(281,948)
Previous Year's Surplus/Deficit	(21,437)	0	0	0	0
Administration OH	101,874	106,088	108,210	110,374	112,582
Total Revenue	(755,324)	(770,430)	(785,839)	(801,556)	(817,587)
Expenses:					
Operations	755,324 a	770,430	785,839	801,556	817,587
Total Expenses	755,324	770,430	785,839	801,556	817,587
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(294,221)	(281,948)	(281,948)	(281,948)	(281,948)
Parcel Tax Rate	19.14	19.14	19.14	19.14	19.14

Notes

a. Increases: Sealing, Stuffing and Postage costs for Utility Bills \$13,000, Contract Services \$13,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 096 -- Recycling

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Garbage Collection Fees	(65,000)	(66,300)	(67,626)	(68,979)	(70,358)
Services - Kelowna	(589,929)	(601,728)	(613,762)	(626,037)	(638,558)
Services - Peachland	(40,335)	(41,142)	(41,965)	(42,804)	(43,660)
Services - Lake Country	(67,717)	(69,071)	(70,453)	(71,862)	(73,299)
Parcel Tax	(192,210)	(182,210)	(182,210)	(182,210)	(182,210)
Previous Year's Surplus/Deficit	(72,746)	0	0	0	0
Administration OH	10,000	10,200	10,404	10,612	10,824
Processing Rebates	(728,434)	(831,048)	(851,313)	(871,983)	(893,067)
Total Revenue	(1,746,371)	(1,781,298)	(1,816,924)	(1,853,263)	(1,890,328)
Expenses:					
Operations	1,746,371 a	1,781,298	1,816,924	1,853,263	1,890,328
Total Expenses	1,746,371	1,781,298	1,816,924	1,853,263	1,890,328
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(192,210)	(182,210)	(182,210)	(182,210)	(182,210)
Parcel Tax Rate	12.50	12.50	12.50	12.50	12.50

Notes

a. Increases: Contract Services \$100,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 097 -- N.O.W.E.S.I. Transfer Station

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Garbage Collection Fees	(75,131)	(77,953)	(79,512)	(81,102)	(82,724)
Previous Year's Surplus/Deficit	(1,291)	0	0	0	0
Administration OH	3,706	3,783	3,858	3,936	4,014
Total Revenue	(72,716)	(74,170)	(75,654)	(77,167)	(78,710)
Expenses:					
Operations	72,716 a	74,170	75,654	77,167	78,710
Total Expenses	72,716	74,170	75,654	77,167	78,710
(Surplus) / Deficit	0	0	0	0	0

Notes

a. Additional operating costs for new La Casa transfer station.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 301 -- Killiney Beach Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(110,291)	(122,192) b	(133,124)	(135,707)	(138,340)
Previous Year's Surplus/Deficit	1,146	0	0	(0)	(0)
Administration OH	15,780	16,159	16,560	16,971	17,311
Total Revenue	(93,365)	(106,034)	(116,564)	(118,736)	(121,029)
Expenses:					
Operations	92,821 a	95,050	97,409	99,831	101,828
Debt Payments	0	8,400 b	16,800	16,800	16,800
Transfer to Reserves	544	2,584	2,355	2,105	2,401
Total Expenses	93,365	106,034	116,564	118,736	121,029
(Surplus) / Deficit	0	0	(0)	(0)	(0)

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	0	(46,000) b	0	0	(46,191) b
Transfer From Reserves	(150,000)	(85,000)	0	0	(9,000)
Total Revenue	(150,000)	(131,000)	0	0	(55,191)
Expenses					
Pump Replacement	0	0	0	0	55,191
Reservoir	150,000	0	0	0	0
Metering	0	131,000	0	0	0
Total Expenses	150,000	131,000	0	0	55,191
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(84,857)	(2,438)	(4,842)	(7,043)	(405)

Notes

- a. Increases: Payroll \$8,800, Electricity \$4,500, Ministry Testing \$3,300, Contract Services \$1,500 and other smaller items.
b. Short term financed over 3 years at 6%. Rates would need to be increased to cover costs.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 302 -- Pritchard Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(28,000)	(42,876) b	(51,597) b	(52,542)	(53,487)
Previous Year's Surplus/Deficit	(658)	0	(0)	(0)	0
Administration OH	3,198	3,279	3,361	3,446	3,515
Total Revenue	(25,460)	(39,597)	(48,236)	(49,096)	(49,972)
Expenses:					
Operations	18,808	19,286	19,771	20,270	20,674
Debt Payments	0	7,776 b	15,552 b	15,552	15,552
Transfer to Reserves	6,652	12,535	12,913	13,275	13,746
Total Expenses	25,460	39,597	48,236	49,097	49,972
(Surplus) / Deficit	0	(0)	(0)	0	(0)

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	0	(67,000) b	0	0	0
Transfer From Reserves	(20,000)	(148,000)	0	0	0
Total Revenue	(20,000)	(215,000)	0	0	0
Expenses					
Pump Replacement	0	0	0	0	0
Upgrades and Extensions	10,000	165,000 c	0	0	0
Upgrade and Relocate Pumphouse	10,000	0	0	0	0
Metering Program	0	50,000	0	0	0
Total Expenses	20,000	215,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(138,378)	(2,720)	(15,688)	(29,277)	(43,608)

Notes

- Review will be completed to determine opportunity to interconnect Pritchard Drive with Sunnyside to provide emergency / winter use and additional storage.
- Short term financing required, assumes it is obtained halfway through the first year. Calculated at 6% for 5 years. Rate increase would be required.
- Interconnect with Sunnyside may be done instead.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 303 -- Falcon Ridge Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(21,330)	(21,865)	(22,410)	(22,972)	(39,156) b
Parcel Tax	(22,529)	(22,529)	(22,529)	(22,529)	0 b
Previous Year's Surplus/Deficit	809	0	0	0	(0)
Administration OH	2,617	2,676	2,737	2,799	2,855
Total Revenue	(40,433)	(41,718)	(42,202)	(42,701)	(36,301)
Expenses:					
Operations	15,381 a	15,742	16,100	16,467	16,797
Debt Payments	22,529	22,529	22,529	22,529	0
Transfer to Reserves	2,523	3,447	3,573	3,705	19,504
Total Expenses	40,433	41,718	42,202	42,701	36,301
(Surplus) / Deficit	0	0	0	(0)	0

Tax Levy:

Parcel Tax	(22,529)	(22,529)	(22,529)	(22,529)	0
Parcel Tax Rate	549.49	549.49	549.49	0.00	0.00

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	0	(20,000)	0	(8,077)	0
Total Revenue	0	(20,000)	0	(8,077)	0
Expenses					
Pump Replacement	0	0	0	8,077	0
Metering	0	20,000	0	0	0
Total Expenses	0	20,000	0	8,077	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(53,143)	(37,252)	(41,570)	(37,868)	(58,130)

Notes

- a. Equipment repair and maintenance increasing \$2,500.
- b. When parcel tax comes off a maintenance fee will be added.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 304 -- West Kelowna Estates Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(288,117)	(301,662)	(315,703)	(332,223)	(349,148)
Previous Year's Surplus/Deficit	(66,647)	0	0	0	0
Administration OH	35,965	36,796	37,647	38,519	39,290
Total Revenue	(318,799)	(264,866)	(278,056)	(293,704)	(309,858)
Expenses:					
Operations	211,570 a	216,447	221,454	226,585	231,116
Transfer to Reserves	107,229	48,419	56,602	67,119	78,742
Total Expenses	318,799	264,866	278,056	293,704	309,858
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Developer Contribution	0	0	(1,665,000) b	0	0
Transfer From Reserves	(500,000)	(500,000)	(1,500,000)	(1,000,000)	0
Total Revenue	(500,000)	(500,000)	(3,165,000)	(1,000,000)	0
Expenses					
Metering	400,000	0	0	0	0
Upgrade and Relocate Pumphouse	100,000 b	500,000 b	1,500,000 b	1,000,000 b	0
Transfer Dev. Contrib to Reserves	0	0	1,665,000	0	0
Total Expenses	500,000	500,000	3,165,000	1,000,000	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(1,719,028)	(1,291,827)	(1,509,266)	(586,570)	(677,044)

Notes

- a. Payroll cost increase \$7,000, Travel \$1,400, Subscriptions \$1,000.
- b. This is a large project, \$3.2 million, that may be done over 4 years and paid for by current and future developers.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 305 -- Sunset Ranch Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(52,048)	(51,747)	(58,963)	(66,528)	(74,535)
Previous Year's Surplus/Deficit	(12,534)	0	0	0	0
Administration OH	6,336	6,481	6,629	6,782	6,917
Total Revenue	(58,246)	(45,266)	(52,334)	(59,746)	(67,618)
Expenses:					
Operations	37,243 ^a	38,124	38,997	39,892	40,690
Transfer to Reserves	21,003	7,142	13,337	19,854	26,928
Total Expenses	58,246	45,266	52,334	59,746	67,618
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	(20,000)	0	0	0	(110,381)
Total Revenue	(20,000)	0	0	0	(110,381)
Expenses					
Metering	20,000	0	0	0	0
Pump Replacement	0	0	0	0	110,381
Total Expenses	20,000	0	0	0	110,381
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(56,326)	(64,594)	(79,223)	(100,661)	(17,014)

Notes

a. Payroll costs decreased \$4,700, Training increased \$1,000, Electricity \$1,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 306 -- Trepanier Bench Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(11,770)	(7,648)	(8,615)	(8,831)	(9,048)
Previous Year's Surplus/Deficit	5,781	0	0	0	0
Administration OH	831	899	922	945	964
Total Revenue	(5,158)	(6,749)	(7,693)	(7,886)	(8,084)
Expenses:					
Operations	5,158	5,290	5,422	5,558	5,668
Transfer to Reserves	0	1,459	2,271	2,328	2,416
Total Expenses	5,158	6,749	7,693	7,886	8,084
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	0	(1,000)	0	0	0
Total Revenue	0	(1,000)	0	0	0
Expenses					
Metering	0	1,000	0	0	0
Total Expenses	0	1,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(1,153)	(1,615)	(3,918)	(6,324)	(8,867)

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 307 -- Westshore Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(115,252)	(119,566)	(124,073)	(128,782)	(135,292)
Parcel Tax	0	0	(24,285)	(24,285)	(24,285)
Previous Year's Surplus/Deficit	(6,955)	0	0	0	0
Administration OH	15,490	15,875	16,271	16,676	17,010
Total Revenue	(106,717)	(103,691)	(132,087)	(136,391)	(142,567)
Expenses:					
Operations	91,169 ^a	93,384	95,710	98,097	100,060
Debt Payments	0	0	24,285	24,285	24,285
Transfer to Reserves	15,548	10,307	12,092	14,009	18,222
Total Expenses	106,717	103,691	132,087	136,391	142,567
(Surplus) / Deficit	0	0	0	0	0
Parcel Tax	0	0	(24,285)	(24,285)	(24,285)

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	0	(259,500) ^b	0	0	0
Transfer From Reserves	(22,500)	(210,000)	0	0	0
Total Revenue	(22,500)	(469,500)	0	0	0
Expenses					
Pump Replacement	15,000	0	0	0	0
New Reservoir	7,500	370,000	0	0	0
Metering	0	99,500	0	0	0
Total Expenses	22,500	469,500	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(200,247)	(358)	(12,458)	(26,716)	(45,472)

Notes

- a. Increases: Payroll costs \$8,700, Ministry Testing \$3,250, Contract Services \$2,000, Travel \$1,000.
- b. This project would need to be financed for more than 5 years, and would therefore require public approval. It is shown here as a parcel tax option over 20 years. Engineering staff are looking at other rate alternatives, etc.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 350 -- Sunnyside Water System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(351,580)	(368,490)	(374,832)	(383,126)	(390,788)
Previous Year's Surplus/Deficit	(18,507)	0	0	0	0
Administration OH	51,945	53,128	54,382	55,668	56,781
Total Revenue	(318,142)	(315,362)	(320,450)	(327,458)	(334,007)
Expenses:					
Operations	305,559 ^a	312,520	319,895	327,458	334,007
Transfer to Reserves	12,583	2,842	555	0	0
Total Expenses	318,142	315,362	320,450	327,458	334,007
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	(912,000)	0	0	0	0
Total Revenue	(912,000)	0	0	0	0
Expenses					
Metering	180,000	0	0	0	0
Vehicles	32,000	0	0	0	0
Pump Replacement	700,000	0	0	0	0
Total Expenses	912,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(61,084)	(65,148)	(67,006)	(68,346)	(69,713)

