

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2008 BUDGET AND FINANCIAL PLAN 2008 - 2012

TABLE OF CONTENTS

BUDGET SUMMARY	1
General Revenue Fund Budget Summary	2
General Capital Fund Budget Summary	5
Water Revenue Fund Budget Summary	6
Water Capital Fund Budget Summary	7
Sewer Revenue Fund Budget Summary	8
Sewer Capital Fund Budget Summary	9
Reserve Fund Budget Summary	10
ENGINEERING SERVICES SECTION	
004 -- Engineering Services	12
017 -- Upper Ellison Fire Protection Boundary Extension	13
018 -- Westside Fire Department	14
019 -- Electoral Area Fire Protection	15
020 -- Lakeshore Road Fire Protection	16
021 -- Ellison Volunteer Fire Department	17
022 -- Joe Rich Volunteer Fire Department & Community Hall	18
023 -- North Westside Rd. Volunteer Fire / Rescue Dept.	19
024 -- Wilson's Landing Volunteer Fire Dept.	20
026 -- Traders Cove / Pine Point / Jenny Creek	21
027 -- Ridgeview Fire Department	22
028 -- June Springs Fire Protection	23
029 -- Brent Road Fire Protection	24
030 -- Regional Rescue Service	25
033 -- Wilson's Landing Boundary Extension -- Bella Vista	26
047 -- Mosquito Control	27
051 -- Lakeshore Road Improvements	28
Street Lights	
055 -- Shamrock Drive Ensign Way Street Lights	29
058 -- Scotty Heights Street Lights	30
064 -- Westside Road Street Lights	31
069 -- Westside Streetlight Consolidation	32
Waste Management:	
091 -- Effluent / Water Disposal Site	33
093 -- Westside Sanitary Landfill	34
094 -- Solid Waste Management	35
095 -- Solid Waste Collection	36
096 -- Recycling Program	37
097 -- N.O.W.E.S.I Transfer Station	38

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2008 BUDGET AND FINANCIAL PLAN 2008 - 2012

TABLE OF CONTENTS Continued:

ENGINEERING SERVICES CONT'D.

Water Systems:

301 -- Killiney Beach Water System	39
302 -- Pritchard Water System	40
303 -- Falcon Ridge Water System	41
304 -- West Kelowna Estates Water System	42
305 -- Sunset Ranch Water System	43
306 -- Trepanier Bench Water System	44
307 -- Westshore Water System	45
308 -- Green Bay Water	46
350 -- Sunnyside Water System	47

Sewer System and Treatment Plant:

401 -- Westside Sewer System & Treatment Plant	48
499 -- Ellison Sewer System	49
Sewer Debt Financing	50

PARKS AND RECREATION

121 -- Ellison Heritage Community Centre	52
122 -- Mt. Boucherie Community Hall	53
123 -- Joe Rich Community Hall	54
124 -- Westside Municipal Recreation	55
125 -- Johnson-Bentley Aquatic Centre	56
130 -- Mt. Boucherie Arena	57
142 -- Regional Parks	58
143 -- Westside Community Parks	60
145 -- Westside Municipal Parks	61
144 -- Eastside Community Parks	62
161 -- Westside Senior Citizens Activity Centre	63
165 -- Westside Recreation Services	64
166 -- Westside Youth Centre	65

DEVELOPMENT SERVICES

INSPECTION SERVICES SECTION

043 -- Business Licenses	67
038 -- District of Westside Municipal Business Licenses	68
044 -- Building Inspection	69
036 -- District of Westside Building Inspection	70
046 -- Dog Control	71
049 -- Prohibited Animal Control	72
105 -- Noise Abatement	73
106 -- Untidy Premises	74
115 -- Insect Control	75
116 -- Weed Control	76

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2008 BUDGET AND FINANCIAL PLAN 2008 - 2012

TABLE OF CONTENTS Continued:

DEVELOPMENT SERVICES

PLANNING SERVICES SECTION

110 -- Regional Planning	78
111 -- Electoral Area Planning	79
112 -- District of Westside Planning	80

HUMAN RESOURCES SECTION

005 -- Human Resources	82
015 -- Westside Community Policing Office	83
016 -- Westside Land and Property Management	84
031-- 911 Emergency Number	85
040 -- Crime Stoppers	86
041 -- Victims/Witness Assistance	87
042 -- Regional Crime Prevention and Alarm Control	88

FINANCE SECTION

003 -- Finance	90
083 -- Westside Transit Services	91
084 -- Handi-Dart Transit (Westside)	92
085 -- Ellison Transit Services	93
Fiscal Services:	
025 -- Tamarack Fire Department	95
101 -- Okanagan Basin Water Board	96
131 -- Winfield Recreation Centre	97
171 -- Okanagan Regional Library	98
172 -- Westside - Okanagan Regional Library	99
181 -- Brown Road Sidewalks	100
189 -- Fiscal - Member Municipal	101
DCC -- Development Cost Charges	102

ADMINISTRATION SECTION

002 -- Administration	104
006 -- Information Systems	105
007 -- Electoral Areas	106
008 -- Electoral Area C.O. West Office	107
009 -- Electoral Area C. O. East Office	108
050 -- Transportation Demand Management	109
102 -- Air Quality Monitoring	110
117 -- Sterile Insect Release	111

ECONOMIC DEVELOPMENT COMMISSION SECTION

120 -- Economic Development Commission	113
--	-----

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2008 BUDGET AND FINANCIAL PLAN 2008 - 2012

BOARD SECTION

001 -- Board	115
011 -- Regional Grants In Aid	116
012 -- Electoral Area C.O. West Grants in Aid	117
013 -- Electoral Area C.O. East Grants in Aid	118
014 -- Boys & Girls' Club Grant in Aid - Westside	119

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
Funds Summary

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
GENERAL REVENUE FUND:					
Revenues	\$ (49,393,328)	(38,461,564)	(39,002,726)	(38,325,619)	(38,859,630)
Expenditures	\$ 49,393,328	38,461,564	39,002,726	38,325,619	38,859,630
(Surplus)/Deficit	\$ 0	0	0	0	0
GENERAL CAPITAL FUND:					
Revenues	\$ (15,583,526)	(2,667,273)	(814,198)	(1,174,738)	(350,493)
Expenditures	\$ 15,583,526	2,667,273	814,198	1,174,738	350,493
(Surplus)/Deficit	\$ 0	0	0	0	0
WATER REVENUE FUND					
Revenues	\$ (1,045,835)	(305,278)	(347,250)	(358,894)	(376,445)
Expenditures	\$ 1,045,835	305,278	347,250	358,894	376,445
(Surplus)/Deficit	\$ 0	(0)	0	(0)	(0)
WATER CAPITAL FUND					
Revenues	\$ (1,471,000)	(900,500)	(8,077)	(165,572)	(56,570)
Expenditures	\$ 1,471,000	900,500	8,077	165,572	56,570
(Surplus)/Deficit	\$ 0	0	0	0	0
SEWER REVENUE FUND					
Revenues	\$ (4,737,847)	(2,689,050)	(2,897,427)	(3,059,907)	(3,265,617)
Expenditures	\$ 4,737,847	2,689,050	2,897,427	3,059,906	3,265,617
(Surplus)/Deficit	\$ 0	(0)	(0)	(0)	0
SEWER CAPITAL FUND					
Revenues	\$ (2,050,000)	0	0	(250,000)	(750,000)
Expenditures	\$ 2,050,000	0	0	250,000	750,000
(Surplus)/Deficit	\$ 0	0	0	0	0
RESERVE FUNDS					
Revenues	\$ (2,525,000)	(1,700,000)	(1,500,000)	(1,500,000)	(1,500,000)
Expenditures	\$ 2,525,000	1,700,000	1,500,000	1,500,000	1,500,000
(Surplus)/Deficit	\$ 0	0	0	0	0

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
GENERAL REVENUE FUND**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
REVENUE SUMMARY					
Conditional Transfers - Provincial					
Electoral Area CO West Requisitions	\$ (1,576,836)	(1,748,896)	(1,717,099)	(1,737,653)	(1,777,088)
Electoral Area CO East Requisitions	(1,299,963)	(1,437,507)	(1,482,753)	(1,512,271)	(1,538,439)
Parcel Taxes	(493,618)	(461,851)	(262,414)	(156,264)	(156,264)
Conditional Transfers - Kelowna					
Requisition	(8,083,152)	(8,729,955)	(8,978,425)	(9,222,713)	(9,374,385)
Parcel Taxes	(400,955)	(400,955)	(400,955)	(400,955)	(400,955)
MFA Debt	(7,306,592)	(7,217,927)	(7,217,927)	(7,217,927)	(7,157,115)
Conditional Transfers - Peachland					
Requisition	(417,940)	(445,974)	(456,215)	(466,792)	(473,397)
Parcel Taxes	(1,327)	(1,327)	(1,327)	(1,327)	(1,327)
MFA Debt	(580,126)	(580,126)	(580,126)	(580,126)	(580,126)
Conditional Transfers - Lake Country					
Requisition	(787,597)	(848,906)	(874,728)	(898,901)	(914,062)
Parcel Taxes	(132,519)	(132,519)	(132,519)	(132,519)	(132,519)
MFA Debt	(1,054,928)	(1,054,928)	(1,054,928)	(1,054,928)	(1,054,928)
Conditional Transfers - Westside					
Requisition	(3,550,314)	(3,945,393)	(4,257,263)	(4,488,396)	(4,700,176)
Parcel Taxes	(632,624)	(25,443)	(25,443)	(25,443)	(25,443)
MFA Debt	0	(2,267,150)	(2,267,150)	(2,264,182)	(2,258,903)
Other Revenues	(16,452,146)	(9,162,707)	(9,293,454)	(8,165,222)	(8,314,503)
Prior Year Surplus	(6,622,691)	0	0	0	0
TOTAL REVENUES	<u>(49,393,328)</u>	<u>(38,461,564)</u>	<u>(39,002,726)</u>	<u>(38,325,619)</u>	<u>(38,859,630)</u>

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
EXPENDITURE SUMMARY					
General Government Services					
001-- Regional District Board	\$ 352,910	361,088	368,310	375,676	383,189
002 -- Administration	1,173,625	648,643	661,116	673,838	686,815
003 -- Finance	995,738	630,830	617,247	628,892	640,769
004 -- Engineering	505,589	405,889	419,007	427,287	435,733
005 -- Human Resources	284,004	211,184	215,408	219,716	224,110
006 -- Information Systems	798,273	499,949	509,148	518,531	528,102
007 -- Electoral Areas Only	47,923	20,232	20,637	21,049	21,470
008 -- Westside Regional Office	18,901	6,350	6,477	6,607	6,739
009 -- Electoral Area Ellison / Joe Rich	6,014	6,119	6,241	6,366	6,494
011 -- Regional Grants In Aid	204,281	202,281	202,281	202,281	202,281
012 -- Elect. Area Westside Grants in Aid	10,000	10,000	10,000	10,000	10,000
013 -- Elect. Area Ellison / Joe Rich Grants in Aid	6,100	6,100	6,100	6,100	6,100
014 -- Boys and Girls Club Grant in Aid	25,000	0	0	0	0
015 -- Westside Community Policing Office	99,884	0	0	0	0
016 -- Westside Land and Property Management	208,522	0	0	0	0
Total General Government	<u>4,736,764</u>	<u>3,008,665</u>	<u>3,041,971</u>	<u>3,096,342</u>	<u>3,151,802</u>
Protective Services					
017 -- Upper Ellison Fire Protection Boundary Ext	\$ 13,471	13,471	13,471	13,471	13,471
018 -- Westside Fire Protection	577,942	1,950	2,000	2,050	2,100
019 -- Electoral Area Fire Prevention	26,593	27,081	27,623	28,175	28,739
020 -- Lakeshore Road Fire Protection	8,567	8,589	8,761	8,936	9,115
021 -- Ellison Fire Department	361,245	361,775	368,311	374,977	381,776
022 -- Joe Rich Fire Department	234,987	254,155	269,698	273,221	276,815
023 -- North Westside Road Fire / Rescue	557,036	551,041	482,992	365,099	376,401
024 -- Wilson's Landing Fire Department	159,904	112,788	116,384	119,011	120,672
025 -- Tamarack Fire Protection	29,275	29,275	0	0	0
026 -- Traders / Pine Point / Jenny Creek Fire	25,808	25,807	25,807	25,807	25,807
027 -- Ridgeview Fire	16,562	16,562	16,562	16,562	16,562
028 -- June Springs Fire Protection	7,696	8,100	8,262	8,427	8,596
029 -- Brent Road Fire Protection	32,109	34,091	23,025	23,465	23,915
030 -- Regional Rescue Service	1,363,116	1,199,237	1,185,522	1,207,232	1,229,377
031 -- 911 Emergency Telephone Service	964,087	995,334	1,013,241	1,031,505	960,136
033 -- Wilson's Landing Boundary Ext. Bella Vista	2,056	2,056	2,056	2,056	2,056
040 -- Crime Stoppers	199,497	205,211	209,315	213,502	217,772

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
GENERAL REVENUE FUND**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
<u>Protective Services Cont'd.</u>					
041 -- Victims / Witness Assistance	270,395	323,864	313,921	320,100	326,402
042 -- Regional Crime Prevention	271,980	271,166	276,589	282,121	287,764
043 -- Business Licenses	23,283	18,686	20,060	20,441	20,830
038 -- Westside Business Licenses	119,333	0	0	0	0
044 -- Building Inspection	650,726	466,856	452,233	460,778	469,493
036 -- Westside Building Inspection	2,017,303	0	0	0	0
046 -- Dog Control	773,825	806,820	833,343	918,681	935,724
047 -- Mosquito Control	251,857	257,741	27,915	28,473	29,043
049 -- Prohibited Animal Control	2,067	1,806	1,842	1,879	1,917
Total Protective Services	<u>8,960,720</u>	<u>5,993,462</u>	<u>5,698,932</u>	<u>5,745,969</u>	<u>5,764,480</u>
<u>Transportation Services</u>					
050 -- Transportation Demand Management	\$ 296,104	296,642	302,575	308,626	314,799
051 -- Lakeshore Road Improvements	6,303	6,303	6,303	6,303	6,303
055 -- Shamrock Drive Street Lights	2,968	0	0	0	0
058 -- Scotty Heights Street Lights	9,300	9,570	9,761	9,957	10,156
064 -- Westside Road Street Lights	340	345	352	359	366
069 -- Westside Street Light Consolidation	152,200	54	54	54	54
083 -- Westside Transit	2,139,260	2,445,196	2,789,047	3,037,774	3,291,476
084 -- Handi-Dart Transit	153,258	153,612	156,684	159,818	163,014
085 -- Ellison Transit	15,131	15,163	15,466	15,776	16,091
Total Transportation Services	<u>2,774,864</u>	<u>2,926,885</u>	<u>3,280,242</u>	<u>3,538,666</u>	<u>3,802,259</u>
<u>Environmental Health Services</u>					
091 -- Effluent Disposal	\$ 446,782	449,397	457,885	466,543	475,373
093 -- Westside Sanitary Landfill	1,862,319	1,536,226	1,525,951	200,000	204,000
094 -- Solid Waste Management	541,905	451,125	560,148	571,350	582,777
095 -- Solid Waste Collection	1,083,295	214,868	257,910	262,010	266,193
096 -- Recycling	2,230,426	2,233,927	2,278,606	2,324,178	2,370,661
097 -- N.O.W.E.S.I. Transfer Station	73,158	77,313	78,859	80,436	82,045
101 -- Okanagan Basin Water Board	2,028,220	2,068,785	2,110,161	2,152,364	2,195,411
102 -- Air Quality Monitoring	155,500	155,500	155,500	155,500	155,500
105 -- Noise Abatement	6,340	3,881	3,959	4,038	4,119
106 -- Untidy Premises	20,661	21,126	21,549	21,979	22,419
Total Environmental Health	<u>8,448,606</u>	<u>7,212,148</u>	<u>7,450,525</u>	<u>6,238,399</u>	<u>6,358,499</u>
<u>Environmental Development Services</u>					
110 -- Regional Planning	\$ 192,030	137,000	137,000	137,000	137,000
111 -- Electoral Area Planning	402,910	392,465	400,274	408,240	416,365
112 -- Westside Municipal Planning	746,532	0	0	0	0
115 -- Noxious Insect Control	18,371	17,218	17,530	17,849	18,174
116 -- Weed Control	94,507	96,640	99,013	100,923	102,872
117 -- Sterile Insect Release Program	1,583,920	1,613,363	1,645,630	1,678,543	1,712,114
120 -- Economic Development Commission	609,444	610,838	620,855	631,072	641,493
Total Environmental Development	<u>3,647,714</u>	<u>2,867,524</u>	<u>2,920,302</u>	<u>2,973,627</u>	<u>3,028,017</u>
<u>Recreational and Cultural Services</u>					
121 -- Ellison Community Heritage Hall	\$ 154,677	154,623	155,192	158,296	160,387
122 -- Mount Boucherie Community Centre	424,711	0	0	0	0
123 -- Joe Rich Community Hall	24,333	25,157	25,259	25,404	25,552
124 -- Westside Municipal Recreation	0	56,738	57,873	59,030	60,211
125 -- Johnson Bentley Aquatic Centre	725,591	19,158	19,506	19,860	20,222
130 -- Mount Boucherie Arena	2,150,991	0	0	0	0
131 -- Winfield Recreation Centre	55,000	55,000	55,000	55,000	55,000
142 -- Regional Parks	4,662,500	4,479,995	4,621,846	4,729,992	4,802,066
143 -- Westside Community Parks	185,158	191,978	196,833	201,370	206,018
145 -- Westside Municipal Parks	1,730,759	0	0	0	0
144 -- Eastside Community Parks	86,606	70,683	74,109	75,795	77,526
161 -- Westside Seniors Activity Centre	74,537	0	0	0	0
165 -- Westside Recreation Programs	110,182	0	0	0	0
166 -- Westside Youth Centre	182,894	0	0	0	0
171 -- Okanagan Regional Library	274,214	279,417	285,005	290,705	296,520
172 -- Westside Okanagan Regional Library	1,035,582	0	0	0	0
Total Recreational and Cultural	<u>11,877,735</u>	<u>5,332,749</u>	<u>5,490,623</u>	<u>5,615,453</u>	<u>5,703,501</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
 2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
GENERAL REVENUE FUND

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Municipal Finance Authority Debt					
181 -- Brown Road Sidewalks	\$ 5,279	0	0	0	0
189 -- Member Municipalities	8,941,646	11,120,131	11,120,131	11,117,163	11,051,072
Total M.F.A. Debt	<u>8,946,925</u>	<u>11,120,131</u>	<u>11,120,131</u>	<u>11,117,163</u>	<u>11,051,072</u>
TOTAL EXPENDITURES	<u>49,393,328</u>	<u>38,461,564</u>	<u>39,002,726</u>	<u>38,325,619</u>	<u>38,859,630</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
GENERAL CAPITAL FUND