Notes

a. Increases: Payroll costs \$28,200, Equipment Rep & Mtce \$5,000, SROW \$3,500, Memberships \$3,500, Subscriptions \$1,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 401 -- Westside Sewer System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Fees	(2,750,000)	(2,950,000) b	(3,150,000) b	(3,350,000) b	(3,550,000) b
Parcel Tax	(143,569)	(330,846)	(333,313)	(277,575)	(277,575)
OBWB Sewer Grants	(11,692)	(72,625) c	(73,166) c	(60,931) c	(60,931) c
Previous Year's Surplus/Deficit	80,115	0	(0)	0	(0)
Administration OH	297,010	328,262	334,828	341,524	348,355
Total Revenue	(2,528,136)	(3,025,209)	(3,221,651)	(3,346,982)	(3,540,152)
Expenses:					
Operations	1,746,034 a	1,930,955 d	1,969,574	2,008,965	2,049,145
Debt Payments - Plant	147,368	403,471	406,479 e	338,506 e	338,506 e
Debt Payments - Oogrow Facility	0	121,656 d	121,656 d	121,656 d	121,656 d
Transfer to Reserves	134,734	569,127 f	723,943 f	877,854 f	1,030,845 f
Transfer to Capital	500,000	0	0	0	0
Total Expenses	2,528,136	3,025,209	3,221,652	3,346,981	3,540,152
(Surplus) / Deficit	0	(0)	0	(0)	(0)

Tax Levy:

Plant Parcel Tax Rate	9.71	26.58	26.58	26.58	26.58
East Trunk Parcel Tax Rate	14.87	14.87	14.87	14.87	14.87
West Trunk Parcel Tax Rate	1.01	1.01	1.01	1.01	1.01

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	(3,250,000)	0	0	0	0
From Equipment Reserves	(280,000)	0	0	(250,000)	(750,000)
From DCC Reserve Fund	(3,000,000)	0 g	0	0	0
From Sewer Revenue Fund	(500,000)	0	0	0	0
Total Revenue	(7,030,000)	0	0	(250,000)	(750,000)
Expenses					
Vehicles	30,000	0	0	0	0
Conveyor System	250,000	0	0	0	0
Oogrow Facility Partnership - Land	1,300,000 d	0	0	0	0
Construction Costs	5,450,000 h	0 h	0	0	0
Expansion 2 Engineering and Design	0 h	0	0	250,000 i	750,000 i
Total Expenses	7,030,000	0	0	250,000	750,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(467,960)	(1,046,446)	(1,791,318) f	(2,449,998) f	(2,764,843) f
DCC Reserve Fund	(325,823)	(1,925,823) g	(3,364,339) g	(4,831,626) g	(6,328,259) g
East Trunk Line DCC Reserve Fund	(568,542)	(754,913)	(920,011)	(1,088,412)	(1,260,180)

Notes

- Increases: Payroll Costs \$54,000 (adding apprentice electrician), Training \$8,000, Phone lines \$10,000, Sewer Line Mtce & Flushing \$17,000, Natural Gas - Plant \$6,000, Sludge Removal \$24,000.
- Rate increases and number of connections increase.
- Assumes "worst case" with no federal or provincial grants, just 18% OBWB Grant.**
- Oogrow Biosolids Facility Partnership: Capital includes Land Purchase, RDCO share \$1.3 million, and operating costs of \$150,000 per year added.
- Increase in debt re: treatment plant expansion.
- Review financing / debt paydown vs. transfer to reserve / reserve building in the future to determine best option.
- Assumes \$1.65 million in DCC's are collected in 2007, and then \$1.6 million in 2008, then \$1.4 million in the following years.
- Treatment Plant Expansion
- Planning and Design for Phase III \$20 million Expansion/Upgrade

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 499 -- Ellison Sewer System

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Sewer User Fees	(46,176)	(55,056)	(64,272)	(73,835)	(85,443)
Previous Year's Surplus/Deficit	(3,369)	0	0	(0)	0
Administration OH	7,084	6,623	7,784	8,988	10,237
Total Revenue	(42,461)	(48,433)	(56,488)	(64,848)	(75,205)
Expenses:					
Operations	34,288 a	38,195	44,888	51,833	59,038
Transfer to Reserves	8,173	10,238	11,600	13,015	16,167
Total Expenses	42,461	48,433	56,488	64,848	75,205
(Surplus) / Deficit	0	0	(0)	0	(0)
Reserve Fund Balance at Y/E	(17,715)	(28,307)	(40,474)	(54,298)	(71,551)

Notes

a. Contract Services increased.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: Sewer Debt Financing

Department: Engineering

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(316,784)	(330,623)	(330,623)	(330,623)	(330,623)
Previous Year's Surplus/Deficit	(18,335)	0	0	0	0
Debt Service Fee	(1,158,478)	(1,386,396)	(1,833,788)	(2,070,794)	(2,325,401)
Total Revenue	(1,493,597)	(1,717,019)	(2,164,411)	(2,401,417)	(2,656,024)
Expenses:					
Debt Payments	1,493,597	1,717,019	2,164,411	2,401,417	2,656,024
Total Expenses	1,493,597	1,717,019	2,164,411	2,401,417	2,656,024
(Surplus) / Deficit	0	0	0	0	0

Debt Service Fee Rate	0	0	0	0	0
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Notes

Excludes Treatment Plant
Cost Centres 400 series in the General Ledger.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: **Glenrosa #103 Sewer**

Department: Engineering

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	(200,000)	(2,911,507)	(1,650,717)	(2,090,011)	(1,372,472)
Transfer From Reserves	0	(300,000)	(150,000)	(175,000)	(118,000)
Total Revenue	(200,000)	(3,211,507)	(1,800,717)	(2,265,011)	(1,490,472)
Expenses					
Construction	200,000	3,131,507	1,720,717	2,185,011	1,490,472
Engineering & Design Costs	0	80,000	80,000	80,000	0
Total Expenses	200,000	3,211,507	1,800,717	2,265,011	1,490,472
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(727,019)	(435,560)	(291,271)	(118,596)	(608)

Notes

This will include Cost Centres 431, 446 and 447.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: Casa Loma / Lakeview #701 Sewer

Department: Engineering

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	(400,016)	(1,869,257)	(878,684)	(630,682)	0
Transfer from Reserves	0	(900,000)	(175,000)	(104,000)	0
Total Revenue	(400,016)	(2,769,257)	(1,053,684)	(734,682)	0
Expenses					
Construction	150,016	2,669,257	1,023,684	734,682	0
Engineering & Design Costs	250,000	100,000	30,000	0	0
Total Expenses	400,016	2,769,257	1,053,684	734,682	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(1,171,928)	(277,367)	(104,414)	(422)	(431)

Notes

- a. The Grant will be allocated to the remainder of the project in future years.
- b. Cost Centres 434, 435, 436, 437, 438, 443, 444 & 445 in the General Ledger

PARKS

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 121 -- Ellison Heritage School Community Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Building Rentals	(37,500)	(38,250)	(39,015)	(39,795)	(40,591)
Services - Kelowna	(7,500)	(5,250)	(3,625)	(2,000)	(500)
Tax Requisition - Electoral	(98,989)	(115,093)	(120,713)	(123,362)	(127,717)
Previous Year's Surplus/Deficit	(39,510)	0	(0)	0	(0)
Administration OH	9,251	9,304	9,517	9,735	10,177
Total Revenue	(174,248)	(149,289)	(153,837)	(155,422)	(158,631)
Expenses:					
Operations	68,406 a	67,564 b	69,112	70,697	73,906
Debt Payments	73,726	53,725	53,725	53,725	53,725
Transfer to Reserves	22,116	28,000	31,000	31,000	31,000
Transfer to Capital	10,000	0	0	0	0
Total Expenses	174,248	149,289	153,837	155,422	158,631
(Surplus) / Deficit	0	(0)	0	(0)	(0)

Tax Levy:

Tax Requisition	(98,989)	(115,093)	(120,713)	(123,362)	(127,717)
Residential Tax Rate	0.3001	0.3383	0.3445	0.3418	0.3435
(per \$1000 of assessment)					
Maximum Tax Rate	0.5300				

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Gas Tax Funds	(36,000)	0	0	0	0
Transfer From Revenue Fund	(10,000)	0	0	0	0
Total Revenue	(46,000)	0	0	0	0
Expenses					
HVAC Upgrade	36,000	0	0	0	0
Stairs	10,000	0	0	0	0
Total Expenses	46,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(46,062)	(74,983)	(107,482)	(140,632)	(174,445)

Notes

a. Overall Total budget did not change.

Major Reductions from 2006: \$10,000 for alternative energy study and contract services \$8,000 (for painting of exterior).

Major Increases: Payroll costs increasing 80% (\$13,210 to \$23,860), Transfer to capital \$10,000.

b. Repairs and Maintenance Costs reduced slightly.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 122 -- Mt. Boucherie Community Hall

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Rentals, Leisure Guide					
Advertising	(80,000)	(81,600)	(83,232)	(84,897)	(86,595)
Tax Requisition - Electoral	(373,562)	(425,995)	(437,348)	(451,300)	(465,689)
Previous Year's Surplus/Deficit	(41,163)	0	0	0	0
Administration OH	54,682	57,805	59,268	61,046	62,877
Total Revenue	(440,043)	(449,790)	(461,312)	(475,151)	(489,406)
Expenses:					
Operations	405,043 a	419,790 b	430,412	443,324	456,624
Transfer to Reserves	25,000	30,000	30,900	31,827	32,782
Transfer to Capital	10,000	0	0	0	0
Total Expenses	440,043	449,790	461,312	475,151	489,406
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(373,562)	(425,995)	(437,348)	(451,300)	(465,689)
Residential Tax Rate (per \$1000 of assessment)	0.0706 c	0.0785	0.0782	0.0784	0.0785

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	(86,250)	0	0	0	0
Transfer From Revenue Fund	(10,000)	0	0	0	0
Total Revenue	(96,250)	0	0	0	0
Expenses					
Sound System - Spirit of 2010	86,250	0	0	0	0
Roof Top Unit	10,000	0	0	0	0
Total Expenses	96,250	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(105,981)	(138,700)	(172,374)	(207,649)	(244,584)

Notes

- a. Increases: Payroll \$25,000, Contract Services \$5,500, and various smaller increases for training, supplies, repairs & maintenance etc. Decrease to Planning costs \$10,000.
b. Payroll costs increase \$10,000.

c. Combined Tax Rate:

122 -- Community Hall	0.0706	0.0785	0.0782	0.0784	0.0785
130 -- Arena	0.2520	0.2172	0.2148	0.2113	0.2082
161 -- Seniors' Centre	0.0106	0.0119	0.0118	0.0116	0.0115
	<u>0.3332</u>	<u>0.3076</u>	<u>0.3048</u>	<u>0.3013</u>	<u>0.2982</u>
Maximum Allowable	0.92	0.92	0.92	0.92	0.92

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 123 -- Joe Rich Community Hall

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(26,398)	(26,898)	(27,046)	(27,198)	(27,352)
Previous Year's Surplus/Deficit	(362)	0	0	0	0
Administration OH	2,531	2,088	2,099	2,111	2,123
Gas Tax Funds	(6,000)	0	0	0	0
Total Revenue	(30,229)	(24,810)	(24,947)	(25,087)	(25,229)
Expenses:					
Operations	30,229 a	24,810 b	24,947	25,087	25,229
Total Expenses	30,229	24,810	24,947	25,087	25,229
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(26,398)	(26,898)	(27,046)	(27,198)	(27,352)
Residential Tax Rate (per \$1000 of assessment)	0.1665	0.1646	0.1607	0.1569	0.1532
Maximum Tax Rate	0.2082				

Notes

This is a new service established by referendum in the November 2005 Election. This budget was previously in the 022 -- Joe Rich Volunteer Fire Department.

- a. Budget increasing to full year's operational costs per referendum.
Includes Alternate Energy Study for \$6,000 using Gas Tax Funds.
- b. Alternative Energy Study removed.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 125 -- Johnson - Bentley Aquatic Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(603,323)	(724,232)	(737,242)	(750,528)	(764,095)
Previous Year's Surplus/Deficit	(130,715) a	0	0	0	0
Administration OH	47,446	48,452	49,462	50,493	51,546
Total Revenue	(686,592)	(675,780)	(687,780)	(700,035)	(712,549)
Expenses:					
Operations	574,696 b	575,780 d	587,780	600,035	612,549
Transfer to Reserves	22,896 c	0	0	0	0
Transfer to Capital	89,000	100,000	100,000	100,000	100,000
Total Expenses	686,592	675,780	687,780	700,035	712,549
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(603,323)	(724,232)	(737,242)	(750,528)	(764,095)
Residential Tax Rate (per \$1000 of assessment)	0.1888	0.2204	0.2178	0.2153	0.2128

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	(10,000)	0	0	0	0
Transfer From Revenue Fund	(89,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Revenue	(99,000)	(100,000)	(100,000)	(100,000)	(100,000)
Expenses					
Equipment	27,000	50,000	50,000	50,000	50,000
Metal Cladding	5,000	0	0	0	0
Building Upgrade	0	50,000	50,000	50,000	50,000
Electrical Panel	45,000	0	0	0	0
Computers and Equipment	22,000	0	0	0	0
Total Expenses	99,000	100,000	100,000	100,000	100,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(532,367)	(543,014)	(553,874)	(564,952)	(576,251)

Notes

- a. Large 2006 surplus due to MFA refund of \$22,896, and the political decision not to proceed with referendum, and delaying master plan until after governance decision (\$36,750), and \$51,500 not transferred to capital, as project for Book It, Fiber Line and Phone not done.
- b. Major reductions from 2006: \$10,000 advertising and \$8,000 for referendum, Planning \$18,800
Major increases: Operational Contract \$10,000, Payroll \$5,000, Contract Services \$4,000.
- c. Transfer \$22,896 of 2006 MFA refund included in surplus to reserves.
- d. Contract Services reduced by \$5,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 130 -- Mt. Boucherie and Jim Lind Multiplex Arenas

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(185,475) a	(163,934)	(166,997)	(169,219)	(171,752)
Tax Requisition - Electoral	(1,334,020)	(1,178,685)	(1,200,712)	(1,216,685)	(1,234,900)
Previous Year's Surplus/Deficit	1,258	0	0	0	0
Administration OH	118,706	131,261	134,526	137,385	140,813
Rentals, Sundry	(362,000)	(422,040)	(423,923)	(429,351)	(436,928)
Total Revenue	(1,761,531)	(1,633,398)	(1,657,106)	(1,677,870)	(1,702,767)
Expenses:					
Operations	884,255 b	953,239 c	976,947	997,711	1,022,608
Debt Payments	271,074	530,159 d	530,159	530,159	530,159
Transfer to Capital	606,202	50,000	50,000	50,000	50,000
Transfer to Cap Facilities Reserves	0	100,000	100,000	100,000	100,000
Total Expenses	1,761,531	1,633,398	1,657,106	1,677,870	1,702,767
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(1,334,020)	(1,178,685)	(1,200,712)	(1,216,685)	(1,234,900)
Residential Tax Rate (per \$1000 of assessment)	0.2520 e	0.2172	0.2148	0.2113	0.2082

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	(2,639,796)	0	0	0	0
Grants / Donations / Misc. Rev.	(276,340)	0	0	0	0
Transfer From Revenue Fund	(606,202)	(50,000)	(50,000)	(50,000)	(50,000)
Total Revenue	(3,522,338)	(50,000)	(50,000)	(50,000)	(50,000)
Expenses					
Arena Expansion	3,522,338	0	0	0	0
Equipment	0	50,000	50,000	50,000	50,000
Total Expenses	3,522,338	50,000	50,000	50,000	50,000
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(17,621)	(17,973)	(18,332)	(18,699)	(19,073)
Facility Reserve Fund Balance at Y/E	0	(100,000)	(202,000)	(306,040)	(406,040)

Notes

- WFN contribution increases from \$26,650 to over \$185,000 with the new Service Agreement. Increased revenues from 2nd ice sheet \$64,000.
- Operating increase includes: \$66,300 for payroll, \$23,000 for equipment, plus additional operating costs for the opening of the new arena, including advertising, office supplies, janitorial, repairs & maintenance, electricity, natural gas, contract services and security totalling \$58,000. Decreases from last year: Planning costs of \$17,500.
- Additional Increases for: Payroll: \$55,600, Electricity \$16,500, Natural Gas \$7,700,
- Debt for arena expansion.

e. Combined Tax Rate:

122 -- Community Hall	0.0706	0.0785	0.0782	0.0784	0.0785
130 -- Arena	0.2520	0.2172	0.2148	0.2113	0.2082
161 -- Seniors' Centre	0.0106	0.0119	0.0118	0.0116	0.0115
	<u>0.3332</u>	<u>0.3076</u>	<u>0.3048</u>	<u>0.3013</u>	<u>0.2982</u>
Maximum Allowable	0.92	0.92	0.92	0.92	0.92

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 142 -- Regional Parks

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(99,660)	(107,488)	(111,202)	(113,583)	(116,111)
Sundry Rev. & Donations	(54,500) a	(55,590)	(56,702)	(57,836)	(58,993)
Tax Requisition - Electoral	(835,517)	(766,197)	(793,302)	(809,232)	(825,582)
Tax Requisition - Kelowna	(2,905,389)	(2,664,338)	(2,758,594)	(2,813,988)	(2,870,843)
Tax Requisition - Peachland	(120,798)	(110,776)	(114,695)	(116,998)	(119,362)
Tax Requisition - Lake Country	(257,129)	(235,796)	(244,137)	(249,040)	(254,072)
Grants	(10,600)	(10,600)	(10,600)	(10,600)	(10,600)
Previous Year's Surplus/Deficit	(153,885) b	0	0	0	(0)
Administration OH	346,198	376,461	389,586	399,516	409,718
Total Revenue	(4,091,280)	(3,574,325)	(3,699,645)	(3,771,760)	(3,845,845)
Expenses:					
Operations	2,599,874 c	2,733,919 e	2,829,239	2,901,354	2,975,439
Debt Payments	758,406	524,826 f	248,382 g	248,382	248,382
Transfer to Equip. Reserves	0	70,000	100,000	100,000	100,000
Trsfr Min. \$.02 to Park Land Reserve	650,000 d	0	0	0	0
Trsfr Excess Debt Capacity to Land Reserve	0	233,580 f	510,024 g	510,024	510,024
Transfer to Capital	71,000	0	0	0	0
Transfer to Dist of Peachland	12,000	12,000	12,000	12,000	12,000
Total Expenses	4,091,280	3,574,325	3,699,645	3,771,760	3,845,845
(Surplus) / Deficit	0	0	0	(0)	(0)

Tax Levy:

Tax Requisition	(4,118,833)	(3,777,107)	(3,910,728)	(3,989,258)	(4,069,859)
Residential Tax Rate	0.1267	0.1127	0.1132	0.1122	0.1111

(per \$1000 of assessment)

Maximum Tax Rate .16 + .03 for Gellatly debt

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	(200,000)	0	0	0	0
Transfer From Park Land Reserve	(52,000)	0	0	0	0
Transfer From Revenue Fund	(71,000)	0	0	0	0
Total Revenue	(323,000)	0	0	0	0
Expenses					
Trailer	4,000	0	0	0	0
Trucks	7,000	0	0	0	0
Pontoon Boat	15,000	0	0	0	0
Land	252,000 h	0	0	0	0
Beach Cleaner	30,000	0	0	0	0
Equipment	15,000	0	0	0	0
Total Expenses	323,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(193,223)	(267,087)	(372,429)	(479,877)	(589,475)
Park Land Reserve Balance at Y/E	(834,410) i	(1,084,678)	(1,616,396)	(2,158,748)	(2,711,947)

Notes

- WFN Contribution increases from \$12,400 to around \$70,000 as a result of new service agreement.
- Large surplus due to mainly to unexpected revenue received and less parks development done than budgeted.
- Major Increases: Payroll costs \$164,100, Planning \$144,300, Contract Service \$25,000 Park Maintenance \$14,300, Fire Recovery / Forest Health \$17,000, \$35,000 for Father Pandosy Mission, Building Repairs & Maintenance \$6,000, HRDC work \$7,000, Training \$7,000, Security \$4,000, Interpretation \$4,000. Decreases: Park Development \$42,000 (Refer to project listings).
- Contribution of \$.02 /\$1000 of assessment to build parks land reserve.
- Increases: Parks Development by \$215,000, Payroll costs by \$77,000, Contract Services \$20,000. Decreases: Planning costs by \$142,000, Fire Recovery/ Forest Health costs by \$17,000, Father Pandosy Mission \$35,000.
- Last payment for Gellatly Nut Farm was in 2007. Increase transfer to reserves in 2008 with extra capacity re: debt.
- Last payment for Layer Cake was in 2008. Increase transfer to reserves in 2009 with extra capacity re: debt.
- Kuhn Kuhn Property \$52,000 and MOTH Land (Peachland off Connector) \$200,000.
- Does not include any contribution from proposed DCC's.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 143 -- Westside Parks

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Revenues & Donations	(9,000) a	(9,180)	(9,364)	(9,551)	(9,742)
Tax Requisition - Electoral	(1,990,110)	(2,171,621)	(2,215,584)	(2,260,125)	(2,306,058)
Previous Year's Surplus/Deficit	(148,857) b	0	0	(0)	(0)
Administration OH	207,997	219,466	224,778	230,160	235,709
Transfer from Eastside Parks	(4,900)	(4,900)	(4,900)	(4,900)	(4,900)
Total Revenue	(1,944,870)	(1,966,235)	(2,005,069)	(2,044,416)	(2,084,991)
Expenses:					
Operations, Planning & Develop.	1,528,857 c	1,593,801 e	1,632,375	1,671,457	1,711,761
Debt Payments	351,513 d	201,434 f	201,434	201,434	201,434
Transfer to Equip.Reserves	0	50,000	50,000	50,000	50,000
Transfer to Park Land Reserves	0	58,000	58,000	58,000	58,000
Transfer to Capital	51,500 d	50,000	50,000	50,000	50,000
Webber Road Sub-Program	13,000	13,000	13,260	13,525	13,796
Total Expenses	1,944,870	1,966,235	2,005,069	2,044,416	2,084,991
(Surplus) / Deficit	0	0	(0)	(0)	0

Tax Levy:

Tax Requisition	(1,990,110)	(2,171,621)	(2,215,584)	(2,260,125)	(2,306,058)
Residential Tax Rate	0.3303	0.3510	0.3476	0.3443	0.3411

(per \$1000 of assessment)

Maximum Tax Rate 0.5700

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Revenue Fund	(51,500)	(50,000)	(50,000)	(50,000)	(50,000)
Total Revenue	(51,500)	(50,000)	(50,000)	(50,000)	(50,000)
Expenses					
Pontoon Boat	10,000	0	0	0	0
Trucks	35,000	0	0	0	0
Equipment (Chipper 2007)	6,500	50,000	50,000	50,000	50,000
Total Expenses	51,500	50,000	50,000	50,000	50,000
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(81,440)	(133,069)	(185,730)	(239,445)	(294,234)
Park Land Reserve Balance at Y/E	(470,216)	(537,620)	(606,373)	(676,500)	(748,030)
Parks DCC Reserve Bal.	(1,603,731) g	(2,335,806) g	(2,982,522) g	(3,642,172) g	(4,315,016) g