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
REVENUE					
Transfer from Equipment Reserves	\$ (1,369,200)	(1,035,524)	(412,200)	(537,000)	(236,000)
Transfer from Facility Reserve Fund	(989,880)	(100,000)	0	0	0
Transfer from Closure Reserve Fund	0	(250,000)	(300,000)	(500,000)	0
Transfer from Park Legacy Reserve	(330,251)	0	0	0	0
Transfer from Park Land Reserve Fund	(275,000)	0	0	0	0
Sale of Assets	(20,000)	(12,000)	0	0	(11,000)
Grants / Donations / Misc.	(100,000)	0	0	0	0
Capital Financing	(11,175,527)	(605,476)	0	0	0
Transfer from General Revenue Fund	(1,323,668)	(664,273)	(101,998)	(137,738)	(103,493)
TOTAL REVENUE	<u>(15,583,526)</u>	<u>(2,667,273)</u>	<u>(814,198)</u>	<u>(1,174,738)</u>	<u>(350,493)</u>
EXPENDITURES					
002 -- Administration	\$ 140,000	0	0	0	0
003 -- Finance	50,000	10,000	10,000	150,000	10,000
004 -- Engineering	0	0	0	35,000	0
006 -- Information Systems	126,260	116,273	126,998	62,738	93,493
015 -- Westside Community Policing	8,000,000	0	0	0	0
022 -- Joe Rich Vol. Fire Dept & Hall	0	200,000	0	0	0
023 -- North Westside Vol Fire/ Rescue Dept	365,000	400,000	0	300,000	0
024 -- Wilson's Landing Fire	35,000	0	250,000	0	70,000
030 -- Regional Rescue Service	709,200	35,000	38,200	62,000	50,000
041 -- Victims / Witness Assistance	0	25,000	0	0	0
044 -- Building Inspection	31,000	31,000	0	0	31,000
036 -- Westside Building Inspections	21,000	0	0	0	0
046 -- Dog Control	28,000	428,000	24,000	0	31,000
083 -- Westside Transit Services	3,000,000	0	0	0	0
093 -- Westside Sanitary Landfill	175,000	745,000	300,000	500,000	0
095 -- Solid Waste Collection	0	315,000	0	0	0
115 -- Noxious Insect Control	0	5,000	0	0	0
116 -- Weed Control	0	17,000	0	0	0
121 -- Ellison Heritage School Community Ctr	40,490	0	0	0	0
122 -- Mount Boucherie Community Centre	30,000	0	0	0	0
123 -- Joe Rich Community Hall	110,000	0	0	0	0
125 -- Johnson Bentley Aquatic Centre	406,565	0	0	0	0
130 -- Mount Boucherie Arena	1,285,557	0	0	0	0
142 -- Regional Parks	540,454	340,000	65,000	65,000	65,000
143 -- Westside Community Parks	100,000	0	0	0	0
145 -- Westside Municipal Parks	390,000	0	0	0	0
TOTAL EXPENDITURES	<u>15,583,526</u>	<u>2,667,273</u>	<u>814,198</u>	<u>1,174,738</u>	<u>350,493</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
WATER REVENUE FUND

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
REVENUE					
User Fees	\$ (971,466)	(321,453)	(344,766)	(379,813)	(398,175)
Debt Service Fees	(19,302)	0	0	0	0
Parcel Tax	(22,529)	(22,529)	(42,134)	(19,605)	(19,605)
Prior Year (Surplus) / Deficit	(133,276)	0	(0)	0	(0)
Administration Overhead Recovery	100,738	38,704	39,651	40,524	41,335
TOTAL REVENUE	<u>(1,045,835)</u>	<u>(305,278)</u>	<u>(347,250)</u>	<u>(358,894)</u>	<u>(376,445)</u>
EXPENDITURES					
301 -- Killiney Beach Water	\$ 108,839	106,579	120,289	127,505	134,295
302 -- Pritchard Water	28,881	0	0	0	0
303 -- Falcon Ridge Water	49,616	43,926	44,472	38,102	39,065
304 -- West Kelowna Water	284,403	0	0	0	0
305 -- Sunset Ranch Water	57,123	47,216	51,101	58,983	66,862
306 -- Trepanier Bench Water	6,783	7,102	7,598	7,792	7,991
307 -- Westshores Water	124,935	100,455	123,790	126,513	128,232
308 -- Green Bay Water	19,302	0	0	0	0
350 -- Sunnyside Water	365,953	0	0	0	0
TOTAL EXPENDITURES	<u>1,045,835</u>	<u>305,278</u>	<u>347,250</u>	<u>358,894</u>	<u>376,445</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
WATER CAPITAL FUND

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
REVENUE					
Capital Financing	\$ 0	(368,500)	0	(39,191)	0
Transfer from Reserve Funds	(1,471,000)	(532,000)	(8,077)	(126,381)	(56,570)
TOTAL REVENUE	<u>(1,471,000)</u>	<u>(900,500)</u>	<u>(8,077)</u>	<u>(165,572)</u>	<u>(56,570)</u>
EXPENDITURES					
301 -- Killiney Beach	\$ 0	431,000	0	55,191	0
302 -- Pritchard Water	50,000	0	0	0	0
303 -- Falcon Ridge Water	20,000	0	8,077	0	0
304 -- West Kelowna Estates	500,000	0	0	0	0
305 -- Sunset Ranch Water System	20,000	0	0	110,381	0
306 -- Trepanier Bench Water	1,000	0	0	0	0
307 -- Westshore	0	469,500	0	0	56,570
350 -- Sunnyside	880,000	0	0	0	0
TOTAL EXPENDITURES	<u>1,471,000</u>	<u>900,500</u>	<u>8,077</u>	<u>165,572</u>	<u>56,570</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
SEWER REVENUE FUND

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
REVENUE					
User Fees	\$ (2,824,332)	(2,992,953)	(3,210,689)	(3,427,425)	(3,642,462)
Debt Service Fee	(1,240,850)	0	0	0	0
Parcel Tax	(328,381)	(33,096)	(33,096)	0	0
O.B.W.B. & Other Grants	(115,247)	(11,690)	(11,690)	0	0
Prior Year (Surplus) / Deficit	(505,793)	0	(0)	(0)	(0)
Administration Overhead Recovery	276,756	348,689	358,048	367,519	376,845
TOTAL REVENUE	<u>(4,737,847)</u>	<u>(2,689,050)</u>	<u>(2,897,427)</u>	<u>(3,059,907)</u>	<u>(3,265,617)</u>
EXPENDITURES					
401 -- Westside Sewer System	\$ 3,026,592	2,639,390	2,832,575	2,980,835	3,173,745
499 -- Ellison Sewer System	43,134	49,660	64,852	79,071	91,872
Sewer Debt Financing	1,668,121	0	0	0	0
TOTAL EXPENDITURES	<u>4,737,847</u>	<u>2,689,050</u>	<u>2,897,427</u>	<u>3,059,906</u>	<u>3,265,617</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
SEWER CAPITAL FUND

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
REVENUE					
Capital Financing	\$ (664,534)	0	0	0	0
From Equipment Reserves	(265,466)	0	0	(250,000)	0
From Capital Facility Reserves	(620,000)	0	0	0	0
Transfer from DCC Reserve Fund	0	0	0	0	(750,000)
Transfer from Sewer Revenue Fund	(500,000)	0	0	0	0
TOTAL REVENUE	<u>(2,050,000)</u>	<u>0</u>	<u>0</u>	<u>(250,000)</u>	<u>(750,000)</u>
EXPENDITURES					
401 -- Westside Sewer System	\$ 2,050,000	0	0	250,000	750,000
TOTAL EXPENDITURES	<u>2,050,000</u>	<u>0</u>	<u>0</u>	<u>250,000</u>	<u>750,000</u>

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 BUDGET AND FINANCIAL PLAN 2008 - 2012
RESERVE FUNDS

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
REVENUE					
Sewer DCC's	(1,600,000)	(1,600,000)	(1,400,000)	(1,400,000)	(1,400,000)
East Trunk DCC's	(175,000)	(150,000)	(150,000)	(150,000)	(150,000)
Westside Parks DCC's	(750,000)	50,000	50,000	50,000	50,000
TOTAL REVENUE	<u>(2,525,000)</u>	<u>(1,700,000)</u>	<u>(1,500,000)</u>	<u>(1,500,000)</u>	<u>(1,500,000)</u>
EXPENDITURES					
Transfer to DCC Reserves	\$ 2,525,000	1,700,000	1,500,000	1,500,000	1,500,000
TOTAL EXPENDITURES	<u>2,525,000</u>	<u>1,700,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>

ENGINEERING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 004 -- Engineering

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Conn Insp/Gifting Admin Fee	(75,000)	(25,000)	(25,000)	(25,000)	(25,000)
Previous Year's Surplus/Deficit	(274,994)	0	0	0	0
Administration OH	(130,595)	(355,889)	(369,007)	(377,287)	(385,733)
Engineering Administration	(25,000) ^a	(25,000)	(25,000)	(25,000)	(25,000)
Total Revenue	(505,589)	(405,889)	(419,007)	(427,287)	(435,733)
Expenses:					
Operations	505,589 ^b	405,889 ^c	414,007	422,287	430,733
Transfer to Reserves	0	0	5,000	5,000	5,000
Total Expenses	505,589	405,889	419,007	427,287	435,733
(Surplus) / Deficit	0	0	0	0	0
FTE's	5.50	5.00	5.00	5.00	5.00

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	0	0	0	0	0
Transfer From Revenue Fund	0	0	0	(35,000)	0
Total Revenue	0	0	0	(35,000)	0
Expenses					
Vehicles	0	0	0	35,000	0
Total Expenses	0	0	0	35,000	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(87,837)	(89,594)	(96,386)	(103,314)	(110,380)

Notes

- a. Engineering Admin Fees will be less as capital projects for sewer are on hold.
- b. Decreases for: Reduced staffing (\$141k), small tools (\$40k), software and licenses (\$11k), equipment (\$9k), contract services (\$5k).
- c. Reduced staffing and expenses as District of Westside municipality begins full operations.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 017 -- Upper Ellison Fire Protection Boundary Extension

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Parcel Tax	(13,471)	(13,471)	(13,471)	(13,471)	(13,471)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(13,471)	(13,471)	(13,471)	(13,471)	(13,471)
Expenses:					
Debt Payments	13,471	13,471	13,471	13,471	13,471
Total Expenses	13,471	13,471	13,471	13,471	13,471
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(13,471)	(13,471)	(13,471)	(13,471)	(13,471)
Parcel Tax Rate	264.14	264.14	264.14	264.14	264.14

Notes

The Ellison Fire Protection area has been extended and a new fire truck purchased under Capital Budget cost centre 021 -- Ellison Volunteer Fire Department. The parcel tax has been set up for the extended fire protection area to finance the truck.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 018 -- Westside Fire Department

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(115,792)	0	0	0	0
Tax Req - EA Cent Ok. West	(1,942)	(1,950) b	(2,000)	(2,050)	(2,100)
Previous Year's Surplus/Deficit	(496,208)	0	0	0	0
Administration OH	36,000	0	0	0	0
Total Revenue	(577,942)	(1,950)	(2,000)	(2,050)	(2,100)
Expenses:					
Operations	576,000 a	0	0	0	0
Transfer to District of Westside	1,942	1,950	2,000	2,050	2,100
Total Expenses	577,942	1,950	2,000	2,050	2,100
(Surplus) / Deficit	0	0	0	0	0
FTE's	36.00				
Tax Levy:					
Tax Requisition	(1,942)	(1,950)	(2,000)	(2,050)	(2,100)
Residential Tax Rate (per \$1000 of assessment)	0.6937	0.5868	0.5843	0.5815	0.5783
Maximum Residential Tax Rate	1.3000				
Reserve Fund Balance at Y/E	0	0	0	0	0

Notes

- a. The District Municipality of Westside has indicated that they wish to take over this service as soon as possible. Costs are based on an estimate of actuals to date plus an estimate, of some additional known costs, plus overhead, and a fee for services that the RDCO will provide for payroll & benefits, payables, information services, and purchasing, (until the Westside is able to provide these services themselves).
- b. There is still a small area within the electoral area that is a part of this service and the requisition will be transferred to the Municipality.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 019 -- Electoral Area Fire Prevention Program

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(10,943)	(18,466)	(18,885)	(19,262)	(19,647)
Tax Req - EA Cent Ok East	(7,512)	(12,677)	(12,964)	(13,224)	(13,488)
Previous Year's Surplus/Deficit	(11,196)	0	0	0	(0)
Administration OH	3,058	4,062	4,226	4,311	4,397
Total Revenue	(26,593)	(27,081)	(27,623)	(28,175)	(28,738)
Expenses:					
Operations	26,593 ^a	27,081	27,623	28,175	28,739
Total Expenses	26,593	27,081	27,623	28,175	28,739
(Surplus) / Deficit	0	0	0	(0)	0

Tax Levy:

Tax Requisition	(18,455)	(31,143)	(31,849)	(32,486)	(33,135)
Residential Tax Rate	0.0103	0.0167	0.0166	0.0165	0.0163

(per \$1000 of assessment)

Maximum Tax Rate 0.1500

Notes

a. Removed Fire Study Costs (\$25k) that were included in 2007 Budget. Reduced Payroll \$18.5k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 020 -- Lakeshore Road Fire Protection

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(7,092)	(9,298)	(9,498)	(9,688)	(9,882)
Previous Year's Surplus/Deficit	(2,012)	0	0	0	0
Administration OH	537	709	737	752	767
Total Revenue	(8,567)	(8,589)	(8,761)	(8,936)	(9,115)
Expenses:					
Operations	8,567	8,589	8,761	8,936	9,115
Total Expenses	8,567	8,589	8,761	8,936	9,115
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(7,092)	(9,298)	(9,498)	(9,688)	(9,882)
Residential Tax Rate (per \$1000 of assessment)	0.2438	0.3103	0.3077	0.3047	0.3018
Maximum Tax Rate	1.5000				

Notes

Contract based on assessments.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 021 -- Ellison Volunteer Fire Department

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Kelowna	(36,693) a	(36,693)	(35,000)	(35,000)	(35,000)
Tax Req - EA Cent Ok East	(328,566)	(352,041)	(361,359)	(368,586)	(375,957)
Previous Year's Surplus/Deficit	(16,249)	0	0	0	0
Administration OH	20,263	26,959	28,048	28,609	29,181
Total Revenue	(361,245)	(361,775)	(368,311)	(374,977)	(381,776)
Expenses:					
Operations	326,245 b	326,775	333,311	339,977	346,776
Transfer to Reserves	35,000	35,000	35,000	35,000	35,000
Total Expenses	361,245	361,775	368,311	374,977	381,776
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(328,566)	(352,041)	(361,359)	(368,586)	(375,957)
Residential Tax Rate (per \$1000 of assessment)	0.8455	0.8738	0.8708	0.8624	0.8540
Maximum Tax Rate	1.9500				
Reserve Fund Balance at Y/E	(277,850)	(318,407)	(359,775)	(401,970)	(445,010)

Notes

- a. Payment from City of Kelowna re: Kelowna Springs and Country Rhodes.
- b. Small \$6k payroll increase, and \$5k for share of Fire Safety House.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 022 -- Joe Rich Volunteer Fire Department

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(252,517)	(268,405)	(284,523)	(288,343)	(292,240)
Previous Year's Surplus/Deficit	6,981	0	0	0	0
Administration OH	10,549	14,250	14,826	15,122	15,425
Total Revenue	(234,987)	(254,155)	(269,698)	(273,221)	(276,815)
Expenses:					
Operations	169,980 a	172,728	176,183	179,706	183,300
Debt Payments	2,007	7,172 b	19,260 b	19,260 b	19,260 b
Transfer to Reserves	20,000	0	30,000 c	30,000 c	30,000 c
Transfer to Capital	0	30,000	0	0	0
Lease Payments	43,000	44,255	44,255	44,255	44,255
Total Expenses	234,987	254,155	269,698	273,221	276,815
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(252,517)	(268,405)	(284,523)	(288,343)	(292,240)
Residential Tax Rate	1.3166	1.3578	1.3974	1.3750	1.3530

(per \$1000 of assessment)

Maximum Tax Rate 2.5000

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	0	(72,000) b	0	0	0
Transfer From Reserves	0	(98,000)	0	0	0
Transfer From Revenue Fund	0	(30,000)	0	0	0
Total Revenue	0	(200,000)	0	0	0
Expenses					
Water Tender Truck	0	200,000	0	0	0
Total Expenses	0	200,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(121,519)	(23,989) c	(54,469) c	(85,558) c	(117,269) c

Notes

- Mainly payroll increase.
- Proposing short term 5 year financing (5.5%) for truck as there will not be enough funds in reserves (\$17,253 per year). See note c. There are other capital requirements listed by the chief, so reserves should continue to be built for these purposes, or to pay down the truck debt. The chief also suggested that if the fire insurance underwriters approve, perhaps the department could sell its Engine 52, stationed at Goudie Hall. This would potentially be replaced by a new or used water tender / pumper meeting the FUS. This would all need to be evaluated by the Technical Chief's Committee, Engineering Committee, and then approved by the Board.
- The Chief recommends the purchase of the following capital items: Cisterns \$30,000, Snowmobile/Quad \$15,000 in 2013, and Command Unit \$30,000. There is a need for an SCBA Refill Compressor in 2010 (\$30,000), in 2011, a Training Building at Station 52 (\$30,000) and an Engine Pump Test Facility (\$10,000), Paving at Stations 51 & 52 (\$40,000) in 2011, and Office Space at Stn 51 (\$45,000), however, this would require large increases in tax requisitions to fund all these projects.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 023 -- North Westside Volunteer Fire / Rescue Department

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(421,228)	(469,220)	(402,153)	(390,916)	(402,735)
Parcel Tax	(106,150)	(106,150)	(106,150)	0	0
Previous Year's Surplus/Deficit	(48,209)	0	0	0	0
Administration OH	18,551	24,329	25,311	25,818	26,334
Total Revenue	(557,036)	(551,041)	(482,992)	(365,099)	(376,401)
Expenses:					
Operations	294,960 a	294,891	300,789	306,805	312,941
Transfer to Reserves	112,076	106,150	182,203	58,294	63,460
Transfer to Capital	150,000	150,000	0	0	0
Total Expenses	557,036	551,041	482,992	365,099	376,401
(Surplus) / Deficit	0	0	0	0	0
FTE's	1.00	1.00	1.00	1.00	1.00

Tax Levy:

Tax Requisition	(421,228)	(469,220)	(402,153)	(390,916)	(402,735)
Residential Tax Rate (per \$1000 of assessment)	0.7216	0.7757	0.6454	0.6091	0.6093
Maximum Tax Rate	1.3500				
Parcel Tax	(106,150)	(106,150)	(106,150)	0	0
Parcel Tax Rate	49.98	49.98	49.98	0.00	0.00

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(215,000)	(250,000)	0	(300,000)	0
Transfer From Revenue Fund	(150,000)	(150,000)	0	0	0
Total Revenue	(365,000)	(400,000)	0	(300,000)	0
Expenses					
Trucks	215,000 b	400,000 d,e	0	300,000 f	0
Marine Fire Boat	120,000 c	0	0	0	0
Boat House	30,000 c	0	0	0	0
Total Expenses	365,000	400,000	0	300,000	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(230,501)	(86,261)	(270,189)	(27,887)	(91,905)

Notes

- Payroll increases for responders (\$10k), and vehicle operations (\$4.5k), and other small amounts.
- Replacement for Tender 101 was ordered in 2007, and is to be delivered in 2008.
- Subject to community, committee and Board approvals.
- Replace Pumper 101 as identified in Equipment Replacement Schedule. Subject to review by Technical Advisory Committee, Engineering Committee and Board.
- Timing and final amounts subject to review by Technical Advisory Committee, Engineering Committee and Board.
- Replace Engine 101. Subject to review by Technical Advisory Committee, Engineering Committee and Board.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 024 -- Wilson's Landing Volunteer Fire Department

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(118,375)	(119,371)	(123,232)	(125,997)	(127,797)
Previous Year's Surplus/Deficit	(46,732)	0	0	0	0
Administration OH	5,203	6,583	6,848	6,985	7,125
Total Revenue	(159,904)	(112,788)	(116,384)	(119,011)	(120,672)
Expenses:					
Operations	83,565 ^a	79,788	81,384	83,011	84,672
Transfer to Reserves	41,339	33,000	35,000	36,000	36,000
Transfer to Capital	35,000	0	0	0	0
Total Expenses	159,904	112,788	116,384	119,011	120,672
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(118,375)	(119,371)	(123,232)	(125,997)	(127,797)
Residential Tax Rate (per \$1000 of assessment)	0.4303	0.4129	0.4138	0.4108	0.4045
Maximum Tax Rate	2.8500				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	0	0	(250,000)	0	(70,000)
Transfer From Revenue Fund	(35,000)	0	0	0	0
Total Revenue	(35,000)	0	(250,000)	0	(70,000)
Expenses					
Hall Ventilation System	25,000	0	0	0	0
Tender Replacement	0	0	250,000	0	0
Mini Truck Replacement	0	0	0	0	70,000
Cascade System & Compressor	10,000	0	0	0	0
Total Expenses	35,000	0	250,000	0	70,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(217,758)	(255,113)	(40,216)	(77,020)	(43,160)

Notes

a. Decreases: Training \$10k, and Equipment \$3k.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 026 -- Traders Cove / Pine Point / Jenny Creek