Notes

- WFN offset with their community parks and no longer contribute financially to this function.
- Large surplus mainly due to: \$158,000 Less development done than budgeted, Interest costs \$45,711 less than anticipated, \$27,200 Interest Earned, Other line items, Killiney Beach Work \$12,000, Open Space Management \$10,000, Planning \$12,000, Vehicle Operations \$9,300 were either not spent, or were underspent. Other line items were overspent: Payroll Costs by \$60,000, and Contract Services by \$17,600.
- Increases: Payroll by \$116,400 (adding full time operator), Park Maintenance by \$16,700, Parks Development by \$164,000 (see project listing Repairs and Maintenance by \$14,825, Equipment Rental by \$11,500, Contract Services by \$32,000 (includes \$20,000 for Goose Control), Webber Road by \$9,000. Decreases: Planning \$14,500, and Killiney Beach Work \$12,000.
- Debt cost increased for old school site property purchase, and less was transferred to capital and reserves.
- Additional Increases for Payroll Costs \$60,400, Parks Maintenance \$20,000,
- Debt on Gellatly Nut Farm ended in 2007.
- Includes estimated amounts from DCC budget.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 144 -- Eastside Parks

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(77,024)	(84,757)	(86,746)	(88,775)	(90,870)
Previous Year's Surplus/Deficit	(16,546)	0	0	0	0
Administration OH	7,815	7,547	7,740	7,937	8,139
Total Revenue	(85,755)	(77,210)	(79,006)	(80,838)	(82,731)
Expenses:					
Operations	57,855 a	54,810 b	56,206	57,638	59,109
Transfer to Equip. Reserves	2,000	2,000	2,000	2,000	2,000
Transfer to Facilities Reserves	21,000	15,500	15,800	16,100	16,422
Transfer to Westside Parks	4,900	4,900	5,000	5,100	5,200
Total Expenses	85,755	77,210	79,006	80,838	82,731
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(77,024)	(84,757)	(86,746)	(88,775)	(90,870)
Residential Tax Rate (per \$1000 of assessment)	0.1298	0.1382	0.1373	0.1364	0.1356
Maximum Tax Rate	0.3700				
Reserve Fund Balance at Y/E	(39,069)	(41,850)	(44,687)	(47,581)	(50,533)
Park Land Reserve Balance at Y/E	(53,300)	(54,366)	(55,453)	(56,562)	(57,694)
Parks Facilities Reserve Balance	(33,279)	(49,445)	(66,233)	(83,658)	(101,753)

Notes

- a. Overall increase from \$68,948 to \$85,755. Increases to parks development (from \$2k to \$10k to top up the Tourism Grant Money for Trailheads and Signage) and transfers to reserves (from \$2k to \$21k to prepare for future development of land acquisitions).
- b. Parks Development reduced by \$10,000. Staffing, training, vehicle and various other costs increased slightly.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 161 -- Westside Seniors Activity Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(7,820)	(8,963)	(9,139)	(9,301)	(9,485)
Tax Requisition - Electoral	(56,247)	(64,441)	(65,707)	(66,875)	(68,199)
Previous Year's Surplus/Deficit	(16,758)	0	0	0	0
Administration OH	8,017	7,953	8,136	8,305	8,495
Agreement Lease Fees	(3,145)	(3,208)	(3,272)	(3,337)	(3,404)
Total Revenue	(75,953)	(68,658)	(69,982)	(71,209)	(72,593)
Expenses:					
Operations	58,553 ^a	57,758 ^c	59,082	60,309	61,693
Transfer to Reserves	10,000 ^b	10,000	10,000	10,000	10,000
Transfer to Capital	6,500	0	0	0	0
Transfer to Dist of Peachland	900	900	900	900	900
Total Expenses	75,953	68,658	69,982	71,209	72,593
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(56,247)	(64,441)	(65,707)	(66,875)	(68,199)
Residential Tax Rate (per \$1000 of assessment)	0.0106 ^d	0.0119	0.0118	0.0116	0.0115

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Revenue Fund	(6,500)	0	0	0	0
Total Revenue	(6,500)	0	0	0	0
Expenses					
Repaint Interior	4,500	0	0	0	0
Fencing	2,000	0	0	0	0
Total Expenses	6,500	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(176,255)	(189,780)	(203,576)	(217,647)	(232,000)

Notes

- a. Contract Services increase \$5,000 for lifespan review.
- b. Increased transfer to reserves by \$6,000.
- c. Lifespan review costs from 2007 removed from contract services.

d. Combined Tax Rate:

122 -- Community Hall	0.0706	0.0785	0.0782	0.0784	0.0785
130 -- Arena	0.2520	0.2172	0.2148	0.2113	0.2082
161 -- Seniors' Centre	0.0106	0.0119	0.0118	0.0116	0.0115
	<u>0.3332</u>	<u>0.3076</u>	<u>0.3048</u>	<u>0.3013</u>	<u>0.2982</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 165 -- Westside Recreation

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Program Fees	(30,000)	(30,600)	(31,212)	(31,836)	(32,473)
Tax Requisition - Electoral	(63,899)	(90,406)	(104,260)	(106,680)	(109,158)
Previous Year's Surplus/Deficit	(16,034)	0	0	0	0
Administration OH	13,078	14,646	16,397	16,765	17,142
Total Revenue	(96,855)	(106,360)	(119,075)	(121,751)	(124,489)
Expenses:					
Operations	96,855 a	106,360 b	119,075	121,751	124,489
Total Expenses	96,855	106,360	119,075	121,751	124,489
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(63,899)	(90,406)	(104,260)	(106,680)	(109,158)
Residential Tax Rate (per \$1000 of assessment)	0.0121 c	0.0167	0.0186	0.0185	0.0184

Notes

- a. Payroll costs increase by \$13,846. Contract Services decrease by \$9,950.
b. 2008 Increases: Payroll costs \$7,800.

c. Combined Tax Rate:

165 -- Westside Recreation	0.0121	0.0167	0.0186	0.0185	0.0184
166 -- Westside Youth Centre	0.0353	0.0395	0.0392	0.0388	0.0380
	<u>0.0474</u>	<u>0.0562</u>	<u>0.0578</u>	<u>0.0573</u>	<u>0.0564</u>
Maximum Allowable	0.1100	0.1100	0.1100	0.1100	0.1100

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 166 -- Westside Youth Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(186,774) a	(214,483)	(218,918)	(223,447)	(225,349)
Previous Year's Surplus/Deficit	(23,978) a	0	0	0	0
Administration OH	23,977	25,657	26,188	26,730	27,275
Total Revenue	(186,775)	(188,826)	(192,730)	(196,717)	(198,074)
Expenses:					
Operations	177,775 b	186,326 c	190,180	194,117	198,074
Transfer to Reserves	1,000	2,500	2,550	2,600	0
Transfer to Capital	8,000	0	0	0	0
Total Expenses	186,775	188,826	192,730	196,717	198,074
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(186,774)	(214,483)	(218,918)	(223,447)	(225,349)
Residential Tax Rate (per \$1000 of assessment)	0.0353 d	0.0395	0.0392	0.0388	0.0380

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	(6,000)	0	0	0	0
Transfer From Revenue Fund	(8,000)	0	0	0	0
Total Revenue	(14,000)	0	0	0	0
Expenses					
Flooring	6,000	0	0	0	0
Security Camera	8,000	0	0	0	0
Total Expenses	14,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(1,456)	(3,985)	(6,615)	(9,347)	(9,534)

Notes

- a. The overall budget remains the same, but an increase in requisition results due mainly to a lower surplus from 2006 than the previous year.
b. Decreases: Contract Services \$6,000, Planning \$2,500. There were slight increases to most other line items.
c. Increases: Repairs and Maintenance \$3,000, Contract Services \$2,500, Planning, \$1000, Building Lease \$1,300.

d. Combined Tax Rate:

165 -- Westside Recreation	0.0121	0.0167	0.0186	0.0185	0.0184
166 -- Westside Youth Centre	0.0353	0.0395	0.0392	0.0388	0.0380
	<u>0.0474</u>	<u>0.0562</u>	<u>0.0578</u>	<u>0.0573</u>	<u>0.0564</u>
Maximum Allowable	0.1100	0.1100	0.1100	0.1100	0.1100

INSPECTIONS

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 043 -- Business Licenses

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Business Licenses	(103,836)	(144,091)	(147,913)	(151,792)	(154,727)
Previous Year's Surplus/Deficit	(47,156)	0	0	0	0
Administration OH	16,409	17,077	17,418	17,767	18,122
Total Revenue	(134,583)	(127,015)	(130,495)	(134,025)	(136,605)
Expenses:					
Operations	121,583 ^a	124,015	126,495	129,025	131,605
Transfer to Reserves	13,000	3,000	4,000	5,000	5,000
Total Expenses	134,583	127,015	130,495	134,025	136,605
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Sale of Assets	0	0	0	(6,000)	0
Transfer From Reserves	0	0	0	(20,000)	0
Total Revenue	0	0	0	(26,000)	0
Expenses					
Vehicle	0	0	0	26,000	0
Total Expenses	0	0	0	26,000	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(23,552)	(27,023)	(31,563)	(16,795)	(22,131)

Notes

a. Decrease to budget mainly due to reduction of contract services from \$28,000 to nil. Various increases ranging from \$3,500 or less for various line items including Office Supplies, Payroll, Legal, Data Processing, and Equipment.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 044 -- Building Inspections & Other Bylaw Enforcement

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Permits, Tickets, & Sundry	(261,829)	(1,378,240)	(1,405,505)	(1,433,315)	(1,466,681)
Previous Year's Surplus/Deficit	(1,112,622)	0	0	0	0
Administration OH	174,704	164,998	168,298	171,664	175,097
Total Revenue	(1,199,747)	(1,213,242)	(1,237,207)	(1,261,651)	(1,291,584)
Expenses:					
Operations	1,174,747 ^a	1,198,242	1,222,207	1,246,651	1,271,584
Transfer to Reserves	25,000	15,000	15,000	15,000	20,000
Total Expenses	1,199,747	1,213,242	1,237,207	1,261,651	1,291,584
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Sale of Asset	0	(12,000)	(14,000)	(12,000)	0
Transfer From Reserves	0	(30,000)	(30,000)	(30,000)	0
Total Revenue	0	(42,000)	(44,000)	(42,000)	0
Expenses					
Vehicles	0	42,000	44,000	42,000	0
Total Expenses	0	42,000	44,000	42,000	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(129,577)	(116,568)	(103,299)	(89,765)	(111,561)

Notes

a. Increases: Payroll Costs \$52,000 (includes summer student), Microfilming \$92,000, Vehicle Operations \$13,000, Equipment \$11,000, Various line items totalling \$5,000. Decrease in Insurance \$119,000 as no transfer to reserve made.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 045 -- Line of Vision

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - Kelowna	(5,413)	(5,529)	(5,640)	(5,753)	(5,868)
Previous Year's Surplus/Deficit	0	0	0	0	0
Administration OH	413	429	438	447	455
Total Revenue	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
Expenses:					
Operations	5,000	5,100	5,202	5,306	5,412
Total Expenses	5,000	5,100	5,202	5,306	5,412
(Surplus) / Deficit	0	0	0	0	0

Notes

Complaint driven.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 046 -- Dog Control

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Dog Licensing & Impounding	(240,000)	(244,800)	(249,696)	(254,690)	(259,784)
Tax Requisition - Electoral	(114,184)	(118,487)	(127,244)	(129,496)	(147,947)
Tax Requisition - Kelowna	(397,057)	(412,022)	(442,473)	(450,302)	(514,465)
Tax Requisition - Peachland	(16,509)	(17,131)	(18,397)	(18,722)	(21,390)
Tax Requisition - Lake Country	(35,140)	(36,464)	(39,159)	(39,852)	(45,531)
Previous Year's Surplus/Deficit	(8,694)	0	0	0	0
Administration OH	91,760	95,484	97,394	99,342	110,967
Tickets, WFN & Other	0	0	0	0	0
Total Revenue	(719,824)	(733,420)	(779,575)	(793,720)	(878,149)
Expenses:					
Operations	679,824 a,b	693,420	707,289	721,435	805,863 e
Debt Payments	0	0	47,286 d	47,286	47,286
Transfer to Equipment Reserves	10,000	10,000	25,000	25,000	25,000
Transfer to Facilities Reserve	30,000	30,000	0	0	0
Total Expenses	719,824	733,420	779,575	793,721	878,149
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(562,890)	(584,104)	(627,273)	(638,372)	(729,333)
Residential Tax Rate (per \$1000 of assessment)	0.0173	0.0174	0.0182	0.0179	0.0199

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer from Facilities Reserve	0	(70,000)	0	0	0
Capital Financing	0	(330,000)	0	0	0
Sale of Asset	(6,000)	(8,000)	0	0	0
Transfer From Reserves	(22,000)	(20,000)	(28,000)	(24,000)	0
Total Revenue	(28,000)	(428,000)	(28,000)	(24,000)	0
Expenses					
Vehicles	28,000	28,000	28,000	24,000	0
Replace Dog Pound	0	400,000 c,d	0	0	0
Total Expenses	28,000	428,000	28,000	24,000	0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(14,723)	(4,617)	(1,149)	(1,692)	(26,726)
Facilities Reserve Balance at Y/E	(40,200)	(1,004)	(1,024)	(1,045)	(1,065)

Notes

- Increases: Payroll \$44,000 (includes an additional summer dog patrol student), Phone Lines \$8,500.
- SPCA Total Budgeted \$64,500 (\$12,500 + \$52,000).
- Still awaiting a decision from the City of Kelowna with regard to the possible relocation of the dog pound.
- New Dog Pound debt - 10 years.
- Add 1 FTE to account for additional dog population.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 049 -- Prohibited Animal Control

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	0	(509)	(519)	(530)	(540)
Tax Requisition - Kelowna	0	(1,947)	(1,985)	(2,026)	(2,066)
Tax Requisition - Peachland	0	(81)	(83)	(84)	(86)
Previous Year's Surplus/Deficit	(2,405)	0	(0)	0	(0)
Administration OH	111	197	201	205	209
Total Revenue	(2,294)	(2,340)	(2,386)	(2,435)	(2,483)
Expenses:					
Operations	2,294	2,340	2,387	2,434	2,483
Total Expenses	2,294	2,340	2,387	2,434	2,483
(Surplus) / Deficit	0	(0)	0	(0)	(0)

Tax Levy:

Tax Requisition	0	(2,537)	(2,587)	(2,640)	(2,692)
Residential Tax Rate (per \$1000 of assessment)	0.0000	0.0001	0.0001	0.0001	0.0001

Notes

Complaint driven.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 105 -- Enforcement of Noise Bylaws

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(9,368)	(2,460)	(2,509)	(2,559)	(2,610)
Previous Year's Surplus/Deficit	2,841	0	0	0	0
Administration OH	311	119	122	124	127
Total Revenue	(6,216)	(2,340)	(2,387)	(2,435)	(2,484)
Expenses:					
Operations	6,216 ^a	2,340 ^b	2,387	2,435	2,484
Total Expenses	6,216	2,340	2,387	2,435	2,484
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(9,368)	(2,460)	(2,509)	(2,559)	(2,610)
Residential Tax Rate (per \$1000 of assessment)	0.0029	0.0007	0.0007	0.0007	0.0007
Reserve Fund Balance at Y/E	(94)	(96)	(98)	(100)	(102)

Notes

Complaint driven.

a. Increased Legal costs \$4,000 for prosecution of a disputed noise violation ticket.

b. Legal costs removed in 2008.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 106 -- Enforcement of Unsightly / Untidy Premises Bylaws

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Sale of Services - Contract	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
Services - Kelowna	(41,974)	(42,813)	(43,670)	(44,543)	(45,434)
Tax Requisition - Electoral	(16,649)	(14,382)	(14,670)	(14,963)	(15,262)
Previous Year's Surplus/Deficit	2,696	0	0	0	0
Administration OH	7,245	7,540	7,691	7,844	8,001
Total Revenue	(53,682)	(54,756)	(55,851)	(56,968)	(58,107)
Expenses:					
Operations	53,682 a	54,756	55,851	56,968	58,107
Total Expenses	53,682	54,756	55,851	56,968	58,107
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(16,649)	(14,382)	(14,670)	(14,963)	(15,262)
Residential Tax Rate (per \$1000 of assessment)	0.0052	0.0043	0.0043	0.0043	0.0042
Reserve Fund Balance at Y/E	(428)	(437)	(446)	(455)	(464)

Notes

Complaint driven.

a. Contract services increased \$5,000, Payroll \$1,560.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 115 -- Enforcement of Noxious Insect Control Bylaws

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - Kelowna	(14,520)	(14,810)	(15,107)	(15,409)	(15,717)
Tax Requisition - Electoral	(4,176)	(4,480)	(4,547)	(4,617)	(4,687)
Tax Requisition - Peachland	(604)	(648)	(658)	(667)	(678)
Tax Requisition - Lake Country	(1,285)	(1,379)	(1,400)	(1,421)	(1,442)
Previous Year's Surplus/Deficit	(299)	0	(0)	(0)	(0)
Administration OH	2,293	2,386	2,434	2,483	2,533
Total Revenue	(18,591)	(18,931)	(19,278)	(19,631)	(19,991)
Expenses:					
Operations	16,991 ^a	17,331 ^b	17,677	18,031	18,392
Transfer to Reserves	1,600	1,600	1,600	1,600	1,600
Total Expenses	18,591	18,931	19,277	19,631	19,992
(Surplus) / Deficit	0	(0)	(0)	(0)	0

Tax Levy:

Tax Requisition	(6,065)	(6,507)	(6,605)	(6,705)	(6,807)
Residential Tax Rate (per \$1000 of assessment)	0.0006	0.0007	0.0006	0.0006	0.0006

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Sale of Asset	0	0	0	0	0
Transfer From Reserves	0	0	(5,000)	0	0
Total Revenue	0	0	(5,000)	0	0
Expenses					
Vehicles	0	0	5,000 ^c	0	0
Total Expenses	0	0	5,000	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(1,890)	(3,527)	(98)	(1,700)	(3,334)

Notes

Complaint driven.

a. Payroll increase \$2,000 for share of summer student.

b. Increase transfer to reserves.

c. One fifth of vehicle (cost shared with 116 -- Noxious Weed Control)

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 116 -- Enforcement of Noxious Weed Control Bylaw

Department: Inspections

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Sale of Services	(15,000)	(15,300)	(15,606)	(15,918)	(16,236)
Tax Requisition - Electoral	(18,554)	(18,448)	(18,803)	(19,166)	(19,536)
Tax Requisition - Kelowna	(70,524)	(70,121)	(71,474)	(72,853)	(74,259)
Tax Requisition - Peachland	(2,932)	(2,915)	(2,972)	(3,029)	(3,088)
Tax Requisition - Lake Country	(6,241)	(6,206)	(6,325)	(6,447)	(6,572)
Previous Year's Surplus/Deficit	3,168	0	(0)	(0)	0
Administration OH	12,732	13,252	13,517	13,787	14,063
Total Revenue	(97,351)	(99,738)	(101,663)	(103,626)	(105,628)
Expenses:					
Operations	94,351 a	96,238	98,163	100,126	102,129
Transfer to Reserves	3,000	3,500 b	3,500	3,500	3,500
Total Expenses	97,351	99,738	101,663	103,626	105,629
(Surplus) / Deficit	0	(0)	(0)	0	0

Tax Levy:

Tax Requisition	(98,251)	(97,690)	(99,574)	(101,495)	(103,455)
Residential Tax Rate (per \$1000 of assessment)	0.0031	0.0030	0.0029	0.0029	0.0029

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Sale of Asset	0	0	(4,000)	0	0
Transfer From Reserves	0	0	(13,000)	0	0
Total Revenue	0	0	(17,000)	0	0
Expenses					
Vehicles	0	0	17,000 c	0	0
Total Expenses	0	0	17,000	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(9,063)	(12,744)	(3,239)	(6,804)	(10,440)

Notes

Complaint driven.

- a. Payroll increase \$10,500 (includes adding a summer student), Postage, Freight \$1,400.
- b. Increased transfer to reserves to enable cash purchase of vehicle in 2009.
- c. Four fifths of vehicle cost (shared with 115 -- Noxious Insect Control.)

PLANNING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 110 -- Regional Planning

Department: Planning Services

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(12,724)	(17,308)	(17,308)	(17,308)	(17,308)
Tax Requisition - Kelowna	(44,247)	(60,190)	(60,190)	(60,190)	(60,190)
Tax Requisition - Peachland	(1,840)	(2,503)	(2,503)	(2,503)	(2,503)
Tax Requisition - Lake Country	(3,916)	(5,327)	(5,327)	(5,327)	(5,327)
Previous Year's Surplus/Deficit	(77,389)	0	0	0	0
Administration OH	16,684	10,328	10,328	10,328	10,328
Total Revenue	(123,432)	(75,000)	(75,000)	(75,000)	(75,000)
Expenses:					
Operations	123,432	75,000 ^b	75,000	75,000	75,000
Total Expenses	123,432	75,000	75,000	75,000	75,000
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(62,727)	(85,328)	(85,328)	(85,328)	(85,328)
Residential Tax Rate (per \$1000 of assessment)	0.0019	0.0025	0.0025	0.0024	0.0023

Notes

- a. \$100,000 in Projects (Agricultural Support Officer \$25,000, RGMS Monitoring Review \$20,000, Greenspace Strategy \$10,000, Communications and Modelling Projects \$45,000). The remainder is staffing and insurance costs.
- b. Future expenditures depend on direction of Regional Growth Management Strategy Implementation. Left estimates in as place holders for future projects. Agricultural Support Officer removed in 2008.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 111 -- Electoral Area Planning

Department: Planning Services

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Application Fees/Map Sales	(102,000)	(104,040)	(106,121)	(108,243)	(110,408)
Tax Requisition - Electoral	(1,170,960)	(1,326,425)	(1,352,973)	(1,380,048)	(1,407,669)
Tax Requisition - Kelowna	(111,637)	(126,458)	(128,989)	(131,571)	(134,204)
Tax Requisition - Peachland	(8,002)	(9,064)	(9,245)	(9,431)	(9,619)
Grants, Other funding, etc.	(25,500)	(3,000)	(3,000)	(3,000)	(3,000)
Previous Year's Surplus/Deficit	(118,133)	0	0	(0)	0
Administration OH	182,697	186,382	190,109	193,912	197,790
Total Revenue	(1,353,535)	(1,382,605)	(1,410,218)	(1,438,382)	(1,467,110)
Expenses:					
Operations	1,353,535 a	1,380,606	1,408,218	1,436,382	1,465,110
Transfer to Reserves	0	2,000	2,000	2,000	2,000
Total Expenses	1,353,535	1,382,606	1,410,218	1,438,382	1,467,110
(Surplus) / Deficit	0	0	(0)	0	(0)

Tax Levy:

Tax Requisition	(1,290,599) *	(1,461,947) *	(1,491,207) *	(1,521,050) *	(1,551,492) *
Residential Tax Rate (per \$1000 of assessment)	**	**	**	**	**

Reserve Fund Balance at Y/E	(44,332)	(47,219)	(50,163)	(53,167)	(56,230)
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Notes

a. Increases: Payroll \$80,455 (over half is for new contract increases), Lambly Creek Project \$23,000 (grant rec'd 2006 - part of surplus), Equipment \$7,000, Office Supplies \$4,000.