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Parcel Tax	(25,808)	(25,807)	(25,807)	(25,807)	(25,807)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(25,808)	(25,807)	(25,807)	(25,807)	(25,807)
Expenses:					
Debt Payments	25,808	25,807	25,807	25,807	25,807
Total Expenses	25,808	25,807	25,807	25,807	25,807
(Surplus) / Deficit	0	0	0	0	0
Parcel Tax					
	(25,808)	(25,807)	(25,807)	(25,807)	(25,807)
Parcel Tax Rate	260.69	260.69	260.69	260.69	260.69

Notes

a. Debt re: Hall construction.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 027 -- Ridgeview Fire

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Parcel Tax	(16,562)	(16,562)	(16,562)	(16,562)	(16,562)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(16,562)	(16,562)	(16,562)	(16,562)	(16,562)
Expenses:					
Debt Payments	16,562	16,562	16,562	16,562	16,562
Total Expenses	16,562	16,562	16,562	16,562	16,562
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(16,562)	(16,562)	(16,562)	(16,562)	(16,562)
Parcel Tax Rate	33.46	33.46	33.46	33.46	33.46

Notes

a. Debt re: Fire Hall Construction.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 028 -- June Springs Fire Protection

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(6,435)	(8,768)	(8,957)	(9,136)	(9,319)
Previous Year's Surplus/Deficit	(1,743)	0	0	0	0
Administration OH	482	668	695	709	723
Total Revenue	(7,696)	(8,100)	(8,262)	(8,427)	(8,596)
Expenses:					
Operations	7,696	8,100	8,262	8,427	8,596
Total Expenses	7,696	8,100	8,262	8,427	8,596
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(6,435)	(8,768)	(8,957)	(9,136)	(9,319)
Residential Tax Rate (per \$1000 of assessment)	0.3441	0.4552	0.4515	0.4471	0.4428
Maximum Tax Rate	1.5000				

Notes

Contract based on assessments.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 029 -- Brent Road Fire Protection

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(20,680)	(24,444)	(24,878)	(25,356)	(25,843)
Parcel Tax	(11,428)	(11,428)	0	0	0
Previous Year's Surplus/Deficit	(1,290)	0	0	0	0
Administration OH	1,289	1,781	1,853	1,890	1,928
Total Revenue	(32,109)	(34,091)	(23,025)	(23,465)	(23,915)
Expenses:					
Operations	20,611	21,593	22,025	22,465	22,915
Debt Payments	11,498	11,498	0	0	0
Transfer to Capital Fac. Reserves	0	1,000 ^a	1,000	1,000	1,000
Total Expenses	32,109	34,091	23,025	23,465	23,915
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(20,680)	(24,444)	(24,878)	(25,356)	(25,843)
Residential Tax Rate (per \$1000 of assessment)	0.4479	0.5131	0.5070	0.5017	0.4965
Maximum Residential Tax Rate	0.8000				
Parcel Tax	(11,428)	(11,428)	0	0	0
Parcel Tax Rate	308.86	308.86			
Cap. Fac. Reserve Fund Bal at Y/E	(158)	(1,161)	(2,184)	(3,228)	(4,293)

Notes

Contract based on assessments.

a. Start to set aside funds for reservoir replacement.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 030 -- Regional Rescue Service

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(32,294) a	(34,493)	(34,220)	(34,851)	(35,494)
Tax Requisition - Kelowna	(806,556)	(862,595)	(855,779)	(871,554)	(887,645)
Tax Requisition - Peachland	(34,655)	(37,062)	(36,770)	(37,447)	(38,139)
Tax Requisition - Lake Country	(78,553)	(84,010)	(83,347)	(84,883)	(86,450)
Tax Requisition - Westside	(198,330)	(212,109)	(210,433)	(214,313)	(218,269)
Tax Req - EA Cent Ok. West	(31,473)	(33,660)	(33,394)	(34,010)	(34,638)
Tax Req - EA Cent Ok East	(21,607)	(23,108)	(22,925)	(23,348)	(23,779)
Previous Year's Surplus/Deficit	(226,206)	0	(0)	0	0
Administration OH	66,558	87,800	91,347	93,174	95,037
Total Revenue	(1,363,116)	(1,199,237)	(1,185,521)	(1,207,232)	(1,229,377)
Expenses:					
Operations	1,063,116 a	1,064,237	1,085,522	1,107,232	1,129,377
Transfer to Reserves	90,000	100,000	100,000	100,000	100,000
Transfer to Capital	210,000	35,000	0	0	0
Total Expenses	1,363,116	1,199,237	1,185,522	1,207,232	1,229,377
(Surplus) / Deficit	0	(0)	0	0	(0)

Tax Levy:

Tax Requisition	(1,171,174)	(1,252,544)	(1,242,648)	(1,265,555)	(1,288,920)
Residential Tax Rate (per \$1000 of assessment)	0.0296	0.0305	0.0294	0.0291	0.0288

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(499,200)	0	(38,200)	(62,000)	(50,000)
Transfer From Revenue Fund	(210,000)	(35,000)	0	0	0
Total Revenue	(709,200)	(35,000)	(38,200)	(62,000)	(50,000)
Expenses					
Equipment	39,200	35,000	38,200	62,000	50,000
Communications Equipment	670,000 b	0	0	0	0
Total Expenses	709,200	35,000	38,200	62,000	50,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(129,156)	(231,739)	(297,410)	(340,118)	(395,920)

Notes

- a. Fire Dispatch costs increased \$82.5k and communications study costs \$45k taken out . Training costs increased \$7k. Vehicle Operations increased \$21k to reflect actual costs and back to prior year levels.
b. As a result of the communications study, Communications equipment will need to be purchased.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 033 -- Wilson's Landing Boundary Extension - Bella Vista

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Parcel Tax	(2,056)	(2,056)	(2,056)	(2,056)	(2,056)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(2,056)	(2,056)	(2,056)	(2,056)	(2,056)
Expenses:					
Debt Payments	2,056	2,056	2,056	2,056	2,056
Total Expenses	2,056	2,056	2,056	2,056	2,056
(Surplus) / Deficit	0	0	0	0	0
Parcel Tax	(2,056)	(2,056)	(2,056)	(2,056)	(2,056)
Parcel Tax Rate	293.71	293.71	293.71	293.71	293.71

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 047 -- Mosquito Control

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	0	0	(28,191)	(28,755)	(29,330)
Tax Requisition - Lake Country	0	0	(2,473)	(2,522)	(2,573)
Tax Req - EA Cent Ok. West	0	0	(545)	(557)	(567)
Tax Req - EA Cent Ok East	0	0	(893)	(911)	(929)
Grants	(273,623)	(296,402)	0	0	0
Previous Year's Surplus/Deficit	(7,264)	0	0	0	(0)
Administration OH	29,030	38,661	4,187	4,271	4,356
Total Revenue	(251,857)	(257,741)	(27,915)	(28,474)	(29,043)
Expenses:					
Operations	251,857 ^a	257,741	27,915 ^b	28,473	29,043
Total Expenses	251,857	257,741	27,915	28,473	29,043
(Surplus) / Deficit	0	0	0	(0)	(0)
FTE's	3.00	3.00	0.30	0.30	0.30
Tax Levy:					
Tax Requisition	0	0	(32,102)	(32,745)	(33,399)
Residential Tax Rate (per \$1000 of assessment)	0.0000	0.0000	0.0021	0.0021	0.0021

Notes

- a. Budget is in accordance with grant actually received and spent last year.
b. This budget assumes no grant will be received. If a grant is received, spending would go up.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 051 -- Lakeshore Road Improvements

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
<u>Revenue:</u>					
Parcel Tax	(6,303)	(6,303)	(6,303)	(6,303)	(6,303)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(6,303)	(6,303)	(6,303)	(6,303)	(6,303)
<u>Expenses:</u>					
Debt Payments	6,303	6,303	6,303	6,303	6,303
Total Expenses	6,303	6,303	6,303	6,303	6,303
(Surplus) / Deficit	0	0	0	0	0
Parcel Tax	(6,303)	(6,303)	(6,303)	(6,303)	(6,303)
Parcel Tax Rate	525.25	525.25	525.25	525.25	525.25

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 055 -- Shamrock Drive / Ensign Way Street Lights

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(2,968)				
Previous Year's Surplus/Deficit	0				
Total Revenue	(2,968)	0	0	0	0
Expenses:					
Debt Payments	2,968				
Total Expenses	2,968	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	0	0	0	0	0
Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00

Notes

- Debt only.
- a. For 2008, the Regional District will make the debt payment for the new District Municipality of Westside.
 - b. Assumes District Municipality of Westside will take the final debt payment in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 058 -- Scotty Heights Street Lights

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(9,217)	(10,049)	(10,259)	(10,464)	(10,674)
Previous Year's Surplus/Deficit	(362)	0	0	0	0
Administration OH	279	479	498	508	518
Total Revenue	(9,300)	(9,570)	(9,761)	(9,957)	(10,156)
Expenses:					
Operations	9,300	9,570	9,761	9,957	10,156
Total Expenses	9,300	9,570	9,761	9,957	10,156
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(9,217)	(10,049)	(10,259)	(10,464)	(10,674)
Residential Tax Rate (per \$1000 of assessment)	0.0861	0.0911	0.0903	0.0894	0.0885

Notes

a. These streetlights are in the Central Okanagan East Electoral Area.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 064 -- Westside Road Street Lights

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(314)	(362)	(370)	(377)	(385)
Previous Year's Surplus/Deficit	(36)	0	0	0	0
Administration OH	10	17	18	18	19
Total Revenue	(340)	(345)	(352)	(359)	(366)
Expenses:					
Operations	340	345	352	359	366
Total Expenses	340	345	352	359	366
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(314)	(362)	(370)	(377)	(385)
Residential Tax Rate (per \$1000 of assessment)	0.0592	0.0663	0.0657	0.0650	0.0645

Notes

This service area is not consolidated into the Westside streetlight function (069 -- Westside Streetlight Consolidation)

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 069 -- Westside Streetlight Consolidation

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(124,213)	0	0	0	0
Tax Req - EA Cent Ok. West	(54)	(54)	(54)	(54)	(54)
Grants	(626)	0	0	0	0
Previous Year's Surplus/Deficit	(31,873)	0	0	0	0
Administration OH	4,566	0	0	0	0
Total Revenue	(152,200)	(54)	(54)	(54)	(54)
Expenses:					
Operations	152,200 ^a	0	0	0	0
Transfer to Westside	0	54	54	54	54
Total Expenses	152,200	54	54	54	54
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.10				
Tax Levy:					
Tax Requisition	(124,213)	(54)	(54)	(54)	(54)
Residential Tax Rate (per \$1000 of assessment)	0.0309	0.0298	0.0290	0.0281	0.0273
Maximum Tax Rate	0.0600				
Reserve Fund Balance at Y/E	(2,040)	(2,081)	(2,122)	(2,165)	(2,208)

Notes

- a. Reduced costs re: Maintenance plan.
- b. For 2008, the Regional District will provide the services for the new District Municipality of Westside.
- c. Assumes District Municipality of Westside will take over this function in 2009.

Westside Street Light Functions were consolidated into one service area in 2005.

Old Cost Centres:

- 051 -- Casa Loma
- 052 -- Pritchard Drive
- 053 -- Westbank
- 054 -- Shannon Lake
- 060 -- Green Bay
- 068 -- Westside

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 091 -- Effluent / Water Disposal

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	0	(1,893)	(1,929)	(1,954)	(1,979)
Tax Requisition - Kelowna	0	(47,328)	(48,231)	(48,859)	(49,502)
Tax Requisition - Peachland	0	(2,034)	(2,072)	(2,099)	(2,127)
Tax Requisition - Lake Country	0	(4,609)	(4,697)	(4,759)	(4,821)
Tax Requisition - Westside	0	(11,638)	(11,860)	(12,014)	(12,172)
Tax Req - EA Cent Ok. West	0	(1,847)	(1,882)	(1,907)	(1,932)
Tax Req - EA Cent Ok East	0	(1,268)	(1,292)	(1,309)	(1,326)
Previous Year's Surplus/Deficit	(68,179)	0	0	(0)	0
Administration OH	12,683	21,220	22,077	22,519	22,969
Tipping Fees, Sundry	(391,286) a	(400,000)	(408,000)	(416,160)	(424,483)
Total Revenue	(446,782)	(449,397)	(457,885)	(466,542)	(475,373)
Expenses:					
Operations	421,782 a	424,397	432,885	441,543	450,373
Transfer to Facilities Reserves	25,000	25,000	25,000	25,000	25,000
Total Expenses	446,782	449,397	457,885	466,543	475,373
(Surplus) / Deficit	0	0	(0)	0	0
FTE's	0.02	0.02	0.02	0.02	0.02
Tax Levy:					
Tax Requisition	0 a	(68,724)	(70,034)	(70,947)	(71,880)
Residential Tax Rate (per \$1000 of assessment)	0.0000	0.0017	0.0017	0.0016	0.0016
Reserve Fund Balance at Y/E	(57,204)	(58,348)	(59,515)	(60,705)	(61,919)
Facilities Reserve Balance at Y/E	(50,500)	(76,510)	(103,040)	(130,101)	(157,703)

Notes

a. Increased contract costs \$78k, offset by increased tipping fees. Minor decreases.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 093 -- Westside Sanitary Landfill

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tipping Fees	(1,676,877)	(1,759,160)	(1,757,891) c	(230,600)	(235,212)
Parcel Tax	0	0	0	0	0
Previous Year's Surplus/Deficit	(355,567)	0	(0)	(0)	(0)
Administration OH	170,125	222,934	231,940	30,600	31,212
Services - WFN Parcel Tax	0	0	0	0	0
Total Revenue	(1,862,319)	(1,536,226)	(1,525,951)	(200,000)	(204,000)
Expenses:					
Operations	1,477,114 a	1,486,226	1,515,951 c	200,000	204,000
Transfer to Capital	175,000	50,000	0	0	0
Transfer to Capital Facility Reserve	210,205	0	10,000	0	0
Total Expenses	1,862,319	1,536,226	1,525,951	200,000	204,000
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)
FTE's	2.80	2.80	2.80	2.80	2.80
Tax Levy:					
Parcel Tax	0	0	0	0	0
Parcel Tax Rate	0.00				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Closure Reserves	0	(250,000)	(300,000)	(500,000)	0
Transfer From Equip. Reserves	0	(445,000)	0	0	0
Transfer From Revenue Fund	(175,000)	(50,000)	0	0	0
Total Revenue	(175,000)	(745,000)	(300,000)	(500,000)	0
Expenses					
Transfer Station	25,000	445,000	0	0	0
Site Closure / Berm Work	150,000	300,000	300,000	500,000 b	0
Total Expenses	175,000	745,000	300,000	500,000	0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(684,169)	(243,952)	(248,832)	(253,808)	(258,884)
Closure Fund Reserve Bal. at Y/E	(2,102,919)	(1,889,977)	(1,631,777)	(1,154,413)	(1,177,501)

Notes

- a. Increases: Contract Services \$130k, Drywall Recycling \$100k, Wood Chipping \$95k, Engineering/Closure Plan \$40k, Garbage Bins \$25k, Payroll \$9k. Decreases: Site maintenance \$17k, travel \$6k.
- b. Closure year uncertain. May be 2010 or 2011.
- c. Shift to transfer station fees and costs and tipping fees at Glenmore landfill, gradually tapering off.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 094 -- Waste Reduction Program

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Kelowna	(399,007)	(348,548)	(431,449)	(440,586)	(449,905)
Services - Peachland	(18,121)	(15,830)	(19,594)	(20,009)	(20,433)
Services - Lake Country	(36,362)	(31,764)	(39,318)	(40,151)	(41,000)
Parcel Tax / Services Westside	(110,600) a	(86,159)	(119,592)	(122,125)	(124,708)
Parcel Tax	(41,983)	(35,896)	(35,896)	(35,896)	(35,896)
Previous Year's Surplus/Deficit	12,856	0	0	0	0
Administration OH	51,312	67,072	85,703	87,417	89,165
Total Revenue	(541,905)	(451,125)	(560,148)	(571,350)	(582,777)
Expenses:					
Operations	541,905 b	451,125 c	560,148 d	571,350	582,777
Total Expenses	541,905	451,125	560,148	571,350	582,777
(Surplus) / Deficit	0	0	0	0	0
FTE's	4.15	4.15	4.15	4.15	4.15
Tax Levy:					
Parcel Tax	(41,983)	(35,896)	(35,896)	(35,896)	(35,896)
Parcel Tax Rate	0.00				
Reserve Fund Balance at Y/E	(21,744)	(22,179)	(22,623)	(23,075)	(23,537)

Notes

- a. In 2008 this amount will be collected as a parcel tax but will most likely be moving to a service cost sharing arrangement with the District Municipality of Westside.
- b. Increases: Wages \$12.5k, Advertising \$5k, Site Mtce \$4.3k. Decreases: Illegal dumping \$8k, Composter Subsidization \$4k, Legal \$3k.
- c. Credit for Cart Purchase re: Pilot Project \$100k (purchased by cc 095 capital).
- d. \$100k Credit for Cart Purchase removed.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 095 -- Solid Waste Collection

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Collection Fees and Tags	(631,933)	(131,819)	(177,898)	(182,627)	(187,449)
Parcel Tax - Westside	(364,881) a	0	0	0	0
Parcel Tax	(138,507)	(111,382)	(111,382)	(111,382)	(111,382)
Previous Year's Surplus/Deficit	(38,689)	0	(0)	(0)	(0)
Administration OH	90,715	28,333	31,371	31,998	32,638
Total Revenue	(1,083,295)	(214,868)	(257,910)	(262,011)	(266,193)
Expenses:					
Operations	787,004 b	188,885	205,038	209,138	213,321
Debt Payments	0	25,983 c	52,872	52,872	52,872
Transfer to Reserves	296,291	0	0	0	0
Total Expenses	1,083,295	214,868	257,910	262,010	266,193
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)
FTE's	1.20	0.19	0.19	0.19	0.19
Tax Levy:					
Parcel Tax	(503,388)	(111,382)	(111,382)	(111,382)	(111,382)
Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	0	(233,476) c	0	0	0
Transfer From Reserves	0	(81,524)	0	0	0
Total Revenue	0	(315,000)	0	0	0
Expenses					
Garbage Carts	0	315,000	0	0	0
Total Expenses	0	315,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(296,291) d	0 d			

Notes

- a. This amount will be collected as a parcel tax by the District Municipality of Westside. It is assumed they will set up their own collection function in 2009.
- b. Contract cost increases - for contract extension \$46k. Decreases: Postage \$10.5k, Payroll \$4k.
- c. Financing for garbage carts. There is a chance that this purchase may be eligible for a grant.
- d. A portion (\$214,767) of reserves from parcel tax contribution will get distributed to Westside when they take over service in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 096 -- Recycling

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Garbage Collection Fees	(65,000)	(9,200)	(9,384)	(9,572)	(9,763)
Services - Kelowna	(937,900)	(891,943)	(909,782)	(927,977)	(946,537)
Services - Peachland	(60,418)	(58,331)	(59,498)	(60,688)	(61,901)
Services - Lake Country	(97,759)	(93,571)	(95,442)	(97,351)	(99,298)
Parcel Tax / Services - Westside	(123,453) a	(247,651)	(252,604)	(257,656)	(262,809)
Parcel Tax	(46,862)	(48,307)	(48,307)	(48,307)	(48,307)
Previous Year's Surplus/Deficit	(42,969)	0	0	0	0
Administration OH	10,000	10,000	10,200	10,404	10,612
Processing Rebates	(866,065)	(894,924)	(913,789)	(933,031)	(952,657)
Total Revenue	(2,230,426)	(2,233,927)	(2,278,606)	(2,324,178)	(2,370,661)
Expenses:					
Operations	2,230,426 b	2,233,927	2,278,606	2,324,178	2,370,661
Total Expenses	2,230,426	2,233,927	2,278,606	2,324,178	2,370,661
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.40	0.40	0.40	0.40	0.40
Tax Levy:					
Parcel Tax	(46,862)	(48,307)	(48,307)	(48,307)	(48,307)
Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00

Notes

- a. In 2008 this amount will be collected as a parcel tax but will most likely be moving to a service cost sharing arrangement with the District Municipality of Westside.
- b. Contract cost increase \$491k based on 2007 actuals (\$2.1 m) plus an increase. Minor decreases.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 097 -- N.O.W.E.S.I. Transfer Station

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
<u>Revenue:</u>					
Garbage Collection Fees	(57,643)	(81,179)	(82,881)	(84,539)	(86,229)
Previous Year's Surplus/Deficit	(17,837)	0	0	0	0
Administration OH	2,322	3,866	4,022	4,102	4,184
Total Revenue	(73,158)	(77,313)	(78,859)	(80,436)	(82,045)
<u>Expenses:</u>					
Operations	73,158 ^a	77,313	78,859	80,436	82,045
Total Expenses	73,158	77,313	78,859	80,436	82,045
(Surplus) / Deficit	0	0	0	0	0

Notes

a. Additional operating costs for new La Casa transfer station.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 301 -- Killiney Beach Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(122,144)	(122,644) a	(136,849) a	(144,476) b	(151,606) b
Previous Year's Surplus/Deficit	(466)	0	0	0	0
Administration OH	13,771	16,065	16,560	16,971	17,311
Total Revenue	(108,839)	(106,579)	(120,289)	(127,505)	(134,295)
Expenses:					
Operations	91,949	94,500	97,409	99,831	101,828
Debt Payments	0	4,770 a	14,880	19,674	24,467
Transfer to Reserves	16,890	7,309	8,000	8,000	8,000
Total Expenses	108,839	106,579	120,289	127,505	134,295
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.52	0.52	0.52	0.52	0.52

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	0	(159,000) a	0	(39,191) c	0
Transfer From Reserves	0	(272,000)	0	(16,000)	0
Total Revenue	0	(431,000)	0	(55,191)	0
Expenses					
Metering	0	131,000	0	0	0
Reservoir	0	300,000 b	0	0	0
Pump Replacement	0	0	0	55,191	0
Total Expenses	0	431,000	0	55,191	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(265,248)	(422)	(8,430)	(279)	(8,284)

Notes

- a. Would need to get electorate approval for 20 year financing. Rates would need to increase to cover financing costs.
- b. Costs may be higher pending cost review.
- c. Pump replacement in 2011 will require short term financing (5 years 6%) and rate increase.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 302 -- Pritchard Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(28,160)				
Previous Year's Surplus/Deficit	(3,343)				
Administration OH	2,622				
Total Revenue	(28,881)	0	0	0	0
Expenses:					
Operations	17,437	a,b	c		
Transfer to Reserves	11,444				
Total Expenses	28,881	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.11				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(50,000)	0	0	0	0
Total Revenue	(50,000)	0	0	0	0
Expenses					
Metering	50,000	0	0	0	0
Total Expenses	50,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(126,079)	(128,600)	(131,172)	(133,796)	(136,472)

Notes

- a. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- b. Decrease in Equipment Repairs & Maintenance.
- c. Assumes District Municipality of Westside will take over this function in 2009.
- d. Review will be completed to determine opportunity to interconnect Pritchard Drive with Sunnyside to provide emergency / winter use and additional storage.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 303 -- Falcon Ridge Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(23,275)	(23,500)	(24,088)	(40,290) b	(41,297)
Parcel Tax	(22,529)	(22,529)	(22,529)	0 b	0
Previous Year's Surplus/Deficit	(5,621)	0	(0)	0	0
Administration OH	1,809	2,103	2,145	2,188	2,231
Total Revenue	(49,616)	(43,926)	(44,472)	(38,102)	(39,065)
Expenses:					
Operations	12,338 a	12,369	12,616	12,869	13,126
Debt Payments	22,529	22,529	22,529	0 b	0
Transfer to Reserves	14,749	9,028	9,327	25,233	25,939
Total Expenses	49,616	43,926	44,472	38,102	39,065
(Surplus) / Deficit	0	(0)	0	0	(0)
FTE's	0.05	0.05	0.05	0.05	0.05
Tax Levy:					
Parcel Tax	(22,529)	(22,529)	(22,529)	0	0
Parcel Tax Rate	549.49	549.49	549.49	0.00	0.00

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(20,000)	0	(8,077)	0	0
Total Revenue	(20,000)	0	(8,077)	0	0
Expenses					
Metering	20,000	0	0	0	0
Pump Replacement	0	0	8,077	0	0
Total Expenses	20,000	0	8,077	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(49,779)	(59,802)	(62,087)	(88,562)	(116,272)

Notes

- a. Decreases for equipment repairs & maintenance, operational supplies, engineering, and misc. other items.
- b. When parcel tax comes off a maintenance fee will be added.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 304 -- West Kelowna Estates Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(275,000)				
Tax Requisition - Westside	0				
Previous Year's Surplus/Deficit	(33,958)				
Administration OH	24,555				
Total Revenue	(284,403)	0	0	0	0
Expenses:					
Operations	163,771 b				
Transfer to Reserves	120,632				
Total Expenses	284,403	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.75				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Developer Contribution	0				
Transfer From Reserves	(500,000)				
Total Revenue	(500,000)	0	0	0	0
Expenses					
Metering	400,000				
Pumphouse	100,000				
Transfer Dev. Contrib to Reserves	0				
Total Expenses	500,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(1,965,224)				

Notes

- Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- Decreases: Equip. Rep & Mtce (\$18.3k), Electricity (\$9k), Contract Services (\$6.3), Testing (\$4k), pumphouse (\$2.8k), engineering (\$2.6), Travel (\$3.3k), Training (\$2.2k), Engineering (\$2.5k), Equipment (\$1.5k). Increase: Meter installation (\$3.4), and misc. small items.
- Assumes District Municipality of Westside will take over this function in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 305 -- Sunset Ranch Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(51,000)	(53,000)	(57,000)	(65,000)	(73,000)
Previous Year's Surplus/Deficit	(11,222)	0	(0)	0	0
Administration OH	5,099	5,784	5,899	6,017	6,138
Total Revenue	(57,123)	(47,216)	(51,101)	(58,983)	(66,862)
Expenses:					
Operations	34,089 ^a	34,022	34,702	35,396	36,104
Transfer to Reserves	23,034	13,194	16,398	23,586	30,758
Total Expenses	57,123	47,216	51,101	58,983	66,862
(Surplus) / Deficit	0	(0)	0	0	0
FTE's	0.12	0.12	0.12	0.12	0.12

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(20,000)	0	0	(110,381)	0
Total Revenue	(20,000)	0	0	(110,381)	0
Expenses					
Metering	20,000	0	0	0	0
Pump Replacement	0	0	0	110,381	0
Total Expenses	20,000	0	0	110,381	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(82,242)	(97,081)	(115,421)	(28,727)	(60,059)

Notes

a. Decreases for payroll, supplies, tools, testing, contract services. Increase for consulting, and meter installation.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 306 -- Trepanier Bench Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(8,887)	(8,309)	(8,830)	(9,048)	(9,272)
Previous Year's Surplus/Deficit	1,085	0	0	(0)	(0)
Administration OH	1,019	1,207	1,231	1,256	1,281
Total Revenue	(6,783)	(7,102)	(7,598)	(7,792)	(7,991)
Expenses:					
Operations	6,783 ^a	7,102	7,244	7,389	7,537
Transfer to Reserves	0	0	354	403	454
Total Expenses	6,783	7,102	7,598	7,792	7,991
(Surplus) / Deficit	0	0	(0)	(0)	(0)
FTE's	0.03	0.03	0.03	0.03	0.03

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(1,000)	0	0	0	0
Total Revenue	(1,000)	0	0	0	0
Expenses					
Meters	1,000	0	0	0	0
Total Expenses	1,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(184)	(187)	(545)	(959)	(1,432)

Notes

a. Increase for payroll, & water licenses.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 307 -- Westshore Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(113,000)	(114,000)	(118,000)	(121,000)	(123,000)
Parcel Tax	0	0	(19,605) ^b	(19,605)	(19,605)
Previous Year's Surplus/Deficit	(24,293)	0	(0)	(0)	(0)
Administration OH	12,358	13,545	13,816	14,092	14,374
Total Revenue	(124,935)	(100,455)	(123,790)	(126,513)	(128,231)
Expenses:					
Operations	82,236 ^a	79,675 ^b	81,269	82,894	84,552
Debt Payments	0	0	19,605 ^c	19,605	19,605
Transfer to Reserves	42,699	20,780	22,916	24,014	24,075
Total Expenses	124,935	100,455	123,790	126,513	128,232
(Surplus) / Deficit	0	(0)	(0)	(0)	0
FTE's	0.52	0.52	0.52	0.52	0.52
Parcel Tax	0	0	(19,605)	(19,605)	(19,605)

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	0	(209,500) ^c	0	0	0
Transfer From Reserves	0	(260,000)	0	0	(56,570)
Total Revenue	0	(469,500)	0	0	(56,570)
Expenses					
Pump Replacement	0	0	0	0	56,570
New Reservoir	0	370,000	0	0	0
Metering	0	99,500	0	0	0
Total Expenses	0	469,500	0	0	56,570
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(245,733)	(6,228)	(29,268)	(53,868)	(21,319)

Notes

- a. Decreases: Travel \$4k, Testing \$4k, Contract Services \$2k, Legal \$2k, and Misc. other expenses. Increase Electricity \$5.5k for billing correction.
- b. Removed \$5.5 k for electricity billing correction.
- c. This project would need to be financed for more than 5 years, and would therefore require public approval. It is shown here as a parcel tax option over 20 years. Engineering staff are looking at other rate alternatives, etc.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 308 -- Green Bay Water

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Debt Service Fees	(19,302)	0	0	0	0
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(19,302)	0	0	0	0
Expenses:					
Debt Payments	19,302				
Total Expenses	19,302	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Debt Service Fee Rate	551.47				

Notes

a. Westside will take over the debt payments in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 350 -- Sunnyside Water System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(350,000)				
Tax Requisition - Westside	0				
Previous Year's Surplus/Deficit	(55,458)				
Administration OH	39,505				
Total Revenue	(365,953)	0	0	0	0
Expenses:					
Operations	262,187	a,b			
Transfer to Reserves	103,766				
Total Expenses	365,953	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	1.00				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(880,000)				
Total Revenue	(880,000)	0	0	0	0
Expenses					
Metering	180,000				
Vehicles	0				
Pump Replacement	700,000				
Total Expenses	880,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(219,450)				

Notes

- a. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- b. Decreases: Payroll (\$22k), Legal (\$5.5k), Electricity (\$7k), Consulting (\$7k), Engineering (\$5k), Testing (\$5k), Equipment (\$4.3k), Right of Ways (\$3.2k), and misc. small amounts. Increases: Pumphouse (\$13.5k), and Bldg Rep & Mtce (\$4.7k), Meter Installations (\$4k), Contract Services (\$4.7k).
- c. Assumes District Municipality of Westside will take over this function in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 401 -- Westside Sewer System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Fees	(2,782,031)	(2,935,413) b	(3,135,413) b	(3,335,413) b	(3,535,413) b
Parcel Tax	(33,806)	(33,096)	(33,096)	0	0
OBWB Sewer Grants	(20,376)	(11,690)	(11,690)	0	0
Previous Year's Surplus/Deficit	(461,237)	0	(0)	0	(0)
Administration OH	270,858	340,809	347,625	354,577	361,669
Total Revenue	(3,026,592)	(2,639,390)	(2,832,575)	(2,980,835)	(3,173,745)
Expenses:					
Operations	1,826,171 a	2,004,756 c	2,044,851	2,085,748	2,127,463
Debt Payments - Plant	64,955	64,955	64,955	0	0
Debt Payments - Oogrow Facility	0	162,563 c	162,563 c	162,563 c	162,563 c
Transfer to Equip. Reserves	0	0 e	0	0	0
Transfer to Capital	500,000	0	0	0	0
Transfer Cap. Facility Reserves	635,466	407,116	560,206	732,524	883,719
Total Expenses	3,026,592	2,639,390	2,832,575	2,980,835	3,173,745
(Surplus) / Deficit	0	(0)	0	(0)	0
FTE's	9.35	9.35	9.35	9.35	9.35
Tax Levy:					
Plant Parcel Tax Rate	0.00	25.38	25.38	25.38	25.38
East Trunk Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00
West Trunk Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	(664,534)	0	0	0	0
From Equipment Reserves	(265,466)	0	0	(250,000)	0
From Capital Facility Reserves	(620,000)	0	0	0	0
From DCC Reserve Fund	0	0	0	0	(750,000)
From Sewer Revenue Fund	(500,000)	0	0	0	0
Total Revenue	(2,050,000)	0	0	(250,000)	(750,000)
Expenses					
Lift Stations	0	0 d	0	0	0
Oogrow Facility Partnership - Land	1,800,000 c	0	0	0	0
Expansion 2 Engineering and Design	0	0	0	250,000 e	750,000 e
Conveyor System	250,000	0	0	0	0
Total Expenses	2,050,000	0	0	250,000	750,000
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(528,739)	(539,314)	(550,101)	(306,103)	(312,225)
Capital Facility Reserve Bal. at Y/E	(3,066)	(410,243)	(978,654)	(1,730,751)	(2,649,085)
DCC Reserve Fund	(6,233,359)	(7,833,359) f	(9,390,026) f	(10,977,827) f	(11,832,383) f
East Trunk Line DCC Reserve Fund	(790,913)	(956,731)	(1,125,866)	(1,298,383)	(1,474,351)

Notes

- Increases: Payroll (\$17k), Lab Supplies and Chemicals (\$23k), Equipment Rep & Mtce (\$27k), Insurance (\$22), Consulting (\$11k), Utilities (\$13.5), UV Lighting (\$11.6k), Goods & Supplies (\$ 7k), Plant Rep & Mtce (\$5k), Sewer Line Mtce (\$5k). Decreases: Training (\$9.5k), Electrical Rep & Mtce (\$20k), Lift Station Rep & Mtce (\$20k), Travel (\$7k), Telephone (\$5.5).
- Rate increases and number of connections increase.
- Oogrow Biosolids Facility Partnership: Capital includes Land Purchase, RDCO share \$1.8 million, and operating costs of \$150,000 per year added. 5 years at 5.5%
- Engineering has identified need for replacement of lift stations in Horizon area, (Westside Municipal area) est. at \$1.1 million. Not included in budget. Discuss.
- Planning and Design for Phase III \$20 million Expansion/Upgrade
- Assumes \$1.6 million in DCC's are collected in 2008 & 2009, and then \$1.4 million in the following years.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 499 -- Ellison Sewer System

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Sewer User Fees	(42,301)	(57,540)	(75,276)	(92,012)	(107,049)
Previous Year's Surplus/Deficit	(6,731)	0	0	(0)	(0)
Administration OH	5,898	7,880	10,423	12,941	15,177
Total Revenue	(43,134)	(49,660)	(64,852)	(79,071)	(91,872)
Expenses:					
Operations	39,221 a	46,354	61,314	76,126	89,274
Transfer to Reserves	3,913	3,306	3,538	2,945	2,598
Total Expenses	43,134	49,660	64,852	79,071	91,872
(Surplus) / Deficit	0	0	(0)	(0)	(0)
Reserve Fund Balance at Y/E	(22,213)	(25,963)	(30,020)	(33,566)	(36,835)

Notes

a. Contract Services increased. As more lots connect, contract services costs paid to the City of Kelowna increase.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: Sewer Debt Financing

Department: Engineering

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Parcel Tax - Dist of Westside	(270,356)				
Parcel Tax	(24,219)				
OBWB Grants	(94,871)				
Previous Year's Surplus/Deficit	(37,825)				
Debt Service Fee	(1,240,850)				
Total Revenue	(1,668,121)	0	0	0	0
Expenses:					
Debt Payments	1,660,907				
Transfer to Strategy Fund	7,214				
Total Expenses	1,668,121	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Debt Service Fee Rate	0	0	0	0	0

Notes

Excludes Treatment Plant
 Cost Centres 400 series in the General Ledger.
 Payments made on behalf of the District Municipality of Westside.

PARKS & RECREATION

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 121 -- Ellison Heritage School Community Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Building Rentals	(37,500)	(37,500)	(38,250)	(39,015)	(39,795)
Services - Kelowna	(4,000) a	(1,500)	0	0	0
Tax Req - EA Cent Ok East	(89,799)	(125,358)	(126,958)	(129,772)	(131,293)
Previous Year's Surplus/Deficit	(30,780)	0	0	0	0
Administration OH	7,402	9,735	10,016	10,491	10,701
Total Revenue	(154,677)	(154,623)	(155,192)	(158,296)	(160,387)
Expenses:					
Operations	64,951 b	64,897	65,466	68,570	69,941
Debt Payments	53,726	53,726	53,726	53,726	53,726
Transfer to Reserves	16,000	36,000	36,000	36,000	36,720
Transfer to Capital	20,000	0	0	0	0
Total Expenses	154,677	154,623	155,192	158,296	160,387
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.30	0.30	0.30	0.30	0.30

Tax Levy:

Tax Requisition	(89,799)	(125,358)	(126,958)	(129,772)	(131,293)
Residential Tax Rate	0.2234	0.3008	0.2958	0.2935	0.2883
(per \$1000 of assessment)					
Maximum Tax Rate	0.5300				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Gas Tax Funds from Facility Reserve	(20,490)	0	0	0	0
Transfer From Revenue Fund	(20,000)	0	0	0	0
Total Revenue	(40,490)	0	0	0	0
Expenses					
HVAC Upgrade	20,490	0	0	0	0
Stairs	20,000	0	0	0	0
Total Expenses	40,490	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(63,563)	(100,834)	(138,851)	(177,628)	(217,900)
Capital Facility Reserve Balance at Y/E	0	0	0	0	0

Notes

- a. City of Kelowna participation through Country Rhodes and Kelowna Springs.
- b. Decreases in building repairs & maintenance, natural gas, and contract services.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 122 -- Mt. Boucherie Community Hall

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Rentals, Leisure Guide					
Advertising	(70,200)				
Services - Westside	(306,563)				
Tax Req - EA Cent Ok. West	(8,391)				
Previous Year's Surplus/Deficit	(85,177)	0	0	0	0
Administration OH	45,620	0	0	0	0
Total Revenue	(424,711)	0	0	0	0
Expenses:					
Operations	394,711 a				
Transfer to Capital	30,000	0	0	0	0
Total Expenses	424,711	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	3.61				
Tax Levy:					
Tax Requisition	(314,954)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.0466 d				
Parcel Tax	0	0	0	0	0

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Revenue Fund	(30,000)	0	0	0	0
Total Revenue	(30,000)	0	0	0	0
Expenses					
Trailer Purchase from SD 23	30,000	0	0	0	0
Total Expenses	30,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(106,095)	(108,217)	(110,382)	(112,589)	(114,841)

Notes

- a. Commission costs and Office supplies decreased. Some utilities costs shifted to arena.
- b. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- c. Assumes District Municipality of Westside will take over this function in 2009. In 2009 the electoral area contribution to this service will be made through cc 124.

d. Combined Tax Rate:

122 -- Community Hall	0.0466	0.0000	0.0000	0.0000	0.0000
130 -- Arena	0.2327	0.0000	0.0000	0.0000	0.0000
161 -- Seniors' Centre	0.007	0.0000	0.0000	0.0000	0.0000
	0.2863	0.0000	0.0000	0.0000	0.0000
Maximum Allowable	0.92	0.92	0.92	0.92	0.92

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 123 -- Joe Rich Community Hall

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(27,646)	(27,232)	(27,385)	(27,542)	(27,702)
Previous Year's Surplus/Deficit	1,792	0	0	(0)	(0)
Administration OH	1,521	2,075	2,126	2,138	2,150
Total Revenue	(24,333)	(25,157)	(25,259)	(25,404)	(25,552)
Expenses:					
Operations	24,333 ^a	25,157	25,259	25,404	25,552
Total Expenses	24,333	25,157	25,259	25,404	25,552
(Surplus) / Deficit	0	0	(0)	(0)	(0)
FTE's	0.02	0.02	0.02	0.02	0.02
Tax Levy:					
Tax Requisition	(27,646)	(27,232)	(27,385)	(27,542)	(27,702)
Residential Tax Rate	0.1413	0.1350	0.1318	0.1287	0.1257
(per \$1000 of assessment)					
Maximum Tax Rate	0.2082				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer from Cap Fac. Reserve	(110,000) ^b	0	0	0	0
Total Revenue	(110,000)	0	0	0	0
Expenses					
Upgrade Heating System Hall	110,000	0	0	0	0
Total Expenses	110,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	0 ^c	0	0	0	0

Notes

This is a new service established by referendum in the November 2005 Election. This budget was previously in the 022 -- Joe Rich Volunteer Fire Department.