<u>Tax Breakdown</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
*City of Kelowna Requisition	111,637	126,458	128,989	131,571	134,204
**City of Kelowna Tax Rate	0.0049	0.0053	0.0053	0.0052	0.0052
*Electoral Requisition	1,170,960	1,326,425	1,352,973	1,380,048	1,407,669
**Electoral Rate	0.1769	0.1950	0.1931	0.1913	0.1894
*Peachland Requisition	8,002	9,064	9,245	9,431	9,619
**Peachland Tax Rate	0.0082	0.0092	0.0091	0.0090	0.0090

HUMAN RESOURCES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 005 - Human Resources

Department: Human Resources

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
<u>Revenue:</u>					
Previous Year's Surplus/Deficit	5,997	0	0	0	0
Administration OH	(280,235)	(279,723)	(285,317)	(291,024)	(296,844)
Total Revenue	(274,238)	(279,723)	(285,317)	(291,024)	(296,844)
<u>Expenses:</u>					
Operations	274,238 a	279,723	285,317	291,024	296,844
Total Expenses	274,238	279,723	285,317	291,024	296,844
(Surplus) / Deficit	0	0	0	0	0

Notes

a. Payroll costs increase \$18,500, Training \$2,000, Office Supplies \$2,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 015 - Westside Community Policing Office

Department: Human Resources

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Office Rentals	(61,000)	(356,427)	(883,836)	(886,050)	(888,311)
Previous Year's Surplus/Deficit	(40,322)	0	0	(0)	0
Administration OH	7,736	13,145	13,407	13,676	13,949
Total Revenue	(93,586)	(343,282)	(870,428)	(872,375)	(874,362)
Expenses:					
Operations	93,586	95,458	97,367	99,314	101,300
Debt Payments	0	247,825	773,061	773,061	773,061
Total Expenses	93,586	343,283	870,428	872,375	874,361
(Surplus) / Deficit	0	0	(0)	0	(0)

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Capital Financing	(2,500,000)	(5,713,719)	0	0	0
Total Revenue	(2,500,000)	(5,713,719)	0	0	0
Expenses					
Building	2,500,000	5,713,719	0	0	0
Total Expenses	2,500,000	5,713,719	0	0	0
(Surplus) / Deficit	0	0	0	0	0

Notes

This is cost recovery.
Funded by rental income from RCMP.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 016 - Westside Land and Property Management

Department: Human Resources

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(201,863)	(208,522)	(208,522)	(208,522)	(208,522)
Previous Year's Surplus/Deficit	(7,159)	0	0	0	0
Total Revenue	(209,022)	(208,522)	(208,522)	(208,522)	(208,522)
Expenses:					
Operations	500	0	0	0	0
Debt Payments	208,522	208,522	208,522	208,522	208,522
Total Expenses	209,022	208,522	208,522	208,522	208,522
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(201,863)	(208,522)	(208,522)	(208,522)	(208,522)
Residential Tax Rate (per \$1000 of assessment)	0.0429	0.0433	0.0420	0.0408	0.0396
Maximum Tax Rate	0.1400				

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 031 -- 911 Emergency Number

Department: Human Resources

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(4,670) a	(4,734)	(4,831)	(4,931)	(5,032)
Direct Program Revenues	(678,536) b	(705,181)	(719,652)	(734,413)	(749,468)
Tax Requisition - Electoral	(39,156)	(39,733)	(40,548)	(41,380)	(42,229)
Tax Requisition - Kelowna	(136,159)	(138,165)	(141,002)	(143,893)	(146,843)
Tax Requisition - Peachland	(5,661)	(5,745)	(5,862)	(5,983)	(6,105)
Tax Requisition - Lake Country	(12,050)	(12,228)	(12,479)	(12,735)	(12,996)
Previous Year's Surplus/Deficit	(99,182)	0	0	0	0
Administration OH	108,132	112,487	114,737	117,032	119,372
RCMP Recovery	(33,600)	(33,600)	(33,600)	(33,600)	(33,600)
Total Revenue	(900,882)	(826,899)	(843,237)	(859,902)	(876,900)
Expenses:					
Operations	800,882 c	816,900	833,238	849,902	866,900
Transfer to Capital Facility Reserves	100,000	10,000	10,000	10,000	10,000
Total Expenses	900,882	826,900	843,238	859,902	876,900
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(193,026)	(195,871)	(199,891)	(203,991)	(208,173)
Residential Tax Rate (per \$1000 of assessment)	0.0059	0.0058	0.0058	0.0057	0.0057
Equip. Reserve Fund Balance at Y/E	(2,743)	(2,798)	(2,854)	(2,911)	(2,969)
Cap. Facil. Reserve Balance at Y/E	(120,685)	(133,098)	(145,760)	(158,675)	(171,849)

Notes

- a. Increased WFN contribution as a result of new Service Agreement.
- b. Other participants are RDCK, RDEK, RDKB, RDOS, RDNO, RDCS. (RDCK, RDEK, RDKB became participants in late 2004.) The TNRD joined in 2006.
- c. Increases: Payroll \$28,700, offset by a decrease in contract services of \$20,000, Office Supplies increase \$5,800, Travel \$2,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 040 -- Crime Stoppers

Department: Human Resources

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(4,864) a	(5,324)	(5,431)	(5,539)	(5,650)
Tax Requisition - Electoral	(40,782)	(44,685)	(45,579)	(46,491)	(47,421)
Tax Requisition - Kelowna	(141,815)	(155,386)	(158,494)	(161,664)	(164,896)
Tax Requisition - Peachland	(5,896)	(6,461)	(6,590)	(6,722)	(6,856)
Tax Requisition - Lake Country	(12,551)	(13,752)	(14,027)	(14,307)	(14,594)
Previous Year's Surplus/Deficit	(14,747)	0	0	(0)	(0)
Administration OH	26,241	27,306	27,852	28,409	28,978
Total Revenue	(194,414)	(198,302)	(202,268)	(206,314)	(210,440)
Expenses:					
Operations	194,414 b	198,302	202,268	206,314	210,440
Total Expenses	194,414	198,302	202,268	206,314	210,440
(Surplus) / Deficit	0	0	(0)	(0)	(0)
Tax Levy:					
Tax Requisition	(201,044)	(220,284)	(224,690)	(229,184)	(233,767)
Residential Tax Rate (per \$1000 of assessment)	0.0062	0.0066	0.0065	0.0064	0.0064

Notes

- a. Increased contribution from WFN as a result of new Service Agreement.
- b. Increases: Payroll costs \$8,000, Training \$2,000, Clerical / Rent City of Kelowna \$2,000, Equipment Maintenance & Repairs \$1,700.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 041 -- Victims Services

Department: Human Resources

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(5,056) a	(6,223)	(6,103)	(6,255)	(6,409)
Tax Requisition - Electoral	(42,387)	(52,227)	(51,222)	(52,493)	(53,790)
Tax Requisition - Kelowna	(147,395)	(181,614)	(178,113)	(182,538)	(187,050)
Tax Requisition - Peachland	(6,128)	(7,551)	(7,406)	(7,589)	(7,777)
Tax Requisition - Lake Country	(13,045)	(16,073)	(15,763)	(16,155)	(16,554)
Previous Year's Surplus/Deficit	2,155	0	0	0	0
Administration OH	32,635	39,480	38,865	39,642	40,435
Province - Min of Public Safety & Solicitor General	(67,650)	(67,500)	(67,500)	(67,500)	(67,500)
Total Revenue	(246,871)	(291,708)	(287,242)	(292,887)	(298,645)
Expenses:					
Operations	241,871 b	286,708 c	282,243 d	287,887	293,645
Transfer to Reserves	5,000	5,000	5,000	5,000	5,000
Total Expenses	246,871	291,708	287,243	292,887	298,645
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(208,955)	(257,465)	(252,504)	(258,775)	(265,171)
Residential Tax Rate (per \$1000 of assessment)	0.0064	0.0077	0.0073	0.0073	0.0072

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	0	(25,000)	0	0	0
Total Revenue	0	(25,000)	0	0	0
Expenses					
Vehicles	0	25,000	0	0	0
Total Expenses	0	25,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(29,662)	(9,755)	(14,950)	(20,249)	(25,654)

Notes

- a. Increased contribution from WFN as a result of new Service Agreement.
- b. Increases: Payroll \$29,500, Clerical / Rent City of Kelowna \$7,300.
- c. \$15,000 for new Westside office costs: volunteer training and appreciation, computer, office furnishings, furnishings, and \$25,000 for 1/2 year payroll for hiring new person when new policing building opens.
- d. Adding remainder of salary for the full year for the person hired in the previous year for the new policing building.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 042 -- Crime Prevention & Alarm Control

Department: Human Resources

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(77,948)	(89,319)	(91,105)	(92,928)	(94,787)
Tax Requisition - Peachland	(11,270)	(12,914)	(13,172)	(13,435)	(13,704)
Tax Requisition - Lake Country	(23,988)	(27,488)	(28,038)	(28,598)	(29,170)
Previous Year's Surplus/Deficit	(13,472)	0	(0)	(0)	0
Administration OH	27,902	28,969	29,549	30,140	30,742
Alarm Licenses	(107,478)	(109,628)	(111,820)	(114,057)	(116,338)
Total Revenue	<u>(206,254)</u>	<u>(210,379)</u>	<u>(214,587)</u>	<u>(218,878)</u>	<u>(223,256)</u>
Expenses:					
Operations	206,254 a,b	210,379	214,587	218,878	223,256
Total Expenses	<u>206,254</u>	<u>210,379</u>	<u>214,587</u>	<u>218,878</u>	<u>223,256</u>
(Surplus) / Deficit	<u>0</u>	<u>(0)</u>	<u>(0)</u>	<u>0</u>	<u>(0)</u>

Tax Levy:

Tax Requisition	(113,206)	(129,721)	(132,315)	(134,961)	(137,661)
Residential Tax Rate	0.0118	0.0131	0.0130	0.0129	0.0128
(per \$1000 of assessment)					
Maximum Tax Rate	0.0315				

Notes

- a. Includes the Alarm Control function, which has increases for: Payroll \$17,200, Clerical / Rent from City of Kelowna \$9,000, Training Coordinator \$2,000 and a decrease of \$20,000 for contract services.
- b. Crime Prevention increases: Payroll \$3,300, Clerical / Rent City of Kelowna \$7,300.

FINANCE

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 003 -- Finance

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Interest	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
Previous Year's Surplus/Deficit	(346,983)	0	0	0	0
Administration OH	(512,785) a	(862,226) d	(880,120)	(898,373)	(916,990)
Sundry Sales	(12,414)	(12,500)	(12,500)	(12,500)	(12,500)
Total Revenue	(962,182)	(964,726)	(982,620)	(1,000,873)	(1,019,490)
Expenses:					
Operations	877,182 b	894,726	912,620	930,873	949,490
Debt Payments	25,000	20,000	20,000	20,000	20,000
Transfer to Reserves	60,000	50,000	50,000	50,000	50,000
Total Expenses	962,182	964,726	982,620	1,000,873	1,019,490
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	0	(25,000)	(25,000)	(25,000)	(150,000)
Total Revenue	0	(25,000)	(25,000)	(25,000)	(150,000)
Expenses					
Servers & Computer Equipment	0	25,000	25,000	25,000	150,000
Total Expenses	0	25,000	25,000	25,000	150,000
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(256,189)	(285,813)	(316,029)	(346,849)	(250,786)
Insurance Reserve Balance at Y/E	(2,368,991) c	(2,416,371) c	(2,464,698) c	(2,513,992) c	(2,564,272) c

Notes

- a. Large surplus due to interest earned in 2006.
- b. Major Increases: Payroll increase \$40,000, Data Processing \$25,000, Goods and Services \$11,000, Travel and Training \$7,500.
- c. Dependent on Claims
- d. Increase because last year utilized a large surplus.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 083 -- Westside Transit Services

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Transit Rider Fees	(425,000)	(483,500)	(543,170)	(604,033)	(666,114)
Tax Requisition - Electoral	(1,292,414)	(1,418,353)	(1,584,581)	(1,754,134)	(1,927,078)
Tax Requisition - Peachland	(69,000)	(69,000)	(69,000)	(69,000)	(69,000)
Previous Year's Surplus/Deficit	44,657	0	0	0	0
Administration OH	87,811	101,626	113,859	126,336	139,063
Services - WFN	(203,579)	(223,449)	(249,637)	(276,349)	(303,594)
Total Revenue	(1,857,525)	(2,092,676)	(2,332,529)	(2,577,180)	(2,826,723)
Expenses:					
Operations	1,757,525 a	1,992,676 c	2,232,529 c	2,477,180 c	2,726,723 c
Transfer to Reserves	100,000 b	100,000	100,000	100,000	100,000
Total Expenses	1,857,525	2,092,676	2,332,529	2,577,180	2,826,723
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(1,361,414)	(1,487,353)	(1,653,581)	(1,823,134)	(1,996,078)
Residential Tax Rate (per \$1000 of assessment)	0.2737 d	0.2932 d	0.3180 d	0.3418 d	0.3646 d
Maximum Tax Rate	0.4100				
Reserve Fund Balance at Y/E	(202,000)	(306,040)	(412,161)	(520,404)	(630,812)

Notes

Service levels, costs and rates continue to be reviewed by Transportation and Transit Committee.