- a. Alternative Energy Study of \$6k from 2007 removed.
- b. Gas Tax Funds will be put into reserves and withdrawn for this project.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 124 -- Westside Municipal Recreation

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	0	(56,738)	(57,873)	(59,030)	(60,211)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	0	(56,738)	(57,873)	(59,030)	(60,211)
Expenses:					
Transfer to Dist. Of Westside	0	56,738	57,873	59,030	60,211
Total Expenses	0	56,738	57,873	59,030	60,211
 (Surplus) / Deficit	 0	 0	 0	 0	 0
Tax Levy:					
Tax Requisition	0	(56,738)	(57,873)	(59,030)	(60,211)
Residential Tax Rate (per \$1000 of assessment)	0.0000	0.3032	0.3003	0.2974	0.2945

Notes

For Electoral Area Central Okanagan West contributions to Mt. Boucherie Arenas, Community Hall, Sr. Centre, Westside Youth Centre and Westside Recreation.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 125 -- Johnson - Bentley Aquatic Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(630,386)	0	0	0	0
Tax Req - EA Cent Ok. West	(15,876)	(19,158)	(19,506)	(19,860)	(20,222)
Previous Year's Surplus/Deficit	(117,441)	0	0	0	0
Administration OH	38,112	0	0	0	0
Total Revenue	(725,591)	(19,158)	(19,506)	(19,860)	(20,222)
Expenses:					
Operations	604,026 a	0	0	0	0
Transfer to Capital	121,565	0	0	0	0
Transfer to Dist. Of Westside	0	19,158 c	19,506	19,860	20,222
Total Expenses	725,591	19,158	19,506	19,860	20,222
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.85	0	0	0	0
Tax Levy:					
Tax Requisition	(646,262)	(19,158)	(19,506)	(19,860)	(20,222)
Residential Tax Rate (per \$1000 of assessment)	0.1589	0.1854	0.1833	0.1812	0.1791

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(285,000)	0	0	0	0
Transfer From Revenue Fund	(121,565)	0	0	0	0
Total Revenue	(406,565)	0	0	0	0
Expenses					
Equipment	10,000				
Metal Cladding	10,000				
Booking and Registration Program	34,065				
Parking Lot Sealing & Paving	10,000				
Electrical Panel	70,000				
Chlorine System	10,000				
Telephone System	7,500				
Roof Membrane	255,000				
Total Expenses	406,565	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(275,293)	(280,799)	(286,415)	(292,143)	(297,986)

Notes

- Increases: Operational Contract \$61k. Decreases: Natural Gas \$12k, Insurance \$5k, Contract services \$5k, Commission \$4k, Payroll \$3k.
- Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- Assumes District Municipality of Westside will take over this function in 2009. The RDCO will then continue to do a tax requisition for the portion of the electoral area that are within the service area and transfer it to the Municipality.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 130 -- Mt. Boucherie and Jim Lind Multiplex Arenas

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(238,293)				
Services - Westside	(1,531,800)				
Tax Req - EA Cent Ok. West	(41,928) c				
Previous Year's Surplus/Deficit	44,833				
Administration OH	109,008				
Rentals, Sundry	(492,811)				
Total Revenue	(2,150,991)	0	0	0	0
Expenses:					
Operations	923,360 a,b				
Debt Payments	1,176,991 d				
Transfer to Capital	50,640				
Total Expenses	2,150,991	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	9.09				
Tax Levy:					
Tax Requisition	(1,573,728)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.2327 f				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	(375,527)				
Transfer From Facility Reserves	(859,390) e	0	0	0	0
Transfer From Revenue Fund	(50,640)	0	0	0	0
Total Revenue	(1,285,557)	0	0	0	0
Expenses					
Back Stairs	3,222				
Retaining Wall	18,000				
Booking & Registration Program	29,418	0	0	0	0
Geothermal Heating System	859,390				
Total Expenses	1,285,557	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(18,400)	(18,768)	(19,143)	(19,526)	(19,917)
Facility Reserve Fund Balance at Y/E	0 e	0	0	0	0

Notes

- Increases for Payroll (\$49k), Electricity (\$17k), & Gas (\$8k), Zamboni (\$8.2) Contract Services (\$7.3) and misc. small amounts. Decreases for Equipment (\$25k), Insurance (\$24.7k), Office Supplies (\$5k).
- Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- Assumes District Municipality of Westside will take over this function in 2009. In 2009 the electoral area contribution to this service will be made through cc 124.
- Increased Debt for arena expansion.
- Gas Tax Funds will be transferred to reserves.

f. Combined Tax Rate:

122 -- Community Hall	0.0466	0.0000	0.0000	0.0000	0.0000
130 -- Arena	0.2327	0.0000	0.0000	0.0000	0.0000
161 -- Seniors' Centre	0.007	0	0	0	0
	0.2863	0.0000	0.0000	0.0000	0.0000
Maximum Allowable	0.92	0.92	0.92	0.92	0.92

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 142 -- Regional Parks
Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(123,737)	(128,559)	(134,014)	(137,224)	(139,401)
Sundry Rev. & Donations	(76,000)	(76,000)	(77,520)	(79,070)	(80,652)
Tax Requisition - Kelowna	(3,090,405)	(3,215,019)	(3,351,441)	(3,431,722)	(3,486,144)
Tax Requisition - Peachland	(132,783)	(138,137)	(143,999)	(147,448)	(149,786)
Tax Requisition - Lake Country	(300,983)	(313,119)	(326,406)	(334,224)	(339,525)
Tax Requisition - Westside	(759,921)	(790,563)	(824,110)	(843,850)	(857,232)
Tax Req - EA Cent Ok. West	(120,594)	(125,456)	(130,780)	(133,913)	(136,036)
Tax Req - EA Cent Ok East	(82,788)	(86,126)	(89,781)	(91,931)	(93,389)
Grants	(14,525)	(10,000)	(10,000)	(10,000)	(10,000)
Previous Year's Surplus/Deficit	(346,179)	0	0	(0)	0
Administration OH	385,415	402,984	466,205	479,391	490,098
Total Revenue	(4,662,500)	(4,479,995)	(4,621,846)	(4,729,992)	(4,802,066)
Expenses:					
Operations	3,349,770 a	2,686,561 d	3,047,091 d	3,133,276	3,203,254
Debt Payments	500,527 b	220,710 e	220,710	220,710 f	200,187
Transfer to Equip. Reserves	0	0	35,000	35,000	35,000
Trsfr Min. \$.02 to Park Legacy Resv	690,000 c	710,700	732,021	753,982	776,601
Trsfr Excess Debt Capacity to Land Reserve	0 b	510,024 e	510,024	510,024	510,024
Transfer to Capital	110,203	340,000	65,000	65,000	65,000
Transfer to Capital Facility Reserve	0	0	0	0	0
Transfer to Dist of Peachland	12,000	12,000	12,000	12,000	12,000
Total Expenses	4,662,500	4,479,995	4,621,846	4,729,992	4,802,066
(Surplus) / Deficit	0	0	(0)	0	(0)
FTE's	24.65	24.65	24.65	24.65	24.65

Tax Levy:

Tax Requisition	(4,487,474)	(4,668,420)	(4,866,517)	(4,983,088)	(5,062,112)
Residential Tax Rate	0.1132	0.1138	0.1152	0.1145	0.1129

(per \$1000 of assessment)

Maximum Tax Rate .16 + .03 for Gellatly debt

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer from Park Legacy Resv	(330,251)	0	0	0	0
Capital Financing	(100,000)	0	0	0	0
From Capital Facility Reserves	0	0	0	0	0
Transfer From Park Land Reserve	0	0	0	0	0
Transfer From Revenue Fund	(110,203)	(340,000)	(65,000)	(65,000)	(65,000)
Total Revenue	(540,454)	(340,000)	(65,000)	(65,000)	(65,000)
Expenses					
Trailer	0	0	0	0	0
Trucks	35,000	0	40,000	40,000	40,000
Pontoon Boat	0	0	0	0	0
Land	330,251 g	0	0	0	0
Beach Cleaner	0	0	0	0	0
Skid Steer Loader	40,000	0	0	0	0
Leaf Pick Up Equipment	20,000	0	0	0	0
Booking Registration Program	15,203	0	0	0	0
Air Curtain Burner	100,000	0	0	0	0
Mission Creek Greenway Tunnel	0	340,000	0	0	0
Equipment	0	0	25,000	25,000	25,000
Total Expenses	540,454	340,000	65,000	65,000	65,000
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(201,763)	(205,798)	(244,914)	(284,813)	(325,509)
Park Land Reserve Balance at Y/E	(247,946) h	(762,929)	(1,288,211)	(1,823,999)	(2,370,503)
Parks Legacy Reserve	(1,016,144)	(1,747,167)	(2,514,131)	(3,318,396)	(4,161,365)

Notes

- a. Changes: Increases: Proposed Survey and Referendum \$440.8k, Payroll \$172k (12%) incl. Gellatly, 1 new student, Signs \$12k, Parks Maintenance \$46k (Gellatly), Development \$110k (Kalamoior carry over), HRDC \$6k, Forestry Campsite Mtce \$4k, Phones \$4k, HRDC Subsidy \$5k, and small misc. items.
Decreases: Contract Services \$55.5k re: Gellatly.
- b. Last payment for Gellatly Nut Farm was in 2007. Normally would have increased transfer to reserves in 2008 by \$233,580 with extra capacity re: debt, however putting this toward referendum costs in 2008. Transfer to reserves for this portion of debt room resumes in 2009. Adding short term debt payments for curtain burner \$20,523 (moved funds from Forest Health line item to cover).
- c. Contribution of \$.02 /\$1000 of assessment to build parks land reserve.
- d. Parks Development reduced from \$345k in 2008 to \$160k in 2009, and increased to \$400k for 2010 - 2012. In 2009, Forest Health increases \$70k, then \$20k per year thereafter.
- e. Last payment for Laver Cake is in 2008. Increase transfer to reserves in 2009 with extra capacity re: debt.
- f. Short term debt on curtain burner ends.
- g. Kuhn Kuhn (\$34,000) and Trepanier (\$296,251).
- h. Does not include any contribution from proposed DCC's.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 143 -- Westside Parks

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(187,837)	(220,475)	(226,642)	(231,874)	(237,233)
Previous Year's Surplus/Deficit	(18,452) a	0	(0)	(0)	(0)
Administration OH	21,131	28,497	29,809	30,504	31,215
Total Revenue	(185,158)	(191,978)	(196,833)	(201,370)	(206,018)
Expenses:					
Operations, Planning & Develop.	183,158 d	189,978	194,833	199,370	204,018
Transfer to Equip. Reserves	2,000	2,000	2,000	2,000	2,000
Total Expenses	185,158	191,978	196,833	201,370	206,018
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)
FTE's	1.15 c	1.15	1.15	1.15	1.15

Tax Levy:

Tax Requisition	(187,837)	(220,475)	(226,642)	(231,874)	(237,233)
Residential Tax Rate (per \$1000 of assessment)	0.1771	0.2000	0.1996	0.1982	0.1969
Maximum Tax Rate	0.5700				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Park Land Reserves	(100,000)	0	0	0	0
Total Revenue	(100,000)	0	0	0	0
Expenses					
Westshore Park Development	100,000	0	0	0	0
Total Expenses	100,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(13,646)	(15,919)	(18,238)	(20,602)	(23,014)
Park Land Reserve Balance at Y/E	(74,925)	(76,424)	(77,952)	(79,511)	(81,101)
Parks DCC Reserve Bal.	(302,081)	(358,122)	(415,285)	(473,591)	(533,062)

Notes

- a. Split of share of 2007 surplus. The rest went to cost centre 145 - Westside Municipal Parks
- b. The majority of the old service area is now the District Municipality of Westside (cc 145) .
- c. 12.6 FTE's moved to cc 145.
- d. Increase: Payroll \$79k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 145 -- Westside Municipal Parks

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Revenues & Donations	(10,000)				
Services - Westside	(1,765,048)				
Previous Year's Surplus/Deficit	(116,275) a				
Administration OH	160,564				
Transfer from Eastside Parks	0				
Total Revenue	(1,730,759)	0	0	0	0
Expenses:					
Operations, Planning & Develop.	1,366,325 b				
Debt Payments	201,434 c				
Transfer to Equip. Reserves	35,000				
Transfer to Capital	115,000				
Webber Road Sub-Program	13,000				
Total Expenses	1,730,759	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	12.60				
Tax Levy:					
Tax Requisition	(1,765,048)	0	0	0	0
Residential Tax Rate	0.2638				
(per \$1000 of assessment)					
Maximum Tax Rate	0.0000				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Grants	(100,000)	0	0	0	0
Transfer From Park Land Reserves	(175,000)	0	0	0	0
Transfer From Revenue Fund	(115,000)	0	0	0	0
Total Revenue	(390,000)	0	0	0	0
Expenses					
Trailer from SD 23	15,000	0	0	0	0
Development of Westbank Park	375,000	0	0	0	0
Total Expenses	390,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(108,392)				
Park Land Reserve Balance at Y/E	(293,642)				
Parks DCC Reserve Bal.	(2,288,488) f				

Notes

- a. Split of share of 2007 surplus from cost centre 143 - Westside Parks (RDCO)
- b. Increases: Payroll (\$42k), Parks Maintenance \$27k (6 new parks dedicated).
- c. Debt on Gellatly Nut Farm ended in 2007. Debt payments have been reduced by \$150,079.
- d. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- e. Assumes District Municipality of Westside will take over this function in 2009.
- f. DCC's of \$700,000 added.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 144 -- Eastside Parks

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(75,702)	(79,898)	(83,765)	(85,709)	(87,704)
Previous Year's Surplus/Deficit	(17,768)	0	(0)	(0)	(0)
Administration OH	6,864	9,215	9,656	9,914	10,178
Total Revenue	(86,606)	(70,683)	(74,109)	(75,795)	(77,526)
Expenses:					
Operations	59,606 ^a	61,433	63,109	64,795	66,526
Transfer to Equip. Reserves	2,000	2,000	2,000	2,000	2,000
Transfer to Facilities Reserves	25,000	7,250	9,000	9,000	9,000
Total Expenses	86,606	70,683	74,109	75,795	77,526
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)
FTE's	0.55	0.55	0.55	0.55	0.55
Tax Levy:					
Tax Requisition	(75,702)	(79,898)	(83,765)	(85,709)	(87,704)
Residential Tax Rate (per \$1000 of assessment)	0.1039	0.1056	0.1074	0.1067	0.1060
Maximum Tax Rate	0.3700				
Reserve Fund Balance at Y/E	(42,747)	(45,602)	(48,514)	(51,484)	(54,514)
Park Land Reserve Balance at Y/E	(55,655)	(56,768)	(57,904)	(59,062)	(60,243)
Parks Facilities Reserve Balance	(59,498)	(67,938)	(78,297)	(88,863)	(99,640)

Notes

a. Increase in Payroll \$4.7k, and contract services \$4.9k. Decrease in Parks Development \$10k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 161 -- Westside Seniors Activity Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(7,141)				
Services - Westside	(45,901)				
Tax Req - EA Cent Ok. West	(1,256) ^c				
Previous Year's Surplus/Deficit	(23,952)				
Administration OH	6,868				
Agreement Lease Fees	(3,155)				
Total Revenue	(74,537)	0	0	0	0
Expenses:					
Operations	59,137 ^a				
Transfer to Reserves	14,500				
Transfer to Dist of Peachland	900				
Total Expenses	74,537	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.20				
Tax Levy:					
Tax Requisition	(47,157)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.0070 ^d				
Reserve Fund Balance at Y/E	(198,304)				

Notes

- a. Decrease in Contract Services \$5k. Repainting of interior and fencing projects have been included in operating as maintenance
- b. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- c. Assumes District Municipality of Westside will take over this function in 2009. In 2009 the electoral area contribution to this service will be made through cc 124.

d. Combined Tax Rate:

122 -- Community Hall	0.0466	0.0000	0.0000	0.0000	0.0000
130 -- Arena	0.2327	0.0000	0.0000	0.0000	0.0000
161 -- Seniors' Centre	0.0070	0.0000	0.0000	0.0000	0.0000
	0.2863	0.0000	0.0000	0.0000	0.0000
Maximum Allowable	0.92	0.92	0.92	0.92	0.92

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 165 -- Westside Recreation

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Program Fees	(30,000)				
Services - Westside	(98,592)				
Tax Req - EA Cent Ok. West	(2,699) ^c				
Previous Year's Surplus/Deficit	8,412				
Administration OH	12,697				
Total Revenue	(110,182)	0	0	0	0
Expenses:					
Operations	110,182 ^a				
Total Expenses	110,182	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.60				
Tax Levy:					
Tax Requisition	(101,291)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.0150 ^d				
Reserve Fund Balance at Y/E	(6,867)				

Notes

- a. Increases: Payroll \$8.5k, Telephone \$2k, Programs \$2.7k, Contract Services \$3k, misc. small items. Decrease: Nights Alive \$3.6k.
- b. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- c. Assumes District Municipality of Westside will take over this function in 2009. In 2009 the electoral area contribution to this service will be made through cc 124.

d. Combined Tax Rate:

165 -- Westside Recreation	0.0150	0.0000	0.0000	0.0000	0.0000
166 -- Westside Youth Centre	0.0270	0.0000	0.0000	0.0000	0.0000
	<u>0.0420</u>	<u>0.0000</u>	<u>0.0000</u>	<u>0.0000</u>	<u>0.0000</u>
Maximum Allowable	0.1100	0.1100	0.1100	0.1100	0.1100

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 166 -- Westside Youth Centre

Department: Parks and Recreation

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(177,578)				
Tax Req - EA Cent Ok. West	(4,861) ^c				
Previous Year's Surplus/Deficit	(21,417)				
Administration OH	20,962				
Total Revenue	(182,894)	0	0	0	0
Expenses:					
Operations	181,894 ^a				
Transfer to Reserves	1,000				
Total Expenses	182,894	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.17				
Tax Levy:					
Tax Requisition	(182,439)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.0270 ^d				
Reserve Fund Balance at Y/E	(2,020)				

Notes

- a. Slight increases for Payroll, building lease and contract services.
- b. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- c. Assumes District Municipality of Westside will take over this function in 2009. In 2009 the electoral area contribution to this service will be made through cc 124.

d. Combined Tax Rate:

165 -- Westside Recreation	0.0150	0.0000	0.0000	0.0000	0.0000
166 -- Westside Youth Centre	0.0270	0.0000	0.0000	0.0000	0.0000
	<u>0.0420</u>	<u>0.0000</u>	<u>0.0000</u>	<u>0.0000</u>	<u>0.0000</u>
Maximum Allowable	0.1100	0.1100	0.1100	0.1100	0.1100

INSPECTIONS

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 043 -- Business Licenses

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Business Licenses	(14,909)	(21,489)	(22,976)	(23,415)	(23,864)
Previous Year's Surplus/Deficit	(10,474) a	0	0	0	0
Administration OH	2,100	2,803	2,916	2,974	3,034
Total Revenue	(23,283)	(18,686)	(20,060)	(20,441)	(20,830)
Expenses:					
Operations	18,217 b	18,686	19,060	19,441	19,830
Transfer to Reserves	5,066	0	1,000	1,000	1,000
Total Expenses	23,283	18,686	20,060	20,441	20,830
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.26 b	0.26	0.26	0.26	0.26
Reserve Fund Balance at Y/E	(8,828)	(9,004)	(10,184)	(11,388)	(12,616)

Notes

- a. Split of share of 2007 surplus. The rest went to cost centre 038 - District of Westside Municipal Business Licenses.
b. The majority of the old service area is now the District Municipality of Westside (cc 038) .

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 038 -- District of Westside Municipal Business Licenses

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Business Licenses	(90,039)				
Previous Year's Surplus/Deficit	(41,896) a				
Administration OH	12,602				
Total Revenue	(119,333)	0	0	0	0
Expenses:					
Operations	109,583 b				
Transfer to Reserves	9,750				
Total Expenses	119,333	0 c	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	1.37 b				
Reserve Fund Balance at Y/E	(30,266)	(30,872)	(31,489)	(32,119)	(32,761)

Notes

- a. Split of share of 2007 surplus from cost centre 043 - Business Licenses (RDCO).
- b. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- c. Assumes District Municipality of Westside will take over this function in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 044 -- Building Inspections & Other Bylaw Enforcement

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Permits, Tickets, & Sundry	(28,004)	(529,684)	(517,600)	(527,452)	(537,501)
Previous Year's Surplus/Deficit	(669,522) a	0	0	0	0
Administration OH	46,800	62,828	65,367	66,674	68,007
Total Revenue	(650,726)	(466,856)	(452,233)	(460,778)	(469,493)
Expenses:					
Operations	446,168 b	418,856	427,233	435,778	444,493
Transfer to Reserves	181,558	25,000	25,000	25,000	25,000
Transfer to Capital	23,000	23,000	0	0	0
Total Expenses	650,726	466,856	452,233	460,778	469,493
(Surplus) / Deficit	0	0	0	0	0
FTE's	4.40	4.40	4.40	4.40	4.40

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Sale of Asset	(8,000)	(8,000)	0	0	(8,000)
Transfer From Reserves	0	0	0	0	(23,000)
Transfer From Revenue Fund	(23,000)	(23,000)	0	0	0
Total Revenue	(31,000)	(31,000)	0	0	(31,000)
Expenses					
Vehicles	31,000	31,000	0	0	31,000
Total Expenses	31,000	31,000	0	0	31,000
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(215,232)	(244,537)	(274,428)	(304,916)	(312,555)

Notes

- a. Split of share of 2007 surplus. The rest went to cost centre 036 - District of Westside Building Inspection & Other Bylaw Enforcement.
 b. The majority of the old service area is now the District Municipality of Westside (cc 036).

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

**Program: 036 -- District of Westside Building Inspections & Other
Bylaw Enforcement**

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Permits, Tickets, & Sundry	(112,683)				
Previous Year's Surplus/Deficit	(2,008,565) a	0	0	0	0
Administration OH	103,945	0	0	0	0
Total Revenue	(2,017,303)	0	0	0	0
Expenses:					
Operations	865,603 b	c			
Transfer to Reserves	25,000				
Transfer to Capital	17,000				
Transfer to Westside	1,109,700				
Total Expenses	2,017,303	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	6.50				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Sale of Asset	(4,000)				
Transfer From Revenue Fund	(17,000)	0	0	0	0
Total Revenue	(21,000)	0	0	0	0
Expenses					
Vehicles	21,000				
Total Expenses	21,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(126,024)	(128,544)	(131,115)	(133,738)	(136,412)

Notes

- a. Split of share of 2007 surplus from cost centre 044 - Building Inspection & Other Bylaw Enforcement (RDCO).
- b. Assumes for 2008, the Regional District will provide the services for the new District Municipality of Westside.
- c. Assumes District Municipality of Westside will take over this function in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 046 -- Dog Control

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Dog Licensing, Impounding & MTI	(230,000)	(230,000)	(234,600)	(239,292)	(244,078)
Tax Requisition - Kelowna	(380,757)	(474,905)	(493,140)	(557,671)	(567,906)
Tax Requisition - Peachland	(16,360)	(20,405)	(21,188)	(23,961)	(24,401)
Tax Requisition - Lake Country	(37,083)	(46,252)	(48,028)	(54,313)	(55,310)
Tax Requisition - Westside	(93,627)	(116,778)	(121,262)	(137,130)	(139,647)
Tax Req - EA Cent Ok. West	(14,858)	(18,532)	(19,243)	(21,761)	(22,161)
Tax Req - EA Cent Ok East	(10,200)	(12,721)	(13,211)	(14,939)	(15,214)
Previous Year's Surplus/Deficit	(75,453)	0	0	0	(0)
Administration OH	84,513	112,773	117,329	130,386	132,993
Total Revenue	(773,825)	(806,820)	(833,343)	(918,681)	(935,724)
Expenses:					
Operations	669,325 a	687,320	701,066	785,088 d	800,789
Grant to SPCA	64,500	64,500	65,790	67,106	68,448
Debt Payments	0	0	41,487 c	41,487	41,487
Transfer to Equipment Reserves	10,000	25,000	25,000	25,000	25,000
Transfer to Facilities Reserve	30,000	30,000	0	0	0
Total Expenses	773,825	806,820	833,343	918,681	935,724
(Surplus) / Deficit	0	0	0	(0)	0
FTE's	8.36	8.36	8.36	9.36	9.36

Tax Levy:

Tax Requisition	(552,885)	(689,593)	(716,072)	(809,775)	(824,639)
Residential Tax Rate (per \$1000 of assessment)	0.0140	0.0168	0.0169	0.0186	0.0184

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer from Facilities Reserve	0	(100,000)	0	0	0
Capital Financing	0	(300,000)	0	0	0
Sale of Asset	(8,000)	0	0	0	(3,000)
Transfer From Reserves	(20,000)	(28,000)	(24,000)	0	(28,000)
Total Revenue	(28,000)	(428,000)	(24,000)	0	(31,000)
Expenses					
Vehicles	28,000	28,000	24,000	0	31,000
Replace Dog Pound	0	400,000 b,c	0	0	0
Total Expenses	28,000	428,000	24,000	0	31,000
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(8,396)	(5,003)	(5,624)	(30,736)	(27,791)
Facilities Reserve Balance at Y/E	(71,251)	(2,676)	(2,729)	(2,784)	(2,840)

Notes

- Increases: Payroll (\$31.5k), Supplies (\$7.5k), Vehicle Operations (\$6k), Agent Collection Fees (\$4.7k), Legal (\$4).
- Still awaiting a decision from the City of Kelowna with regard to the possible relocation of the dog pound.
- New Dog Pound debt - 10 years at 5.5%.
- Add 1 FTE to account for additional dog population.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 049 -- Prohibited Animal Control

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	0	(1,472)	(1,503)	(1,534)	(1,565)
Tax Requisition - Peachland	0	(63)	(65)	(66)	(67)
Tax Requisition - Westside	0	(363)	(370)	(377)	(385)
Tax Req - EA Cent Ok. West	0	(57)	(59)	(60)	(61)
Previous Year's Surplus/Deficit	(2,188)	0	(0)	0	0
Administration OH	121	149	155	158	161
Total Revenue	(2,067)	(1,806)	(1,842)	(1,879)	(1,917)
Expenses:					
Operations	2,067	1,806	1,842	1,879	1,917
Total Expenses	2,067	1,806	1,842	1,879	1,917
(Surplus) / Deficit	0	(0)	0	0	0
FTE's					
	0.01	0.01	0.01	0.01	0.01
Tax Levy:					
Tax Requisition	0	(1,955)	(1,997)	(2,037)	(2,078)
Residential Tax Rate (per \$1000 of assessment)	0.0000	0.0001	0.0001	0.0001	0.0001

Notes

Complaint driven.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 105 -- Enforcement of Noise Bylaws

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Westside	(1,779)	(3,305)	(3,375)	(3,442)	(3,511)
Tax Req - EA Cent Ok. West	(187)	(347)	(354)	(361)	(369)
Tax Req - EA Cent Ok East	(227)	(423)	(432)	(440)	(449)
Previous Year's Surplus/Deficit	(4,337) a	0	0	(0)	0
Administration OH	190	194	202	206	210
Total Revenue	(6,340)	(3,881)	(3,959)	(4,038)	(4,119)
Expenses:					
Operations	6,340	3,881 b	3,959	4,038	4,119
Total Expenses	6,340	3,881	3,959	4,038	4,119
(Surplus) / Deficit	0	0	(0)	0	(0)
FTE's	0.03	0.03	0.03	0.03	0.03
Tax Levy:					
Tax Requisition	(2,193) a	(4,075)	(4,161)	(4,243)	(4,329)
Residential Tax Rate (per \$1000 of assessment)	0.0006	0.0010	0.0010	0.0010	0.0010
Reserve Fund Balance at Y/E	(97)	(99)	(101)	(103)	(105)

Notes

Complaint driven.

a. Requisition decreases because of surplus.

b. Legal fees are less. For 2008 there are 2 known court cases.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 106 -- Enforcement of Unsightly / Untidy Premises Bylaws

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Sale of Services - Contract	(3,450)	(3,450)	(3,519)	(3,589)	(3,661)
Tax Requisition - Westside	(17,286)	(16,908)	(17,298)	(17,645)	(17,998)
Tax Req - EA Cent Ok. West	(1,814)	(1,775)	(1,816)	(1,852)	(1,889)
Tax Req - EA Cent Ok East	(2,210)	(2,162)	(2,212)	(2,256)	(2,301)
Previous Year's Surplus/Deficit	1,717	0	(0)	0	0
Administration OH	2,382	3,169	3,297	3,363	3,430
Total Revenue	(20,661)	(21,126)	(21,548)	(21,979)	(22,419)
Expenses:					
Operations	20,661	21,126	21,549	21,979	22,419
Total Expenses	20,661	21,126	21,549	21,979	22,419
(Surplus) / Deficit	0	(0)	0	0	0
FTE's					
	0.25	0.25	0.25	0.25	0.25
Tax Levy:					
Tax Requisition	(21,310)	(20,845)	(21,326)	(21,753)	(22,188)
Residential Tax Rate (per \$1000 of assessment)	0.0055	0.0052	0.0052	0.0052	0.0051
Reserve Fund Balance at Y/E					
	(447)	(456)	(465)	(474)	(484)

Notes

Complaint driven.
City of Kelowna is not participating in this function any longer. Costs reduced.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 115 -- Enforcement of Noxious Insect Control Bylaws

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Kelowna	(14,266)	(13,605)	(13,877)	(14,155)	(14,438)
Tax Requisition - Peachland	(302)	(566)	(579)	(587)	(596)
Tax Requisition - Lake Country	(684)	(1,283)	(1,312)	(1,332)	(1,351)
Tax Requisition - Westside	(1,726)	(3,240)	(3,312)	(3,362)	(3,412)
Tax Req - EA Cent Ok. West	(274)	(514)	(526)	(534)	(541)
Tax Req - EA Cent Ok East	(188)	(353)	(361)	(366)	(372)
Previous Year's Surplus/Deficit	(2,679)	0	(0)	0	(0)
Administration OH	1,748	2,343	2,437	2,486	2,536
Total Revenue	(18,371)	(17,218)	(17,530)	(17,849)	(18,174)
Expenses:					
Operations	15,171	15,618	15,930	16,249	16,574
Transfer to Reserves	3,200	1,600	1,600	1,600	1,600
Total Expenses	18,371	17,218	17,530	17,849	18,174
(Surplus) / Deficit	0	(0)	0	(0)	(0)
FTE's	0.39	0.39	0.39	0.39	0.39
Tax Levy:					
Tax Requisition	(3,174)	(5,956)	(6,090)	(6,181)	(6,272)
Residential Tax Rate (per \$1000 of assessment)	0.0003	0.0005	0.0005	0.0005	0.0004

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Sale of Asset	0	0	0	0	0
Transfer From Reserves	0	(5,000)	0	0	0
Total Revenue	0	(5,000)	0	0	0
Expenses					
Vehicles	0	5,000 ^a	0	0	0
Total Expenses	0	5,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(5,135)	(1,738)	(3,372)	(5,040)	(6,741)

Notes

Complaint driven.

a. One fifth of vehicle (cost shared with 116 -- Noxious Weed Control)

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 116 -- Enforcement of Noxious Weed Control Bylaw

Department: Development Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Sale of Services	(15,728)	(12,000)	(12,240)	(12,485)	(12,734)
Tax Requisition - Kelowna	(57,597)	(68,770)	(70,651)	(72,016)	(73,407)
Tax Requisition - Peachland	(2,475)	(2,955)	(3,036)	(3,094)	(3,154)
Tax Requisition - Lake Country	(5,609)	(6,698)	(6,881)	(7,014)	(7,149)
Tax Requisition - Westside	(13,591)	(16,910)	(17,373)	(17,708)	(18,051)
Tax Req - EA Cent Ok. West	(2,809)	(3,353)	(3,445)	(3,512)	(3,580)
Previous Year's Surplus/Deficit	(7,242)	0	0	0	0
Administration OH	10,544	14,046	14,613	14,906	15,204
Total Revenue	(94,507)	(96,640)	(99,013)	(100,923)	(102,871)
Expenses:					
Operations	91,507 ^a	93,640	95,513	97,423	99,372
Transfer to Reserves	3,000	3,000	3,500	3,500	3,500
Total Expenses	94,507	96,640	99,013	100,923	102,872
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.95	0.95	0.95	0.95	0.95
Tax Levy:					
Tax Requisition	(82,081)	(98,686)	(101,386)	(103,344)	(105,341)
Residential Tax Rate (per \$1000 of assessment)	0.0021	0.0024	0.0024	0.0024	0.0024

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Sale of Asset	0	(4,000)	0	0	0
Transfer From Reserves	0	(13,000)	0	0	0
Total Revenue	0	(17,000)	0	0	0
Expenses					
Vehicles	0	17,000	0	0	0
Total Expenses	0	17,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(12,391)	(2,379)	(5,927)	(9,545)	(13,236)

Notes

Complaint driven.
a. Four fifths of vehicle cost (shared with 115 -- Noxious Insect Control.)

PLANNING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 110 -- Regional Planning

Department: Planning Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(86,084)	(108,500)	(108,783)	(108,783)	(108,783)
Tax Requisition - Peachland	(3,699)	(4,662)	(4,674)	(4,674)	(4,674)
Tax Requisition - Lake Country	(8,384)	(10,567)	(10,595)	(10,595)	(10,595)
Tax Requisition - Westside	(21,168)	(26,680)	(26,750)	(26,750)	(26,750)
Tax Req - EA Cent Ok. West	(3,359)	(4,234)	(4,245)	(4,245)	(4,245)
Tax Req - EA Cent Ok East	(2,306)	(2,907)	(2,914)	(2,914)	(2,914)
Previous Year's Surplus/Deficit	(89,044)	0	0	0	0
Administration OH	22,014	20,550	20,961	20,961	20,961
Total Revenue	(192,030)	(137,000)	(137,000)	(137,000)	(137,000)
Expenses:					
Operations	192,030 a,b	137,000 b,c	137,000	137,000	137,000
Total Expenses	192,030	137,000	137,000	137,000	137,000
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.10	0.10	0.10	0.10	0.10
Tax Levy:					
Tax Requisition	(125,000)	(157,550)	(157,961)	(157,961)	(157,961)
Residential Tax Rate (per \$1000 of assessment)	0.0032	0.0038	0.0037	0.0036	0.0035

Notes

- a. Decreases: Contract services \$30k and Payroll \$15k. Contingencies increased.
Contract services include \$30k funding for Agricultural officer.
- b. Includes \$112k for New Proposal re: Planning costs re: crown land referrals, gravel pit permits, OCP's & Rural Land Use Bylaws, Agricultural Land Reserve and Regional Growth Strategy.
- c. Contract Services reduced to \$25k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 111 -- Electoral Area Planning

Department: Planning Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Application Fees/Map Sales	(25,200)	(25,200)	(25,704)	(26,218)	(26,742)
Tax Requisition - Kelowna	(24,393) a	(27,276)	(27,819)	(28,372)	(28,937)
Tax Requisition - Peachland	(1,066) a	(1,192)	(1,216)	(1,240)	(1,265)
Tax Requisition - Lake Country	(2,430) a	(2,725)	(2,780)	(2,835)	(2,891)
Tax Requisition - Westside	(5,992) a	(6,700)	(6,833)	(6,969)	(7,108)
Tax Req - EA Cent Ok. West	(205,722)	(230,027)	(234,606)	(239,277)	(244,041)
Tax Req - EA Cent Ok East	(141,229)	(157,914)	(161,058)	(164,264)	(167,535)
Grants, Other funding, etc.	(22,000)	0	0	0	0
Previous Year's Surplus/Deficit	(21,109) b	(0)	0	(0)	0
Administration OH	46,231	58,570	59,741	60,936	62,155
Total Revenue	(402,910)	(392,465)	(400,275)	(408,239)	(416,364)
Expenses:					
Operations	400,910 c	390,465 d	398,274	406,240	414,365
Transfer to Reserves	2,000	2,000	2,000	2,000	2,000
Total Expenses	402,910	392,465	400,274	408,240	416,365
(Surplus) / Deficit	(0)	0	(0)	0	0
FTE's	3.90	4.00	4.00	4.00	4.00
Tax Levy:					
Tax Requisition	(380,832)	(425,834)	(434,312)	(442,957)	(451,777)
Residential Tax Rate (per \$1000 of assessment)	0.1940 *	0.2086 *	0.2066 *	0.2046 *	0.2026 *
Reserve Fund Balance at Y/E	(8,340)	(10,507)	(12,717)	(14,972)	(17,271)

Notes

- a. City of Kelowna, Peachland, Lake Country, and Westside fringe participation is included.
- b. Split of share of 2007 surplus. The rest went to cost centre 112 -- Planning - District of Westside.
- c. The majority of the old service area is now the District Municipality of Westside (cc 112) .
- d. Special projects completed (Bear Creek Shim & Joe Rich Creek Restoration).

***Tax Rates**

Electoral Areas Rate	0.1940	0.2086	0.2066	0.2046	0.2026
Municipal Rate	0.0009	0.0010	0.0010	0.0010	0.0010

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 112 -- Planning - District of Westside

Department: Planning Services

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Application Fees/Map Sales	(75,500)				
Services - Westside	(678,275)				
Previous Year's Surplus/Deficit	(78,874) a	0	0	0	0
Administration OH	86,117	0	0	0	0
Total Revenue	(746,532)	0	0	0	0
Expenses:					
Operations	746,532	0 c	0	0	0
Total Expenses	746,532	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
FTE's	8.00 b				
Tax Levy:					
Tax Requisition	(678,275)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.1014				
Reserve Fund Balance at Y/E	(39,951)	(40,750)	(41,565)	(42,397)	(43,245)

Notes

- a. Split of share of 2007 surplus from cost centre 111 -- Electoral Area Planning (RDCO)
- b. It is felt that staffing levels are too low, but recruitment has been put on hold. To operated at budgeted 2007 levels, 3 more staff should be added.
- c. Assumes District Municipality of Westside will take over this function in 2009.