BRT Capital Costs are still being reviewed and have not been presented here. Timing and funding has not yet been determined.

- a. WFN contribution higher as a result of new Service Agreement.
- b. Increased operating costs.
- c. Adding estimated \$200,000 per year for additional operating costs, BRT

	2007	2008	2009	2010	2011
Tax Breakdown					
*Electoral Area Requisition	(1,292,414)	(1,418,353)	(1,584,581)	(1,754,134)	(1,927,078)
**Electoral Area Tax Rate	0.2737	0.2932	0.318	0.3418	0.3646
*Peachland Requisition	(69,000)	(69,000)	(69,000)	(69,000)	(69,000)
**Peachland Tax Rate	0.0708	0.0702	0.0681	0.0661	0.0642

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 084 -- Handi-Dart Transit

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - WFN	(23,038)	(23,306)	(23,772)	(24,248)	(24,732)
Tax Requisition - Electoral	(144,122)	(145,823)	(148,740)	(151,715)	(154,749)
Previous Year's Surplus/Deficit	1,504	0	0	0	0
Administration OH	7,889	8,207	8,371	8,539	8,709
Total Revenue	(157,767)	(160,922)	(164,141)	(167,424)	(170,772)
Expenses:					
Operations	157,767	160,922	164,141	167,424	170,772
Total Expenses	157,767	160,922	164,141	167,424	170,772
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(144,122)	(145,823)	(148,740)	(151,715)	(154,749)
Residential Tax Rate (per \$1000 of assessment)	0.0311	0.0305	0.0302	0.0299	0.0296
Maximum Tax Rate	0.1000				

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 085 -- Ellison Transit Services

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Transit Rider Fees	(3,500)	(3,570)	(3,641)	(3,714)	(3,789)
Tax Requisition - Electoral	(12,109)	(12,685)	(12,939)	(13,198)	(13,461)
Previous Year's Surplus/Deficit	(304)	0	0	0	0
Administration OH	750	789	805	821	837
Total Revenue	(15,163)	(15,466)	(15,776)	(16,091)	(16,413)
Expenses:					
Operations	15,163	15,466	15,776	16,091	16,413
Total Expenses	15,163	15,466	15,776	16,091	16,413
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(12,109)	(12,685)	(12,939)	(13,198)	(13,461)
Residential Tax Rate (per \$1000 of assessment)	0.0671	0.0681	0.0674	0.0668	0.0661
Maximum Tax Rate	0.2400				

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 025 -- Tamarack Fire

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(29,275)	(29,275)	(29,275)	0	0
Total Revenue	(29,275)	(29,275)	(29,275)	0	0
Expenses:					
Debt Payments	29,275	29,275	29,275	0	0
Total Expenses	29,275	29,275	29,275	0	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(29,275)	(29,275)	(29,275)	0	0
Parcel Tax Rate	236.09	236.09	236.09	0.00	0.00

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 101 -- Okanagan Basin Water Board

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
WFN	(44,547)	(45,146)	(46,042)	(46,956)	(47,888)
Tax Requisition - Electoral	(373,465)	(378,894)	(386,412)	(394,081)	(401,903)
Tax Requisition - Kelowna	(1,298,670)	(1,317,548)	(1,343,693)	(1,370,359)	(1,397,561)
Tax Requisition - Peachland	(53,995)	(54,780)	(55,867)	(56,976)	(58,107)
Tax Requisition - Lake Country	(114,933)	(116,604)	(118,918)	(121,278)	(123,685)
Previous Year's Surplus/Deficit	9,853	0	0	(0)	0
Administration OH	15,000	15,000	15,000	15,000	15,000
Total Revenue	(1,860,757)	(1,897,972)	(1,935,932)	(1,974,650)	(2,014,144)
Expenses:					
Transfer to O.B.W.B	1,860,757	1,897,972	1,935,932	1,974,650	2,014,143
Total Expenses	1,860,757	1,897,972	1,935,932	1,974,650	2,014,143
(Surplus) / Deficit	0	0	(0)	0	(0)

Tax Levy:

Tax Requisition	(1,841,063)	(1,867,826)	(1,904,890)	(1,942,694)	(1,981,256)
Residential Tax Rate (per \$1000 of assessment)	0.0566	0.0557	0.0552	0.0546	0.0541

Notes

a. Increased transfer costs.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 131 -- Winfield Letters Patent

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Total Revenue	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Expenses:					
Transfer to Dist of Lake Country	55,000	55,000	55,000	55,000	55,000
Total Expenses	55,000	55,000	55,000	55,000	55,000
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Residential Tax Rate (per \$1000 of assessment)	0.0024	0.0023	0.0023	0.0022	0.0021

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 171 -- Okanagan Regional Library

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(1,227,435)	(1,251,199)	(1,275,702)	(1,300,697)	(1,326,190)
Previous Year's Surplus/Deficit	(190)	0	0	0	0
Administration OH	15,000	15,000	15,000	15,000	15,000
Total Revenue	(1,212,625)	(1,236,199)	(1,260,702)	(1,285,697)	(1,311,190)
Expenses:					
Transfer to Reserves	11,000	11,000	11,000	11,000	11,000
Transfer to Capital	450	0	0	0	0
Transfer to Library Board	1,201,175 ^a	1,225,199	1,249,702	1,274,697	1,300,190
Total Expenses	1,212,625	1,236,199	1,260,702	1,285,697	1,311,190
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(1,227,435)	(1,251,199)	(1,275,702)	(1,300,697)	(1,326,190)
Residential Tax Rate (per \$1000 of assessment)	0.1854	0.1840	0.1821	0.1803	0.1785

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Revenue Fund	(450)	0	0	0	0
Total Revenue	(450)	0	0	0	0
Expenses					
Library Furnishings	450	0	0	0	0
Total Expenses	450	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(68,062)	(80,423)	(93,032)	(105,892)	(119,010)

Notes

a. Transfer Increase.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 181 -- Brown Road Sidewalks

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Parcel Tax	(5,279)	(5,279)	(5,279)	(5,279)	(5,279)
Total Revenue	(5,279)	(5,279)	(5,279)	(5,279)	(5,279)
Expenses:					
Debt Payments	5,279	5,279	5,279	5,279	5,279
Total Expenses	5,279	5,279	5,279	5,279	5,279
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(5,279)	(5,279)	(5,279)	(5,279)	(5,279)
Parcel Tax Rate	41.90	41.90	41.90	41.90	41.90

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 189 -- Fiscal-Member Municipal

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
<u>Revenue:</u>					
MFA - Kelowna	(7,549,136)	(7,549,136)	(7,549,136)	(7,549,136)	(7,549,136)
MFA - Peachland	(580,126)	(580,126)	(580,126)	(580,126)	(580,126)
MFA - Lake Country	(1,065,950)	(1,065,950)	(1,065,950)	(1,065,950)	(1,065,950)
Total Revenue	(9,195,212)	(9,195,212)	(9,195,212)	(9,195,212)	(9,195,212)
<u>Expenses:</u>					
Debt Payments	9,195,212	9,195,212	9,195,212	9,195,212	9,195,212
Total Expenses	9,195,212	9,195,212	9,195,212	9,195,212	9,195,212
(Surplus) / Deficit	0	0	0	0	0

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: DCC -- Development Cost Charges

Department: Finance

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Sewer DCC's	(1,652,431)	(1,600,000)	(1,400,000)	(1,400,000)	(1,400,000)
East Trunk DCC's	(200,000)	(175,000)	(150,000)	(150,000)	(150,000)
Westside Parks DCC's	(720,000)	(700,000)	(600,000)	(600,000)	(600,000)
Total Revenue	(2,572,431)	(2,475,000)	(2,150,000)	(2,150,000)	(2,150,000)
Expenses:					
Transfer to DCC Reserve	2,572,431	2,475,000	2,150,000	2,150,000	2,150,000
Total Expenses	2,572,431	2,475,000	2,150,000	2,150,000	2,150,000
(Surplus) / Deficit	0	0	0	0	0
East Trunk Sewer Line DCC Reserve	(568,542) a	(754,913)	(920,011)	(1,088,412)	(1,260,180)
Westside Parks Dev. DCC Reserve	(1,603,731) b	(2,335,806)	(2,982,522)	(3,642,172)	(4,315,016)
Westside Sewer Plant DCC Reserve	(325,823) a	(1,925,823)	(3,364,339)	(4,831,626)	(6,328,259)

Notes

- a. See Engineering Program 401 -- Westside Sewer System for usage of DCC reserves.
b. See Parks & Recreation Program 143 -- Westside Parks for usage of DCC reserves.

ADMINISTRATION

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 002 -- Administration

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Sundry Sales & Office Rentals	(831)	0	0	0	0
Grants	(60,205)	(60,000)	(60,000)	(60,000)	(60,000)
Previous Year's Surplus/Deficit	(139,384)	0	0	0	0
Administration OH	(1,021,978)	(1,057,746)	(1,159,401)	(1,182,789)	(1,206,645)
Total Revenue	(1,222,398)	(1,117,746)	(1,219,401)	(1,242,789)	(1,266,645)
Expenses:					
Operations	1,007,398 a	1,067,746 b	1,169,401 b	1,192,789	1,216,645
Transfer to Reserves	75,000	50,000	50,000	50,000	50,000
Transfer to Capital	140,000	0	0	0	0
Total Expenses	1,222,398	1,117,746	1,219,401	1,242,789	1,266,645
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	0	(163,000)	0	0	0
Transfer From Revenue Fund	(140,000)	0	0	0	0
Total Revenue	(140,000)	(163,000)	0	0	0
Expenses					
Parking Lot	140,000	0	0	0	0
Repaint & Carpet Replacement	0	163,000 c	0	0	0
Total Expenses	140,000	163,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(312,828)	(206,085)	(260,207)	(315,411)	(371,719)

Notes

- a. Major Increases: Grounds Maintenance \$16,000, Building Repairs & Maintenance, \$13,500, Electricity \$13,300, Contract Services \$16,000, Various minor line item changes totalling \$16,000. Decreases: Payroll \$13,000, Telephone \$16,000, Insurance \$10,000. Casual staff (.33 FTE) no longer required.
- b. Additional Records Management Costs \$40,200 (consultant) in 2008 and \$80,300 (staffing) in 2009 through 2010.
- c. Dependent on Westside Governance outcome.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 006 -- Information Systems

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
GIS Services / Sundry Sales	(79,000)	(80,580)	(82,192)	(83,835)	(85,512)
Previous Year's Surplus/Deficit	(83,713)	0	0	0	0
Administration OH	(915,769)	(1,017,172)	(1,035,215)	(1,053,619)	(1,072,392)
Total Revenue	(1,078,482)	(1,097,752)	(1,117,407)	(1,137,455)	(1,157,904)
Expenses:					
Operations	963,482 a	982,752	1,002,407	1,022,455	1,042,904
Transfer to Reserves	40,000	40,000	0	0	40,000
Transfer to Capital	75,000	75,000	115,000	115,000	75,000
Total Expenses	1,078,482	1,097,752	1,117,407	1,137,455	1,157,904
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue					
Transfer From Reserves	0	0	(50,000)	(85,000)	0
Transfer From Revenue Fund	(75,000)	(75,000)	(115,000)	(115,000)	(75,000)
Total Revenue	(75,000)	(75,000)	(165,000)	(200,000)	(75,000)
Expenses					
Servers & Network Infrastructure	0	75,000	165,000	200,000	0
Software Lic Upg / Disaster Recov	75,000	0	0	0	75,000
Total Expenses	75,000	75,000	165,000	200,000	75,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(156,780)	(199,915)	(152,914)	(69,272)	(110,657)

Notes

a. Increases: Payroll \$34,000, Line costs \$7,000, Security costs \$25,000, Equipment \$19,000. Decreases: GIS program \$27,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 007 -- Electoral Areas

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(139,129)	(166,573)	(169,904)	(173,302)	(176,768)
Previous Year's Surplus/Deficit	(24,020)	0	0	0	0
Administration OH	7,767	8,083	8,245	8,410	8,578
Total Revenue	(155,382)	(158,490)	(161,659)	(164,893)	(168,190)
Expenses:					
Operations	155,382 ^a	158,490	161,659	164,893	168,190
Total Expenses	155,382	158,490	161,659	164,893	168,190
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(139,129)	(166,573)	(169,904)	(173,302)	(176,768)
Residential Tax Rate (per \$1000 of assessment)	0.0210	0.0245	0.0243	0.0240	0.0238

Notes

a. Increased meeting costs, travel, etc. \$13,500, Equipment Rental \$1,500.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 008 -- Westside Regional Office

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(121,568)	(116,905)	(119,243)	(121,628)	(124,060)
Previous Year's Surplus/Deficit	7,067	0	0	0	0
Administration OH	5,450	5,673	5,786	5,902	6,020
Total Revenue	(109,051)	(111,232)	(113,457)	(115,726)	(118,040)
Expenses:					
Operations	109,051 ^a	111,232	113,457	115,726	118,040
Total Expenses	109,051	111,232	113,457	115,726	118,040
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(121,568)	(116,905)	(119,243)	(121,628)	(124,060)
Residential Tax Rate (per \$1000 of assessment)	0.0202	0.0189	0.0187	0.0185	0.0183

Notes

a. Increased meeting costs, travel, etc. \$16,000.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 009 -- Central Okanagan East Electoral Area

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(6,852)	(6,590)	(6,722)	(6,856)	(6,993)
Previous Year's Surplus/Deficit	398	0	0	0	0
Administration OH	307	320	326	333	339
Total Revenue	(6,147)	(6,270)	(6,395)	(6,523)	(6,654)
Expenses:					
Operations	6,147 ^a	6,270	6,395	6,523	6,654
Total Expenses	6,147	6,270	6,395	6,523	6,654
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(6,852)	(6,590)	(6,722)	(6,856)	(6,993)
Residential Tax Rate (per \$1000 of assessment)	0.0115	0.0107	0.0106	0.0105	0.0104

Notes

a. Increased travel costs, cell phone.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 050 -- Transportation Demand Management

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(61,078)	(71,052)	(72,474)	(73,923)	(75,401)
Tax Requisition - Kelowna	(212,392)	(247,075)	(252,016)	(257,057)	(262,198)
Previous Year's Surplus/Deficit	(38,123)	0	0	0	(0)
Administration OH	14,838	15,437	15,746	16,061	16,382
Total Revenue	(296,755)	(302,690)	(308,744)	(314,919)	(321,217)
Expenses:					
Operations	296,755 a	302,690	308,744	314,919	321,217
Total Expenses	296,755	302,690	308,744	314,919	321,217
(Surplus) / Deficit	0	0	0	(0)	0
Tax Levy:					
Tax Requisition	(273,470)	(318,127)	(324,490)	(330,980)	(337,599)
Residential Tax Rate (per \$1000 of assessment)	0.0093	0.0104	0.0103	0.0102	0.0101

Notes

a. Increase in contract services.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 102 -- Air Quality Service

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Services - Lake Country	(10,229)	(10,193)	(10,193)	(10,193)	(10,193)
Tax Requisition - Electoral	(33,239)	(33,121)	(33,121)	(33,121)	(33,121)
Tax Requisition - Kelowna	(115,584)	(115,173)	(115,173)	(115,173)	(115,173)
Tax Requisition - Peachland	(4,806)	(4,789)	(4,789)	(4,789)	(4,789)
Previous Year's Surplus/Deficit	583	0	0	0	0
Administration OH	7,775	7,775	7,775	7,775	7,775
Total Revenue	(155,500)	(155,500)	(155,500)	(155,500)	(155,500)
Expenses:					
Operations	155,500	155,500	155,500	155,500	155,500
Total Expenses	155,500	155,500	155,500	155,500	155,500
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(153,629)	(153,082)	(153,082)	(153,082)	(153,082)
Residential Tax Rate (per \$1000 of assessment)	0.0050	0.0049	0.0047	0.0046	0.0045

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 117 -- Sterile Insect Release Program

Department: Administration

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(188,921)	(197,291)	(203,616)	(210,067)	(216,648)
Tax Requisition - Kelowna	(656,649)	(685,740)	(707,723)	(730,148)	(753,020)
Tax Requisition - Peachland	(28,332)	(29,587)	(30,536)	(31,503)	(32,490)
Tax Requisition - Lake Country	(62,359)	(65,121)	(67,209)	(69,338)	(71,510)
Parcel Tax	(604,529)	(604,529)	(604,529)	(604,529)	(604,529)
Previous Year's Surplus/Deficit	(10,747)	0	(0)	(0)	0
Administration OH	15,000	15,000	15,000	15,000	15,000
Total Revenue	(1,536,537)	(1,567,268)	(1,598,613)	(1,630,585)	(1,663,197)
Expenses:					
Transfer to SIR	1,536,537 a	1,567,268	1,598,613	1,630,585	1,663,197
Total Expenses	1,536,537	1,567,268	1,598,613	1,630,585	1,663,197
(Surplus) / Deficit	0	(0)	(0)	0	0

Tax Levy:

Tax Requisition	(936,261)	(977,739)	(1,009,084)	(1,041,056)	(1,073,668)
Residential Tax Rate (per \$1000 of assessment)	0.0558	0.0566	0.0567	0.0568	0.0569
Parcel Tax	(604,529)	(604,529)	(604,529)	(604,529)	(604,529)
Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00

Notes

a. Transfer decrease from last year.

BOARD

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 001 -- Regional District Board

Department: Board

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(88,302)	(88,253)	(90,018)	(91,819)	(325,671)
Tax Requisition - Kelowna	(307,059)	(306,887)	(313,025)	(319,286)	(13,541)
Tax Requisition - Peachland	(12,767)	(12,760)	(13,015)	(13,275)	(28,822)
Tax Requisition - Lake Country	(27,175)	(27,160)	(27,703)	(28,257)	(93,655)
Previous Year's Surplus/Deficit	9,432 a	0	0	0	0
Administration OH	32,448	33,769	34,444	35,133	35,836
Total Revenue	(393,423)	(401,291)	(409,317)	(417,504)	(425,853)
Expenses:					
Operations	393,423 b	401,291	409,317	417,504	425,854
Total Expenses	393,423	401,291	409,317	417,504	425,854
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(435,303)	(435,060)	(443,761)	(452,637)	(461,689)
Residential Tax Rate (per \$1000 of assessment)	0.0134	0.0130	0.0129	0.0127	0.0126
Reserve Fund Balance at Y/E	(12,251)	(12,496)	(12,746)	(13,001)	(13,261)

Notes

- a. Making up the difference from a surplus to a deficit.
- b. Increased costs for meetings and travel.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 011 -- Grants - Regional

Department: Board

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(43,230)	(46,887)	(46,887)	(46,887)	(46,887)
Tax Requisition - Kelowna	(160,319)	(173,880)	(173,880)	(173,880)	(173,880)
Tax Requisition - Peachland	(5,379)	(5,834)	(5,834)	(5,834)	(5,834)
Tax Requisition - Lake Country	(13,947)	(15,127)	(15,127)	(15,127)	(15,127)
Previous Year's Surplus/Deficit	(18,853) a	0	0	0	0
Administration OH	11,511	11,511	11,511	11,511	11,511
Total Revenue	(230,217)	(230,217)	(230,217)	(230,217)	(230,217)
Expenses:					
Grants	230,217 b	230,217	230,217	230,217	230,217
Total Expenses	230,217	230,217	230,217	230,217	230,217
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(222,875)	(241,728)	(241,728)	(241,728)	(241,728)

Notes

- a. Surplus due to a 2005 grant in aid cheque that was not cashed.
- b. Member municipalities and electoral areas decide which grants in aid they wish to participate in, and how much they will contribute .

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 012 -- Grants - Westside Electoral Area

Department: Board

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(72,533)	(63,000)	(63,000)	(63,000)	(63,000)
Previous Year's Surplus/Deficit	(27,217)	0	0	0	0
Administration OH	4,750	3,000	3,000	3,000	3,000
Total Revenue	(95,000)	(60,000)	(60,000)	(60,000)	(60,000)
Expenses:					
Grants	95,000	60,000	60,000	60,000	60,000
Total Expenses	95,000	60,000	60,000	60,000	60,000
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(72,533)	(63,000)	(63,000)	(63,000)	(63,000)
Residential Tax Rate (per \$1000 of assessment)	0.0120	0.0102	0.0099	0.0096	0.0093

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 013 -- Grants - Central Okanagan East

Department: Board

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(4,908)	(9,450)	(9,450)	(9,450)	(9,450)
Previous Year's Surplus/Deficit	(4,542)	0	0	0	0
Administration OH	450	450	450	450	450
Total Revenue	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)
Expenses:					
Grants	9,000	9,000	9,000	9,000	9,000
Total Expenses	9,000	9,000	9,000	9,000	9,000
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(4,908)	(9,450)	(9,450)	(9,450)	(9,450)
Residential Tax Rate (per \$1000 of assessment)	0.0083	0.0154	0.0150	0.0145	0.0141

Notes

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections

Program: 014 -- Boys & Girls Club Grant in Aid - Electoral

Department: Board

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(27,500)	(27,500)	(27,500)	(27,500)	(27,500)
Previous Year's Surplus/Deficit	0	0	0	0	0
Administration OH	2,500	2,500	2,500	2,500	2,500
Total Revenue	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Expenses:					
Grants	25,000	25,000	25,000	25,000	25,000
Total Expenses	25,000	25,000	25,000	25,000	25,000
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(27,500)	(27,500)	(27,500)	(27,500)	(27,500)
Residential Tax Rate (per \$1000 of assessment)	0.0172	0.0167	0.0163	0.0158	0.0153

Notes

Recurring commitment

EDC

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2007 - 2011 Five Year Program Budget Projections**

Program: 120 -- Economic Development Commission

Department: Economic Development Commission

General Revenue Fund Budgets

	2007 Budget	2008 Projected Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget
Revenue:					
Tax Requisition - Electoral	(136,607)	(134,574)	(136,921)	(139,314)	(141,756)
Tax Requisition - Kelowna	(475,030)	(467,962)	(476,122)	(484,446)	(492,935)
Tax Requisition - Peachland	(19,750)	(19,457)	(19,796)	(20,142)	(20,495)
Tax Requisition - Lake Country	(42,040)	(41,415)	(42,137)	(42,874)	(43,625)
Grants	(50,000) a	0	0	0	0
Previous Year's Surplus/Deficit	32,067 b	0	(0)	0	(0)
Administration OH	82,232	68,797	70,173	71,577	73,008
Information/Young Entrepreneurs	0	0	0	0	0
Total Revenue	(609,128)	(594,611)	(604,803)	(615,199)	(625,803)
Expenses:					
Operations	524,128 a	509,611 c	519,803	530,199	540,803
Film Commission	85,000	85,000	85,000	85,000	85,000
Total Expenses	609,128	594,611	604,803	615,199	625,803
(Surplus) / Deficit	0	(0)	0	(0)	(0)
Tax Levy:					
Tax Requisition	(673,427)	(663,408)	(674,976)	(686,776)	(698,811)
Residential Tax Rate (per \$1000 of assessment)	0.0207	0.0198	0.0195	0.0193	0.0191
Reserve Fund Balance at Y/E	(158)	(161)	(164)	(168)	(171)

Notes

- No change in expenses. The agricultural support officer's total is being reflected differently. The total expenditure is shown on the expense side, while the grant is shown on the revenue side. The revenue offsets the expense increase.
- Going from a surplus to a deficit. The deficit was mainly due to payroll costs for a departing staff member, and some line item over expenditures.
- Removing \$25,000 for agricultural officer.