HUMAN RESOURCES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 005 - Human Resources

Department: Human Resources

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Previous Year's Surplus/Deficit	(26,548)	0	0	0	0
Administration OH	(257,456)	(211,184)	(215,408)	(219,716)	(224,110)
Total Revenue	(284,004)	(211,184)	(215,408)	(219,716)	(224,110)
Expenses:					
Operations	284,004 a	211,184 b	215,408	219,716	224,110
Total Expenses	284,004	211,184	215,408	219,716	224,110
(Surplus) / Deficit	0	0	0	0	0
FTE's	2.65	2.15	2.15	2.15	2.15

Notes

- a. Increases for payroll and legal costs.
- b. Reduced staffing and costs.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 015 - Westside Community Policing Office

Department: Human Resources

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Office Rentals	(89,305)	0	0	0	0
Previous Year's Surplus/Deficit	(17,967)	0	0	0	0
Administration OH	7,388	0	0	0	0
Total Revenue	(99,884)	0	0	0	0
Expenses:					
Operations	99,884 a	0 b	0	0	0
Total Expenses	99,884	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	(8,000,000)	0	0	0	0
Total Revenue	(8,000,000)	0	0	0	0
Expenses					
Building	8,000,000 c	0	0	0	0
Total Expenses	8,000,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0

Notes

This is cost recovery.

a. Funded by rental income from RCMP.

b. Assumes District Municipality of Westside will take over this function in 2009.

c. Total policing building project is estimated at \$8.2 million. Debt payments for 2009 onward are estimated to be \$767,370 over 20 years.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 016 - Westside Land and Property Management

Department: Human Resources

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(208,522)	0	0	0	0
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(208,522)	0	0	0	0
Expenses:					
Operations	0	0	0	0	0
Debt Payments	208,522	0 ^a	0	0	0
Total Expenses	208,522	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(208,522)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.0339				
Maximum Tax Rate	0.1400				

Notes

a. Assumes District Municipality of Westside will take over this function in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 031 -- 911 Emergency Number

Department: Human Resources

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(4,598) a	(7,037)	(7,187)	(7,322)	(6,882)
Direct Program Revenues	(671,862) b	(833,450)	(851,193)	(867,207)	(815,103)
Tax Requisition - Kelowna	(114,846)	(175,988)	(179,734)	(183,116)	(172,114)
Tax Requisition - Peachland	(4,934)	(7,562)	(7,723)	(7,868)	(7,395)
Tax Requisition - Lake Country	(11,185)	(17,140)	(17,505)	(17,834)	(16,763)
Tax Requisition - Westside	(28,240)	(43,275)	(44,196)	(45,028)	(42,322)
Tax Req - EA Cent Ok. West	(4,482)	(6,867)	(7,014)	(7,146)	(6,716)
Tax Req - EA Cent Ok East	(3,077)	(4,715)	(4,815)	(4,905)	(4,611)
Previous Year's Surplus/Deficit	(186,857)	0	(0)	(0)	(0)
Administration OH	99,594	134,300	139,726	142,520	145,371
RCMP Recovery	(33,600)	(33,600)	(33,600)	(33,600)	(33,600)
Total Revenue	(964,087)	(995,334)	(1,013,241)	(1,031,506)	(960,135)
Expenses:					
Operations	864,087 a	895,334	913,241	931,505	950,136
Transfer to Capital Facility Reserves	100,000	100,000	100,000	100,000	10,000
Total Expenses	964,087	995,334	1,013,241	1,031,505	960,136
(Surplus) / Deficit	0	(0)	(0)	(0)	0
FTE's	15.00	15.00	15.00	15.00	15.00
Tax Levy:					
Tax Requisition	(166,764)	(255,547)	(260,987)	(265,897)	(249,921)
Residential Tax Rate (per \$1000 of assessment)	0.0042	0.0062	0.0062	0.0061	0.0056
Equip. Reserve Fund Balance at Y/E	(2,864)	(2,921)	(2,980)	(3,039)	(3,100)
Cap. Facil. Reserve Balance at Y/E	(223,599)	(328,070)	(434,632)	(543,325)	(564,191)

Notes

- a. Shift from contract cost to full-time salaried employees. Adding 4 staff in June.
b. Other participants are RDCK, RDEK, RDKB, RDOS, RDNO, RDCS. (RDCK, RDEK, RDKB became participants in late 2004.) The TNRD joined in 2006.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 040 -- Crime Stoppers

Department: Human Resources

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(6,048) a	(6,325)	(6,468)	(6,597)	(6,729)
Tax Requisition - Kelowna	(150,945)	(158,166)	(161,751)	(164,986)	(168,284)
Tax Requisition - Peachland	(6,486)	(6,796)	(6,950)	(7,089)	(7,231)
Tax Requisition - Lake Country	(14,701)	(15,404)	(15,753)	(16,068)	(16,390)
Tax Requisition - Westside	(37,117)	(38,893)	(39,774)	(40,569)	(41,381)
Tax Req - EA Cent Ok. West	(5,890)	(6,172)	(6,312)	(6,438)	(6,567)
Tax Req - EA Cent Ok East	(4,044)	(4,237)	(4,333)	(4,420)	(4,508)
Previous Year's Surplus/Deficit	2,721	0	0	(0)	(0)
Administration OH	23,013	30,782	32,025	32,666	33,319
Total Revenue	(199,497)	(205,211)	(209,316)	(213,502)	(217,772)
Expenses:					
Operations	199,497 a	205,211	209,315	213,502	217,772
Total Expenses	199,497	205,211	209,315	213,502	217,772
(Surplus) / Deficit	0	0	(0)	(0)	(0)
FTE's	2.85	2.85	2.85	2.85	2.85
Tax Levy:					
Tax Requisition	(219,183)	(229,668)	(234,873)	(239,570)	(244,361)
Residential Tax Rate (per \$1000 of assessment)	0.0055	0.0056	0.0056	0.0055	0.0055

Notes

a. Payroll increases \$10k, offset by reduced vehicle operations of \$4k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 041 -- Victims Services

Department: Human Resources

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(6,090) a	(8,148)	(7,867)	(8,058)	(8,252)
Tax Requisition - Kelowna	(152,096)	(203,775)	(196,734)	(201,508)	(206,377)
Tax Requisition - Peachland	(6,535)	(8,755)	(8,453)	(8,658)	(8,867)
Tax Requisition - Lake Country	(14,813)	(19,846)	(19,160)	(19,625)	(20,100)
Tax Requisition - Westside	(37,400)	(50,108)	(48,376)	(49,550)	(50,748)
Tax Req - EA Cent Ok. West	(5,935)	(7,952)	(7,677)	(7,863)	(8,053)
Tax Req - EA Cent Ok East	(4,074)	(5,459)	(5,270)	(5,398)	(5,529)
Previous Year's Surplus/Deficit	(6,390)	0	0	(0)	(0)
Administration OH	30,588	47,830	47,265	48,210	49,174
Province - Min of Public Safety & Solicitor General	(67,650)	(67,650)	(67,650)	(67,650)	(67,650)
Total Revenue	(270,395)	(323,864)	(313,922)	(320,100)	(326,402)
Expenses:					
Operations	265,395 a	318,864 b	308,921 c	315,100	321,402
Transfer to Reserves	5,000	5,000	5,000	5,000	5,000
Total Expenses	270,395	323,864	313,921	320,100	326,402
(Surplus) / Deficit	0	0	(0)	(0)	(0)
FTE's	3.41	3.91	4.41	4.41	4.41
Tax Levy:					
Tax Requisition	(220,853)	(295,895)	(285,670)	(292,602)	(299,674)
Residential Tax Rate (per \$1000 of assessment)	0.0056	0.0072	0.0068	0.0067	0.0067

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	0	(25,000)	0	0	0
Total Revenue	0	(25,000)	0	0	0
Expenses					
Vehicles	0	25,000	0	0	0
Total Expenses	0	25,000	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(35,851)	(16,068)	(21,389)	(26,817)	(32,353)

Notes

a. Payroll increases \$23.7k including increasing hours of 2 employees.

b. \$15,000 for new Westside office costs: volunteer training and appreciation, computer, office furnishings, and \$25,000 for 1/2 year payroll for hiring new person when new policing building opens.

4/8/2008. Adding remainder of salary for the full year for the person hired in the previous year for the new policing building.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 042 -- Crime Prevention & Alarm Control

Department: Human Resources

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
RDCO Crime Prevention Share of Alarm Control Revenue	(16,902)	(13,425)	(13,694)	(13,967)	(14,247)
Tax Requisition - Peachland	(11,435)	(13,508)	(14,467)	(14,756)	(15,052)
Tax Requisition - Lake Country	(25,919)	(30,619)	(32,793)	(33,449)	(34,118)
Tax Requisition - Westside	(65,440)	(77,306)	(82,795)	(84,451)	(86,140)
Tax Req - EA Cent Ok. West	(10,385)	(12,268)	(13,139)	(13,402)	(13,670)
Tax Req - EA Cent Ok East	(7,129)	(8,422)	(9,020)	(9,200)	(9,384)
Previous Year's Surplus/Deficit	(10,608)	0	0	(0)	0
Administration OH	25,838	34,382	42,318	43,165	44,028
Alarm Licenses	(150,000)	(150,000)	(153,000)	(156,060)	(159,181)
Total Revenue	(271,980)	(271,166)	(276,589)	(282,121)	(287,764)
Expenses:					
Operations	271,980	271,166	276,589	282,121	287,764
Total Expenses	271,980	271,166	276,589	282,121	287,764
(Surplus) / Deficit	0	0	(0)	0	(0)
FTE's	2.18	2.18	2.18	2.18	2.18
Tax Levy:					
Tax Requisition	(120,308)	(142,123)	(152,214)	(155,258)	(158,364)
Residential Tax Rate (per \$1000 of assessment)	0.0098	0.0111	0.0116	0.0115	0.0113
Maximum Tax Rate	0.0315				

Notes

- a. Includes the Alarm Control function
- b. Alarm Control: Anticipated Surplus sharing to Kelowna \$31k and RDCO \$16.9 now shown as expenses. Crime Prevention: Increase for graffiti eradication \$10.8k, and vehicle operations \$6.5k (now operating 2 vehicles).

FINANCE

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 003 -- Finance

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Interest	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)
Previous Year's Surplus/Deficit	(269,844)	0	0	0	0
Administration OH	(614,623)	(576,530)	(562,947)	(574,592)	(586,469)
Sundry Sales	(11,271)	(4,300)	(4,300)	(4,300)	(4,300)
Total Revenue	(995,738)	(630,830)	(617,247)	(628,892)	(640,769)
Expenses:					
Operations	892,203 a	570,830 c	582,247	593,892	605,769
Debt Payments	43,535	25,000	25,000	25,000	25,000
Transfer to Reserves	60,000	35,000	10,000	10,000	10,000
Total Expenses	995,738	630,830	617,247	628,892	640,769
(Surplus) / Deficit	0	0	0	0	0
FTE's	9.50	4.50	4.50	4.50	4.50

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	(50,000)	(10,000)	(10,000)	(150,000)	(10,000)
Total Revenue	(50,000)	(10,000)	(10,000)	(150,000)	(10,000)
Expenses					
Servers & Computer Equipment	0	10,000	10,000	150,000	10,000
Software	50,000 b	0	0	0	0
Total Expenses	50,000	10,000	10,000	150,000	10,000
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(275,061)	(305,362)	(311,269)	(174,495)	(177,785)
Insurance Reserve Balance at Y/E	(2,740,001)	(2,794,801)	(2,850,697)	(2,907,710)	(2,965,865)

Notes

- a. Increases for payroll, audit and training costs.
- b. Asset Management Software.
- c. Reduced staffing and expenses as District of Westside municipality begins full operations.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 083 -- Westside Transit Services

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Transit Rider Fees	(530,000) a	(600,000)	(662,000)	(725,240)	(789,745)
Tax Requisition - Peachland	(69,000)	(69,000)	(69,000)	(69,000)	(69,000)
Tax Requisition - Westside	(1,355,309)	(1,573,163)	(1,822,050)	(1,988,411)	(2,158,098)
Tax Req - EA Cent Ok. West	(22,807)	(26,473)	(30,661)	(33,461)	(36,316)
Previous Year's Surplus/Deficit	24,758	0	0	0	(0)
Administration OH	61,301	109,626	124,255	136,940	149,879
Services - WFN	(248,203)	(286,186)	(329,591)	(358,603)	(388,196)
Total Revenue	(2,139,260)	(2,445,196)	(2,789,046)	(3,037,774)	(3,291,476)
Expenses:					
Operations	2,039,260 a	2,192,525 b	2,436,376 b	2,685,103 b	2,938,805 b
Debt Payments	0	252,671	252,671	252,671	252,671
Transfer to Reserves	100,000	0	100,000	100,000	100,000
Total Expenses	2,139,260	2,445,196	2,789,047	3,037,774	3,291,476
(Surplus) / Deficit	0	0	0	(0)	0

Tax Levy:

Tax Requisition	(1,447,116)	(1,668,636)	(1,921,711)	(2,090,872)	(2,263,414)
Residential Tax Rate	0.2286 c	0.2555 c	0.2874 c	0.3045 c	0.3208 c
(per \$1000 of assessment)					
Maximum Tax Rate	0.4100				

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Capital Financing	(2,700,000)	0	0	0	0
Transfer From Reserves	(300,000)	0	0	0	0
Total Revenue	(3,000,000)	0	0	0	0
Expenses					
Bus Exchanges	3,000,000	0	0	0	0
Total Expenses	3,000,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(2,508)	(2,559)	(102,610)	(204,662)	(308,755)

Notes

Service levels, costs and rates continue to be reviewed by Transportation and Transit Committee.

- a. Increased costs for increased service, offset by increased rider fees.
- b. Adding estimated \$200,000 per year for additional operating costs, BRT

BRT Capital Costs are still being reviewed and have not been presented here. Timing and funding has not yet been determined.

	2008	2009	2010	2011	2012
Tax Breakdown					
*Westside Requisition	(1,355,309)	(1,573,163)	(1,822,050)	(1,988,411)	(2,158,098)
**Westside Tax Rate	0.2286	0.2555	0.2874	0.3045	0.3208
*Electoral Area Central Okanagan					
West Requisition	(22,807)	(26,473)	(30,661)	(33,461)	(36,316)
** EA Central Ok West Tax Rate	0.2286	0.2555	0.2874	0.3045	0.3208
*Peachland Requisition					
Peachland Requisition	(69,000)	(69,000)	(69,000)	(69,000)	(69,000)
**Peachland Tax Rate	0.0587	0.0568	0.0552	0.0536	0.052

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 084 -- Handi-Dart Transit

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - WFN	(23,427)	(23,984)	(24,487)	(24,977)	(25,476)
Tax Requisition - Westside	(131,882)	(135,000)	(137,831)	(140,588)	(143,400)
Tax Req - EA Cent Ok. West	(2,255)	(2,308)	(2,357)	(2,404)	(2,452)
Previous Year's Surplus/Deficit	(302)	0	0	0	0
Administration OH	4,608	7,681	7,991	8,151	8,314
Total Revenue	(153,258)	(153,612)	(156,684)	(159,818)	(163,015)
Expenses:					
Operations	153,258	153,612	156,684	159,818	163,014
Total Expenses	153,258	153,612	156,684	159,818	163,014
(Surplus) / Deficit	0	0	0	0	(0)

Tax Levy:

Tax Requisition	(134,137)	(137,308)	(140,188)	(142,992)	(145,852)
Residential Tax Rate (per \$1000 of assessment)	0.0226	0.0223	0.0221	0.0219	0.0217
Maximum Tax Rate	0.1000				

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 085 -- Ellison Transit Services

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Transit Rider Fees	(3,500)	(3,500)	(3,570)	(3,641)	(3,714)
Tax Req - EA Cent Ok East	(11,877)	(12,421)	(12,685)	(12,939)	(13,198)
Previous Year's Surplus/Deficit	(204)	0	0	0	0
Administration OH	450	758	789	805	821
Total Revenue	(15,131)	(15,163)	(15,466)	(15,776)	(16,091)
Expenses:					
Operations	15,131	15,163	15,466	15,776	16,091
Total Expenses	15,131	15,163	15,466	15,776	16,091
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition	(11,877)	(12,421)	(12,685)	(12,939)	(13,198)
Residential Tax Rate (per \$1000 of assessment)	0.0574	0.0648	0.0643	0.0637	0.0631
Maximum Tax Rate	0.2400				

Notes

REGIONAL DISTRICT OF CENTRAL OKANAGAN

FISCAL SERVICES

The following budgets have no program plans or measures because they are simply financing, or transfers of funds to other organizations to provide services for the Central Okanagan, or financing:

- 025 -- Tamarack Fire Department
- 101 -- Okanagan Basin Water Board
- 131 -- Winfield Letters Patent
- 171 -- Okanagan Regional Library
- 181 -- Brown Road Sidewalks
- 189 -- Fiscal - Member Municipal
- DCC -- Development Cost Charges
- 502 -- Capital Facilities Reserve Fund

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 025 -- Tamarack Fire

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Parcel Tax	(29,275)	(29,275)	0	0	0
Total Revenue	(29,275)	(29,275)	0	0	0
Expenses:					
Debt Payments	29,275	29,275	0	0	0
Total Expenses	29,275	29,275	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(29,275)	(29,275)	0	0	0
Parcel Tax Rate	236.09	236.09			

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 101 -- Okanagan Basin Water Board

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
WFN	(54,554)	(55,845)	(56,954)	(58,085)	(59,239)
Tax Requisition - Kelowna	(1,362,523)	(1,396,589)	(1,424,318)	(1,452,605)	(1,481,457)
Tax Requisition - Peachland	(58,542)	(60,006)	(61,198)	(62,413)	(63,652)
Tax Requisition - Lake Country	(132,700)	(136,017)	(138,718)	(141,473)	(144,283)
Tax Requisition - Westside	(335,040)	(343,417)	(350,236)	(357,191)	(364,285)
Tax Req - EA Cent Ok. West	(53,170)	(54,498)	(55,580)	(56,684)	(57,809)
Tax Req - EA Cent Ok East	(36,500)	(37,413)	(38,156)	(38,913)	(39,686)
Previous Year's Surplus/Deficit	(10,191)	0	(0)	(0)	(0)
Administration OH	15,000	15,000	15,000	15,000	15,000
Total Revenue	(2,028,220)	(2,068,785)	(2,110,161)	(2,152,364)	(2,195,412)
Expenses:					
Transfer to O.B.W.B	2,028,220	2,068,785	2,110,161	2,152,364	2,195,411
Total Expenses	2,028,220	2,068,785	2,110,161	2,152,364	2,195,411
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)

Tax Levy:

Tax Requisition	(1,978,475)	(2,027,940)	(2,068,206)	(2,109,279)	(2,151,172)
Residential Tax Rate (per \$1000 of assessment)	0.0497	0.0494	0.0489	0.0485	0.0480

Notes

a. Increased transfer costs.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 131 -- Winfield Letters Patent

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Expenses:					
Transfer to Dist of Lake Country	55,000	55,000	55,000	55,000	55,000
Total Expenses	55,000	55,000	55,000	55,000	55,000
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Residential Tax Rate (per \$1000 of assessment)	0.0020	0.0019	0.0019	0.0018	0.0018
Parcel Tax	0	0	0	0	0

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 171 -- Okanagan Regional Library

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(165,291)	(168,643)	(171,956)	(175,337)	(178,784)
Tax Req - EA Cent Ok East	(113,473)	(115,774)	(118,049)	(120,369)	(122,735)
Previous Year's Surplus/Deficit	(450)	0	0	0	(0)
Administration OH	5,000	5,000	5,000	5,000	5,000
Total Revenue	(274,214)	(279,417)	(285,005)	(290,706)	(296,519)
Expenses:					
Transfer to Library Board	274,214	279,417	285,005	290,705	296,520
Total Expenses	274,214	279,417	285,005	290,705	296,520
(Surplus) / Deficit	0	0	0	(0)	0

Tax Levy:

Tax Requisition	(278,764)	(284,417)	(290,005)	(295,706)	(301,519)
Residential Tax Rate (per \$1000 of assessment)	0.1558	0.1530	0.1514	0.1499	0.1484

General Capital Fund Budgets

Reserve Fund Balance at Y/E	(14,949)	(15,248)	(15,553)	(15,864)	(16,181)
-----------------------------	----------	----------	----------	----------	----------

Notes

a. The majority of the former service area is now the new District Municipality of Westside. See cc 172.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 172 -- Westside Okanagan Regional Library

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(1,035,582)				
Administration OH	0				
Total Revenue	(1,035,582)				
Expenses:					
Transfer to Reserves	11,000				
Transfer to Library Board	1,024,582				
Total Expenses	1,035,582	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(1,035,582)	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.1535				
Reserve Fund Balance at Y/E	(66,855)	(68,192)	(69,556)	(70,947)	(72,366)

Notes

- a. For 2008, the Regional District will do the transfer for the new District Municipality of Westside.
- b. Assumes District Municipality of Westside will take over this function in 2009. In 2009 the electoral area contribution to this service will continue to be made through cc 171.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 181 -- Brown Road Sidewalks

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Parcel Tax - Dist of Westside	(5,279)				
Previous Year's Surplus/Deficit	0				
Total Revenue	(5,279)	0	0	0	0
Expenses:					
Debt Payments	5,279				
Total Expenses	5,279	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Parcel Tax	(5,279)	0	0	0	0
Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00

Notes

- a. For 2008, the Regional District will do the payment for the new District Municipality of Westside.
- b. Assumes District Municipality of Westside will take over this function in 2009.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 189 -- Fiscal-Member Municipal

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
<u>Revenue:</u>					
MFA - Kelowna	(7,306,592)	(7,217,927)	(7,217,927)	(7,217,927)	(7,157,115)
MFA - Peachland	(580,126)	(580,126)	(580,126)	(580,126)	(580,126)
MFA - Lake Country	(1,054,928)	(1,054,928)	(1,054,928)	(1,054,928)	(1,054,928)
MFA - Westside	0	(2,267,150)	(2,267,150)	(2,264,182)	(2,258,903)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(8,941,646)	(11,120,131)	(11,120,131)	(11,117,163)	(11,051,072)
<u>Expenses:</u>					
Debt Payments	8,941,646	11,120,131	11,120,131	11,117,163	11,051,072
Total Expenses	8,941,646	11,120,131	11,120,131	11,117,163	11,051,072
(Surplus) / Deficit	0	0	0	0	0

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: DCC -- Development Cost Charges

Department: Finance

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Sewer DCC's	(1,600,000)	(1,600,000)	(1,400,000)	(1,400,000)	(1,400,000)
Previous Year's Surplus/Deficit	0	0	0	0	0
East Trunk DCC's	(175,000)	(150,000)	(150,000)	(150,000)	(150,000)
Westside Parks DCC's	(750,000) c	50,000 d	50,000	50,000	50,000
Total Revenue	(2,525,000)	(1,700,000)	(1,500,000)	(1,500,000)	(1,500,000)
Expenses:					
Transfer to DCC Reserve	2,525,000	1,700,000	1,500,000	1,500,000	1,500,000
Total Expenses	2,525,000	1,700,000	1,500,000	1,500,000	1,500,000
(Surplus) / Deficit	0	0	0	0	0
East Trunk Sewer Line DCC Reserve	(790,913) a	(956,731)	(1,125,866)	(1,298,383)	(1,474,351)
Westside Parks Dev. DCC Reserve	(302,081) b	(358,122)	(415,285)	(473,591)	(533,062)
Westside Muni Parks DCC Reserve	(2,288,488)	0 d	0	0	0
Westside Sewer Plant DCC Reserve	(6,233,359) a	(7,833,359)	(9,390,026)	(10,977,827)	(11,832,383)

Notes

- a. See Engineering Program 401 -- Westside Sewer System for usage of DCC reserves.
- b. See Parks & Recreation Program 143 & 145 -- Westside Parks for usage of DCC reserves.
- c. Assuming \$700,000 for Westside Municipal Parks and \$50,000 for Westside RDCO Parks.
- d. Municipal amount no longer included.

ADMINISTRATION

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 002 -- Administration

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Sundry Sales & Office Rentals	(925)	(1,000)	(1,020)	(1,040)	(1,061)
Grants	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)
Previous Year's Surplus/Deficit	(278,284)	0	0	0	0
Administration OH	(822,416)	(575,643)	(588,096)	(600,798)	(613,754)
Total Revenue	(1,173,625)	(648,643)	(661,116)	(673,838)	(686,815)
Expenses:					
Operations	958,625 a	623,643 b	636,116	648,838	661,815
Transfer to Reserves	75,000	25,000	25,000	25,000	25,000
Transfer to Capital	140,000	0	0	0	0
Total Expenses	1,173,625	648,643	661,116	673,838	686,815
(Surplus) / Deficit	0	0	0	0	0
FTE's	6.00	3.25	3.25	3.25	3.25

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	0	0	0	0	0
Transfer From Revenue Fund	(140,000)	0	0	0	0
Total Revenue	(140,000)	0	0	0	0
Expenses					
Improvements	140,000	0	0	0	0
Repaint & Carpet Replacement	0	0 c	0	0	0
Total Expenses	140,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(399,840)	(432,837)	(466,494)	(500,824)	(535,840)

Notes

- a. Reduced costs for Payroll, office supplies, grounds maintenance, and contract services. Records management on hold.
- b. Reduced staffing and expenses as District of Westside municipality begins full operations.
- c. If this KLO building continues to be used, the building will need to be repainted and recarpeted (estimated costs of \$163,000 as it is now).

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 006 -- Information Systems

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
GIS Services / Sundry Sales	0	0	0	0	0
Previous Year's Surplus/Deficit	(264,781)	0	0	0	0
Administration OH	(533,492)	(499,949)	(509,148)	(518,531)	(528,102)
Total Revenue	(798,273)	(499,949)	(509,148)	(518,531)	(528,102)
Expenses:					
Operations	672,013 a	423,676 c	432,150	440,793	449,608
Transfer to Reserves	0	40,000	40,000	40,000	40,000
Transfer to Capital	126,260 b	36,273 b	36,998 b	37,738 b	38,493 b
Total Expenses	798,273	499,949	509,148	518,531	528,102
(Surplus) / Deficit	0	0	0	0	0
FTE's	5.00	3.00 c	3.00	3.00	3.00

General Capital Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue					
Transfer From Reserves	0	(80,000)	(90,000)	(25,000)	(55,000)
Transfer From Revenue Fund	(126,260)	(36,273)	(36,998)	(37,738)	(38,493)
Total Revenue	(126,260)	(116,273)	(126,998)	(62,738)	(93,493)
Expenses					
Servers & Network Infrastructure	0	80,000 d	90,000 e	0	0
Software Lic Upg / Disaster Recov	0	0	0	25,000 f	55,000 g
Computer Wkstns (Purch & Repl)	126,260 b	36,273 b	36,998 b	37,738 b	38,493 b
Total Expenses	126,260	116,273	126,998	62,738	93,493
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(162,741)	(124,396)	(75,084)	(91,085)	(76,807)

Notes

- a. Decreases: Payroll (\$27k), Training (\$8k), Telephone (\$15k), GIS (\$28k), Software (\$25.7k), Equip. Rep & Mtce (\$58.6k), Security Services (\$5k). Equipment (\$126k) now capitalized.
- b. Capitalization of workstation replacement to meet new PSAB reporting requirements for next year.
- c. Anticipate change from supporting approximately 170 systems to 50 in 2009 and reduction from 5 to 3 staff. Includes GIS at this time.
- d. Network Infrastructure and Server Upgrades
- e. SAN Infrastructure Upgrade
- f. Software License Upgrade
- g. Disaster Recovery Infrastructure

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 007 -- Electoral Areas

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(3,703)	(12,596)	(12,860)	(13,118)	(13,380)
Tax Req - EA Cent Ok East	(2,542)	(8,648)	(8,829)	(9,005)	(9,185)
Previous Year's Surplus/Deficit	(43,118)	0	(0)	(0)	(0)
Administration OH	1,440	1,012	1,052	1,074	1,095
Total Revenue	(47,923)	(20,232)	(20,637)	(21,050)	(21,470)
Expenses:					
Operations	47,923 ^a	20,232	20,637	21,049	21,470
Total Expenses	47,923	20,232	20,637	21,049	21,470
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)
Tax Levy:					
Tax Requisition	(6,245)	(21,244)	(21,689)	(22,123)	(22,565)
Residential Tax Rate (per \$1000 of assessment)	0.0035	0.0114	0.0113	0.0112	0.0111

Notes

a. Reductions for remuneration, travel, UBCM, OMMA dues, and GIS Contract Services due to Westside Incorporation.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 008 -- Westside Regional Office

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	0	(6,668)	(6,807)	(6,943)	(7,082)
Previous Year's Surplus/Deficit	(19,097)	0	0	0	0
Administration OH	196	318	330	337	344
Total Revenue	(18,901)	(6,350)	(6,477)	(6,607)	(6,739)
Expenses:					
Operations	18,901 a	6,350 b	6,477	6,607	6,739
Total Expenses	18,901	6,350	6,477	6,607	6,739
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	0	(6,668)	(6,807)	(6,943)	(7,082)
Residential Tax Rate (per \$1000 of assessment)	0.0000	0.0060	0.0060	0.0059	0.0059

Notes

- a. No longer includes Chamber of Commerce office space, and remuneration is now for 1 director only.
- b. No longer includes fees for Chamber of Commerce to collect payments.

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 009 -- Central Okanagan East Electoral Area

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(5,208)	(6,425)	(6,560)	(6,691)	(6,825)
Previous Year's Surplus/Deficit	(987)	0	0	0	0
Administration OH	181	306	318	325	331
Total Revenue	(6,014)	(6,119)	(6,241)	(6,366)	(6,494)
Expenses:					
Operations	6,014	6,119	6,241	6,366	6,494
Total Expenses	6,014	6,119	6,241	6,366	6,494
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(5,208)	(6,425)	(6,560)	(6,691)	(6,825)
Residential Tax Rate (per \$1000 of assessment)	0.0071	0.0085	0.0084	0.0083	0.0083

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 050 -- Transportation Demand Management

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(188,082)	(237,394)	(242,437)	(247,285)	(252,231)
Tax Requisition - Westside	(46,249)	(58,375)	(59,614)	(60,807)	(62,023)
Tax Req - EA Cent Ok. West	(7,340)	(9,264)	(9,460)	(9,650)	(9,843)
Tax Req - EA Cent Ok East	(5,038)	(6,359)	(6,495)	(6,624)	(6,757)
Previous Year's Surplus/Deficit	(58,294)	0	0	0	0
Administration OH	8,899	14,750	15,431	15,740	16,055
Total Revenue	(296,104)	(296,642)	(302,575)	(308,626)	(314,799)
Expenses:					
Operations	296,104 ^a	296,642	302,575	308,626	314,799
Total Expenses	296,104	296,642	302,575	308,626	314,799
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(246,709)	(311,392)	(318,006)	(324,366)	(330,854)
Residential Tax Rate (per \$1000 of assessment)	0.0069	0.0084	0.0083	0.0082	0.0082

Notes

a. Includes \$40,000 for Traffic Safety Officer.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 102 -- Air Quality Service

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Lake Country	(10,743)	(10,949)	(10,949)	(10,949)	(10,949)
Tax Requisition - Kelowna	(110,303)	(112,426)	(112,426)	(112,426)	(112,426)
Tax Requisition - Peachland	(4,739)	(4,831)	(4,831)	(4,831)	(4,831)
Tax Requisition - Westside	(27,123)	(27,645)	(27,645)	(27,645)	(27,645)
Tax Req - EA Cent Ok. West	(4,304)	(4,387)	(4,387)	(4,387)	(4,387)
Tax Req - EA Cent Ok East	(2,955)	(3,012)	(3,012)	(3,012)	(3,012)
Previous Year's Surplus/Deficit	2	0	0	0	0
Administration OH	4,665	7,750	7,750	7,750	7,750
Total Revenue	(155,500)	(155,500)	(155,500)	(155,500)	(155,500)
Expenses:					
Operations	155,500	155,500	155,500	155,500	155,500
Total Expenses	155,500	155,500	155,500	155,500	155,500
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(149,424)	(152,301)	(152,301)	(152,301)	(152,301)
Residential Tax Rate (per \$1000 of assessment)	0.0040	0.0040	0.0039	0.0038	0.0036

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 117 -- Sterile Insect Release Program

Department: Administration

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(664,314)	(690,660)	(712,661)	(735,104)	(757,995)
Tax Requisition - Peachland	(29,109)	(30,264)	(31,228)	(32,211)	(33,214)
Tax Requisition - Lake Country	(70,182)	(72,965)	(75,290)	(77,661)	(80,079)
Tax Requisition - Westside	(162,332)	(168,770)	(174,146)	(179,630)	(185,224)
Tax Req - EA Cent Ok. West	(33,301)	(34,622)	(35,725)	(36,850)	(37,997)
Tax Req - EA Cent Ok East	(15,029)	(15,625)	(16,123)	(16,630)	(17,148)
Parcel Tax	(615,457)	(615,457)	(615,457)	(615,457)	(615,457)
Previous Year's Surplus/Deficit	(9,196)	0	0	0	0
Administration OH	15,000	15,000	15,000	15,000	15,000
Total Revenue	<u>(1,583,920)</u>	<u>(1,613,363)</u>	<u>(1,645,630)</u>	<u>(1,678,543)</u>	<u>(1,712,114)</u>
Expenses:					
Transfer to SIR	1,583,920	1,613,363	1,645,630	1,678,543	1,712,114
Total Expenses	<u>1,583,920</u>	<u>1,613,363</u>	<u>1,645,630</u>	<u>1,678,543</u>	<u>1,712,114</u>
(Surplus) / Deficit	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(0)</u>

Tax Levy:

Tax Requisition	<u>(974,267)</u>	<u>(1,012,906)</u>	<u>(1,045,173)</u>	<u>(1,078,086)</u>	<u>(1,111,657)</u>
Residential Tax Rate (per \$1000 of assessment)	<u>0.0451</u>	<u>0.0453</u>	<u>0.0454</u>	<u>0.0454</u>	<u>0.0455</u>
Parcel Tax	<u>(615,457)</u>	<u>(615,457)</u>	<u>(615,457)</u>	<u>(615,457)</u>	<u>(615,457)</u>
Parcel Tax Rate	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Notes

EDC

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 120 -- Economic Development Commission

Department: Economic Development Commission

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(475,000)	(483,768)	(491,701)	(499,792)	(508,047)
Tax Requisition - Peachland	(20,409)	(20,786)	(21,127)	(21,474)	(21,829)
Tax Requisition - Lake Country	(46,262)	(47,115)	(47,888)	(48,676)	(49,480)
Tax Requisition - Westside	(116,801)	(118,957)	(120,908)	(122,898)	(124,927)
Tax Req - EA Cent Ok. West	(18,536)	(18,878)	(19,187)	(19,503)	(19,825)
Tax Req - EA Cent Ok East	(12,725)	(12,960)	(13,172)	(13,389)	(13,610)
Previous Year's Surplus/Deficit	10,058	0	(0)	(0)	0
Administration OH	70,231	91,626	93,128	94,661	96,224
Total Revenue	(609,444)	(610,838)	(620,855)	(631,072)	(641,494)
Expenses:					
Operations	499,444 a, b	500,838 d	510,855	521,072	531,493
Film Commission	110,000 c	110,000	110,000	110,000	110,000
Total Expenses	609,444	610,838	620,855	631,072	641,493
(Surplus) / Deficit	0	(0)	(0)	0	(0)
FTE's	3.00	3.00	3.00	3.00	3.00
Tax Levy:					
Tax Requisition	(689,733)	(702,464)	(713,983)	(725,732)	(737,718)
Residential Tax Rate (per \$1000 of assessment)	0.0174	0.0171	0.0169	0.0167	0.0165
Reserve Fund Balance at Y/E	(164)	(168)	(171)	(174)	(178)

Notes

- a. No funding secured for Agricultural Officer in 2008 (last year received a \$50k grant and expense was \$75k, for net expense to this budget of \$25k. This year the expense is \$30k, or a reduction to the expense side of \$45k)
- b. Increases: Payroll \$13k and Arts& Cultural Service Program \$8k.
- c. Increase for Film Commission.
- d. Removing Agricultural Officer \$30,000.

BOARD

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 001 -- Regional District Board

Department: Board

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(238,481)	(269,188)	(274,989)	(280,489)	(286,099)
Tax Requisition - Peachland	(10,247)	(11,566)	(11,815)	(12,052)	(12,293)
Tax Requisition - Lake Country	(23,226)	(26,217)	(26,782)	(27,318)	(27,864)
Tax Requisition - Westside	(58,642)	(66,193)	(67,619)	(68,971)	(70,351)
Tax Req - EA Cent Ok. West	(9,306)	(10,504)	(10,731)	(10,945)	(11,164)
Tax Req - EA Cent Ok East	(6,389)	(7,210)	(7,367)	(7,514)	(7,664)
Previous Year's Surplus/Deficit	(28,727)	0	(0)	(0)	(0)
Administration OH	22,108	29,790	30,993	31,613	32,245
Total Revenue	(352,910)	(361,088)	(368,310)	(375,676)	(383,190)
Expenses:					
Operations	352,910 a	361,088	368,310	375,676	383,189
Total Expenses	352,910	361,088	368,310	375,676	383,189
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)
Tax Levy:					
Tax Requisition	(346,291)	(390,878)	(399,303)	(407,289)	(415,435)
Residential Tax Rate (per \$1000 of assessment)	0.0087	0.0095	0.0094	0.0094	0.0093
Reserve Fund Balance at Y/E	(12,793)	(13,049)	(13,310)	(13,576)	(13,847)

Notes

a. Reduction in remuneration and travel.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 011 -- Grants - Regional

Department: Board

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Requisition - Kelowna	(125,770)	(141,136)	(141,136)	(141,136)	(141,136)
Tax Requisition - Peachland	(5,164)	(5,824)	(5,824)	(5,824)	(5,824)
Tax Requisition - Lake Country	(14,883)	(14,320)	(14,320)	(14,320)	(14,320)
Tax Requisition - Westside	(35,319)	(39,097)	(39,097)	(39,097)	(39,097)
Tax Requisition - Electoral (All)	0	0	0	0	0
Tax Req - EA Cent Ok. West	(5,657)	(6,257)	(6,257)	(6,257)	(6,257)
Tax Req - EA Cent Ok East	(1,304)	(1,715)	(1,715)	(1,715)	(1,715)
Parcel Tax	0	0	0	0	0
Grants	0	0	0	0	0
Previous Year's Surplus/Deficit	(22,312) a	0	0	0	0
Administration OH	6,128	6,068	6,068	6,068	6,068
Total Revenue	(204,281)	(202,281)	(202,281)	(202,281)	(202,281)
Expenses:					
Grants	204,281 b	202,281	202,281	202,281	202,281
Total Expenses	204,281	202,281	202,281	202,281	202,281
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(188,097)	(208,349)	(208,349)	(208,349)	(208,349)

Notes

- a. Surplus due to a 2005 grant in aid cheque that was not cashed.
- b. Member municipalities and electoral areas decide which grants in aid they wish to participate in, and how much they will contribute .

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 012 -- Grants - Westside Electoral Area

Department: Board

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok. West	(7,000)	(10,500)	(10,500)	(10,500)	(10,500)
Previous Year's Surplus/Deficit	(3,300)	0	0	0	0
Administration OH	300	500	500	500	500
Total Revenue	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Expenses:					
Grants	10,000	10,000	10,000	10,000	10,000
Total Expenses	10,000	10,000	10,000	10,000	10,000
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(7,000)	(10,500)	(10,500)	(10,500)	(10,500)
Residential Tax Rate (per \$1000 of assessment)	0.0066	0.0095	0.0092	0.0090	0.0087

Notes

REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections

Program: 013 -- Grants - Central Okanagan East

Department: Board

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Tax Req - EA Cent Ok East	(3,358)	(6,405)	(6,405)	(6,405)	(6,405)
Previous Year's Surplus/Deficit	(2,925)	0	0	0	0
Administration OH	183	305	305	305	305
Total Revenue	(6,100)	(6,100)	(6,100)	(6,100)	(6,100)
Expenses:					
Grants	6,100	6,100	6,100	6,100	6,100
Total Expenses	6,100	6,100	6,100	6,100	6,100
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	(3,358)	(6,405)	(6,405)	(6,405)	(6,405)
Residential Tax Rate (per \$1000 of assessment)	0.0046	0.0085	0.0082	0.0080	0.0077

Notes

**REGIONAL DISTRICT OF CENTRAL OKANAGAN
2008 - 2012 Five Year Program Budget Projections**

Program: 014 -- Boys & Girls Club Grant in Aid - Electoral

Department: Board

General Revenue Fund Budgets

	2008 Budget	2009 Projected Budget	2010 Projected Budget	2011 Projected Budget	2012 Projected Budget
Revenue:					
Services - Westside	(27,500)	0	0	0	0
Tax Requisition - Electoral (All)	0	0	0	0	0
Previous Year's Surplus/Deficit	0	0	0	0	0
Administration OH	2,500	0	0	0	0
Total Revenue	(25,000)	0	0	0	0
Expenses:					
Grants	25,000	0 ^a	0	0	0
Total Expenses	25,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Tax Levy:					
Tax Requisition	0	0	0	0	0
Residential Tax Rate (per \$1000 of assessment)	0.0144	0.0000	0.0000	0.0000	0.0000

Notes

a. Recurring commitment. Assumes District Municipality of Westside will take over this function in 2009.